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NEWS SUMMARY

GENERAL

Yugoslav aircraft crash kills 178

All 178 people aboard a Yugoslav DC-9 died when it plunged into a mountainous country in Corsica.

Allen cleared of primal violation

The U.S. Justice Department cleared national security adviser Richard Allen of any criminal violation in receiving \$1,000 from a Japanese magazine last January. There was no need for a special prosecutor to look into the case.

Stornaway base

The RAF station at Stornaway on the Isle of Lewis will be developed at a cost of £400m as a forward operating base for Nato aircraft. Page 8

Health 'options'

A Government working party examining alternative ways of health care funding has been told to consider all options. Page 6

Tenants warned

The Labour Party warned tenants that it would cancel options to buy their houses soon after taking office. Page 10

Strategy dropped

The Government has abandoned a key part of its housing subsidy strategy. Page 6

Maze inquest

The 10 Maze prison hunger strikers died from self-imposed starvation, an inquest jury at Hillsborough, Co Down, found.

Boys sentenced

A boy of 15 was sentenced in London to 12 years' detention for "merciless" attacks on old people in robbery expeditions. Two others were sentenced to 10 years.

£10,000 reward

A Barking company offered a £10,000 reward for conviction of the killer of businessman Roy Herterich, shot at his Brentwood, Essex, home on Saturday.

Belgian task

Belgian Foreign Minister Charles-Ferdinand Nothomb was given the task of forming a Government. Page 2

Brixton decision

The Director of Public Prosecutions decided that police officers accused of damaging homes in searches after the Brixton riots will not be prosecuted.

Labour of love

Leading Labour politicians, including Michael Foot, may be asked to take part in a fund-raising political review in London next month.

576 years in jail

The 865-year jail sentence imposed on a hotel cashier in Thailand for embezzling £5,050 was cut to 576 years after his testimony proved useful.

Briefly...

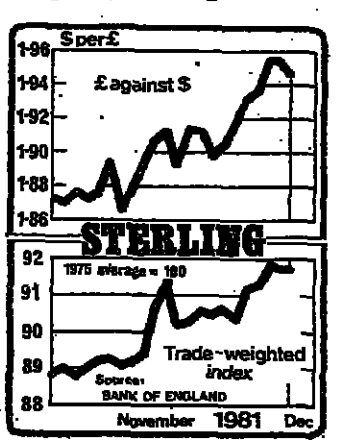
London's taxis will be allowed to display advertisements outside.
Shirley Williams returned to the Commons. Parliamentary speech, Page 10.
Stonehenge barrier will be removed for three months.

BUSINESS

Dollar rises; Equities fall 7

DOLLAR gained ground, influenced by higher Eurodollar rates and Monday's rise in the Fed Funds rate. The U.S. unit closed at DM 2.221 (DM 2.2135), SwFr 1.7625 (SwFr 1.77) and ¥216.25 (¥214.1). Its trade-weighted index was 105.7 (104.9). Page 26

STERLING fell to \$1.9475 (\$1.9550), DM 4.3275 (DM 4.33), and FF 10.93 (FF 10.945). But rose to ¥421.25 (¥418.75). Its trade-weighted index was unchanged at 91.8. Page 26



GOLD fell \$6.5 in London to \$402.5. In New York the Comex December close was \$406.75. Page 26

EQUITIES were quiet, as Monday's renewed hopes for a cut in base rates faded. The FT 30-share index fell 7.0 to 530.8. Page 32

GILTS also weakened, with the Government Securities Index down 0.67 at 64.06. Page 32

WALL STREET was down 1.42 at 887.56 near the close. Page 30

HAMBROS BANK is near solving a dispute with Norway over its involvement in the troubled Reksten shipping group. Back Page

VISA INTERNATIONAL president Dee Hock rejected a proposal for co-operation with West German banks. Page 27

INTERNATIONAL HARVESTER has the Reagan Administration's permission to export \$300m (£157m) of agricultural equipment technology to the Soviet Union. Page 5

BRITISH RAIL'S external financing limit for 1982-83, to be announced today, will be allowed to rise 3 per cent to £20m. Back Page. Sealink ferry crew's plan, Page 10

ELECTRICITY PRICE for bulk buyers may be cut slightly, hinted Energy Secretary Nigel Lawson. Page 10

HONDA launched 22 motorcycle models in the UK in an attempt to take half of the powered two-wheeler market next year. Page 6

ROCKWARE GLASS, the UK bottle maker, will close its St Helens plant in February, making nearly 800 redundant. Page 6

GOULD, the U.S. electronics company, is taking over American Microsystems in a share exchange deal worth about \$200m (£102m). Page 27

SIR YUE-KONG PAO said he no longer supported his plan to merge World International (Holdings) with Hongkong and Kowloon Wharf. Page 29

COMPANIES

HANSON TRUST, the diversified industrial group, raised pre-tax profits 27 per cent to £48.7m in the year to September 30. Page 20; Lex, Back Page

ALLIED-LYONS, formerly Allied Breweries, raised group pre-tax profits from £50.5m to £85.5m for the 28 weeks to September 18. Page 20; Lex, Back Page

SANGERS, the pharmaceutical and photographic group, suffered pre-tax losses of £1.04m for the half-year to August 31, against £463,000 profits. Page 23

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISES	FALLS
Atkins Brothers .. 58 + 8	Grindlays Bank .. 200 - 4
Channel Tunnel .. 175 + 5	Hawker Siddeley .. 318 - 6
Dixon (G.M.) .. 108 + 6	ICI .. 288 - 6
Firth (G.M.) .. 187 + 4	Kwik Save .. 435 - 12
Hannover Trust .. 254 + 3	Lloyds Bank .. 230 - 6
Hargreaves .. 42 + 7	M&K Electric .. 165 - 15
Home Brewery .. 570 + 45	Nimble .. 334 - 8
MEPC .. 248 + 8	Plessey .. 30 - 3
	Sangers .. 80 - 10
	Spear and Jackson .. 650 - 10
	Standard Chartered .. 335 - 10
	Stock Conversion .. 335 - 7
	Tecumseh .. 363 - 10
	Berkeley Extra .. 650 - 30
	Anglo American .. 650 - 30
	F. S. Geduld .. 2151 - 11

Government proposals to keep youngsters off jobless register

BY PHILIP BASSETT AND ELINOR GOODMAN

THE GOVERNMENT is set to announce proposals to keep all 16- to 18-year-olds off the unemployment register. However, to meet the terms of the plan, young people taking up the schemes, which will replace the much-criticised Youth Opportunities Programme, may get paid substantially less by the state—one proposal being considered in Whitehall, is for £15 a week rather than the £23.50 they receive at present—and school leavers who refuse to take up a place would not be allowed to draw supplementary benefit.

The proposals, based on recommendations from the Manpower Services Commission, which administers existing employment and training schemes, are due to be announced at the turn of the year. There are signs they could come well before Christmas, possibly in about a fortnight.

The MSC recommendations, to be submitted to the Government in the next few days, include:

- The combination of present measures to help the young unemployed — the Youth Opportunities Programme — with those to help training, such as apprenticeship subsidies, into an overall package to deal with all youth employment, which will aim to provide a place for all young people effectively extending the age of starting work to 18.
- An increase in funding for the programme by about 30 per cent on the cost of the present youth measures, which will take the overall cost to just under £1bn a year.
- Tight guidelines, including the threat of withdrawal of subsidies to employers, to keep up the standards of schemes run by them, to prevent some of the abuses of the YOP by some companies.
- A mix in the scheme of work experience, at least one day a week off-the-job training, and a short period of about a week of residential training, leading to a certificate for all who pass through the scheme.
- The idea seems to be to shift financial responsibility for 16 to 18 year olds back to parents. For this reason, parents might be able to claim the child benefit of £5.25 a week for children who have left school and gone into training.

The package is thought to have the approval of the Prime Minister, the Treasury, and Mr Norman Tebbit, Employment Secretary, whose officials are working on the proposals.

The Government may not fully take up all the MSC's proposals — the commission, for instance, would like all school leavers to receive further training, with none starting full-time employment on leaving school at 16.

Approval for large-scale pilot schemes based on the main proposals is expected. These would be developed over the next year, involving at least 100,000 young people with the full scheme to replace YOP implemented by 1983.

The present schemes, which will cater for about 550,000 unemployed youngsters by the end of this financial year, cost about £550m-£600m a year to operate. Whitehall is talking of about £1bn for the new scheme in this financial year, with it taking the major part of the £1.5bn apportioned for the MSC's special programmes for the following year.

However, a considerable proportion of this is already earmarked for the current expansion of YOP.

The financial basis of the scheme would probably be different from the present YOP system of a weekly allowance to trainees.

Editorial comment, Page 18

Japan to cut tariffs on Scotch and other imports

BY GILES MERRITT IN BRUSSELS AND CHARLES SMITH IN TOKYO

JAPANESE IMPORT tariffs on Scotch whisky and about 1,500 other import items will be reduced on April 1 as a result of an Order yesterday by Prime Minister Zenko Suzuki.

The inclusion of Scotch as well as chocolates and biscuits in the tariff reduction order came after repeated requests from British Scotch sales to Japan have fallen by 52 per cent in the first nine months of the year compared with that period last year.

Mr Suzuki's decision followed formation of a new Cabinet. The main thrust of the Cabinet change was to ease the trade friction between Japan and the West.

European Commission officials expressed doubts yesterday about the effectiveness of the Cabinet reshuffle in easing trade frictions, and suggested that the ministerial changes might even be used by Japan as a pretext for delaying further any moves to reduce the mounting trade surplus with the EEC.

Officials in Brussels expected the Community's trade gap with Japan to widen again this year, reaching \$14bn-\$15bn (£7.2bn-£7.7bn) for 1981, from \$12bn last year and \$8bn in 1979.

An eventual decision by the Japanese Government on the degree to which it will help restrain exports and encourage imports is still expected by Commission officials.

There is concern, however, that postponement could provoke renewed pressures within the Community for protectionist action.

The changes in yesterday's Tokyo import tariff announcement are not an immediate response to this concern. All the items, except Scotch, were due for tariff cuts in an eight-year programme agreed under the pieces of the General Agreement on Tariffs and Trade.

The effect of Mr Suzuki's Order will be to implement three "instalments" of the eight-year programme beginning next April, with an initial sharp reduction, after which they will remain at the same level for the next two years.

It was not immediately clear what the impact of the Scotch whisky tariff reduction would be.

U.S. bourbon whisky is taxed at a rate of 24.5 per cent of its landed value, while the tariff on Scotch ranges between 55 per cent and standard grades to about 30 per cent on luxury grades.

Britain sought a cut in the tariff to bring it into line with bourbon.

Also included in the changes was a reduction in tariffs on computers, an item singled out for particular attention by the U.S., the world's industry leader. These will fall from 9.1 per cent to 7 per cent.

Background, Page 5

MPs fight heavier trucks plan

BY LYNTON MCLENNAN AND IVOR OWEN

THE GOVERNMENT is to raise the maximum legal weight of heavy trucks by almost a quarter, to 40 tonnes, under proposals in a White Paper yesterday.

Mr David Howell, the Transport Secretary, presented the White Paper on Lorries, People and the Environment to Parliament amid almost universal condemnation from Tory, Labour and Liberal MPs.

The paper calls for higher priority for bypasses, with four schemes brought forward from the Government "pool" of road schemes and seven accelerated.

The Government wants truck noise cut and the "quiet heavy lorry" to be further developed.

The strength of the protests from the Tory backbenches may force the Government to reconsider its proposals to raise maximum truck weights.

Mr David Crouch, Tory MP for Canterbury, a constituency affected by the high volume of truck traffic to and from South Coast ports, told Mr Howell he would vote against the proposals.

"I do not believe these lorries will not be bigger, heavier and more dangerous on the roads. I just do not accept it," he said after Mr Howell's statement.

The majority of MPs present voiced their agreement with Mr Crouch.

Mr Howell insisted that "lorries are not going to be any bigger." They would be the same containers but instead of being 80 per cent full as some are now because of weight limits, would be full.

Several MPs reacted swiftly and said: "You must be joking."

Mr Albert Booth, Opposition spokesman on Transport and MP for Barrow-in-Furness, said people in areas already suffering from the effects of heavy trucks would be shocked by Mr Howell's decision.

The White Paper is the Government's formal response to the 58 recommendations by the Government-appointed Armitage Inquiry into the subject, which reported a year ago.

Armitage wanted the Government to act to control the truck, make it more efficient, and less damaging to the environment.

Other measures called for by Mr Howell include tighter control of the places from which truck companies may operate and better safety standards, but there were no other measures in the White Paper to improve the environment from the worst effects of trucks.

Outside the Commons, the road freight transport industry welcomed the proposals. Mr Hugh Featherstone, director-general of the Freight Transport Association representing 15,000 industrial transport users, said heavier trucks were part of a "very well balanced package."

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Price of television licences increased

BY JAMES McDONALD

THE COST of a colour television annual licence was raised by £12 from midnight last night from £34 to £46. The licence fee for a black and white set was increased by £3 to £15.

Announcing the increase in the Commons yesterday, Mr William Whitelaw, the Home Secretary, said the fees would be frozen for at least three years. He stressed that he would expect the BBC to "live within the revenue which these new levels of fees will produce until the end of the 1984-85 financial year." He also expected the corporation to pay off its £30m current deficit.

The BBC, which has been campaigning vigorously for a £50 colour TV licence fee to be pegged for three years, said last night that it was disappointed not to get the £50. But it recognised that the Government's decision had been made against the background of considerable economic difficulty.

The BBC estimated that the increase in colour and mono-chrome fees would bring in net — after payment to the Post Office for collection and the cost of campaigns against feck-dodgers — £673m a year. This compares with about £500m at present.

"This is a £50m a year shortfall from what a £50 fee would have produced," said the BBC. Mr Whitelaw also announced new, easy-payment measures, aimed at softening the blow to licence holders. Direct monthly

Burns warns of nuclear debate forcing isolation

BY JONATHAN CARR IN BONN

A STRONG warning that the debate on nuclear weapons in Europe might force the U.S. back into isolation, has been made by Dr Arthur Burns, the U.S. Ambassador to West Germany.

In a speech in Bonn yesterday, Dr Burns said the debate — which was being watched with growing concern in the U.S. — was becoming "a battle for the soul of Europe, with clear alternatives."

That reflected ignorance, intellectual blindness, or perhaps even intentional distortion, said Dr Burns.

The people of the U.S. had been sacrificing materially and personally by keeping 350,000 American troops in Europe, but "they will not stay if they are not welcome," he said.

Sentiment

He told the German Foreign Policy Institute that the West could unequivocally reaffirm its determination to achieve enough collective security to deter aggression or, if such reaffirmation were long delayed, "there may well be a growing sentiment in America to turn back on itself and let Europe depend for its security and freedom upon its own resources or upon Soviet goodwill."

Dr Burns' address was one of the sharpest statements of Washington's views to be made here publicly by any U.S. official.

Drifting

It is felt to reflect American fears that the U.S. and Europe are drifting apart, partly because there is a new generation without the shared experience of the immediate post-war years.

Dr Burns said he had no problem understanding people who disagreed with the U.S. and who exercised the right to

Responsible

Dr Burns urged "responsible German leaders" to tell the American people that the excesses of young people did not represent a consensus among the thinking people of the country.

He said it was important that the American public should understand that even where anti-Americanism actually existed in Europe, it could rarely be equated with pro-Sovietism.

Dr Burns, a former chairman of the Federal Reserve Board, became Ambassador to Bonn earlier this year. His appointment was welcomed by the West German Government, particularly by Chancellor Helmut Schmidt who is known to value Dr Burns' expertise above all on economic matters.

Arms talks under way: Wider role urged for WEU, Page 2

EEC imposes jeroboom fine on Moët

BY GILES MERRITT IN BRUSSELS

THE EEC Commission yesterday imposed a jeroboom fine of 1.1m ECUs (£622,000) on Moët et Chandon, the French champagne house, for breaking the Rome Treaty's competition rules.

Bubbling with indignation, EEC officials described the action of the British subsidiary of Moët-Hennessy, Moët et Chandon (London), in forbidding the resale of its champagne outside the UK as a "serious infringement."

The Commission said that from January 1980 to October 21 this year, Moët's British company illegally applied an export ban to prevent its French champagne circulating freely to other Common Market countries.

Furthermore, the company failed to notify the Brussels authorities of this, and so could not be exempted from the Rome Treaty rules.

The rights and wrongs of the matter are still far from sparkling clear, although Moët-Hennessy could choose to clarify matters by challenging the Commission in the European Court of Justice and contesting a fine of the size normally reserved for erring industrial giants.

Meanwhile, Moët's stated defence is that the company was acting in the best interests of British champagne drinkers.

To prevent the sale abroad of already limited allocations to Britain — which would have

forced up the UK price — the company broke the letter of EEC law. The supplies of Moët et Chandon for Britain had been limited because of shortages resulting from three poor vintages in four years.

The size of the fine, Moët said yesterday, has come as a "terrible shock: it's like having to pay a parking fine calculated on the value of one's car."

£ in New York

	Nov. 20	Previous
Spot	\$1.9655-9670/\$1.9635-9650	
1 month	1.40-1.55 dis/1.25-1.24 dis	
12 months	2.35-2.20 dis/1.90-1.75 dis	

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EUROPEAN NEWS

KING TURNS TO FOREIGN MINISTER

Wider coalition bid likely in Belgium

BY LARRY KLINGER IN BRUSSELS



Mr Nothomb: approach to all national leaders

KING BAUDOUIN of Belgium yesterday called on Mr Charles-Ferdinand Nothomb, Foreign Minister in the outgoing coalition Government, to try to form a new administration.

Mr Nothomb, a 45-year-old economist who has been prominent in Belgian political and diplomatic life for 15 years, is expected to attempt to form a "tripartite" coalition of the country's three main political "families"—his own centrist Christian Democrats, the conservative Liberals and the Socialists.

His appointment follows the collapse on Monday of a week-long attempt by Mr Willy de Clercq to bring together his own Liberal Party and the Christian Democrats in a two-party coalition.

Mr de Clercq's efforts failed when the French-speaking wing of the Christian Democrats

refused to allow its leader Mr Paul Vanden Boeynants, to continue talks on a national level unless they were widened to include the Socialists.

Mr Vanden Boeynants became the first major casualty of the crisis when he resigned the leadership of his party.

Announcing his resignation yesterday, he said that the party had always known his position of supporting a two-party coalition. He felt unable to change his ideas at this late date and therefore could not continue.

will be aimed at a "tripartite" coalition.

Meanwhile, the country is now in its fourth week of caretaker government, hamstrung in dealing decisively with growing economic problems which centre on a deteriorating balance of payments and rapidly growing public debt.

The inconclusive general election on November 8, which was forced by the outgoing Christian Democrat-Socialist coalition's disputes over economic policy, left all the political "families" able to form a slim majority with a grouping of any two parties.

The trouble is that it also left the Liberals and Socialists with seemingly irreconcilable economic policies, and both the Flemish and French-speaking wings of the Christian Democrats deeply divided internally.

Another year of austerity for Turks

By Metin Menir in Ankara

DEFENCE SPENDING will take almost a fifth of Turkey's budget for the 1982 financial year. But the overall spending plans unveiled yesterday by Mr Kaya Erden, the Finance Minister, indicate that the Government is pressing ahead with the austerity programme prescribed by the International Monetary Fund.

The budget foresees expenditure of TL 1,815bn (57,340m), 33 per cent higher than this year.

Its main target is to support the government programme to raise real growth to 4.4 per cent next year (against an estimated 3.4 per cent in 1981) and bring down inflation to 25 per cent from about 40 per cent this year. Energy will be given top priority followed by completion of half-finished public projects which have an export potential.

The sum allocated to the Ministry of Defence and General Staff is TL 353bn (11,400m), some 19 per cent of total expenditure and just over 18 per cent higher than this year's figure. In real terms, however, defence spending has declined. In dollar terms, the defence budget has gone down by 28 per cent to \$2,773m from \$3,888m.

Mr Erdem said the budget would be balanced, requiring only about TL 50bn of domestic borrowing. He also said that the Ministry of Finance had submitted proposals to the military National Security Council for amendments in the pay package introduced earlier this year. The Ministry is believed to have proposed a reduction in corporate tax from 30 per cent to 40 per cent.

East Germany underlines its friendly links

By Leslie Collett in East Berlin

EAST GERMANY'S Communist leader and president, Herr Erich Honecker, has met his Czechoslovak counterpart, Mr Gustav Husak, in demonstration of East Berlin's unwavering allegiance to the communist system before Herr Honecker's planned meeting with Chancellor Helmut Schmidt, of West Germany.

East European officials said the previously unannounced meeting in Prague was timed to coincide with current preparations for a German summit meeting to be held near East Berlin. East Germany, they said, wishes to demonstrate that it has a friendly communist neighbour, neighbouring Poland has become more of a liability than an ally.

Herr Honecker's delegation contained his leading economic advisers, which underlined that in addition to Poland, the economic malaise in Comecon was an important subject of the talks. Czechoslovakia's economy is in a serious slump similar to that of the late 1960s, which led to the brief embargo in 1968 of reform Communism under Mr Alexander Dubcek.

Greece holds up Spain's application to join Nato

BY DAVID TONGE

STOCKTAKING BY the new Greek Government is threatening to delay plans for an agreement next week on Spanish membership of the North Atlantic Treaty Organisation.

Diplomats involved in the intricate preparations for asking Spain to join Nato say that Dr Andreas Papandreu, who came to power in Athens six weeks ago, has suggested that the question of Spanish membership should be left until he visits Brussels next week.

He has not come out in opposition to Spain's accession, but diplomats say his suggestion has "disrupted a

delicate quadrille" between Madrid and its 15 potential allies.

The Spanish Parliament last week agreed to approach the Atlantic alliance, but the Government is reluctant to do so unless it is certain it will be accepted. Nato needs the formal approach in order to complete its preparations.

The general Nato view is to back Spanish membership, although there have been some suggestions particularly by the Dutch, that the process is being rushed against the will of the Spanish Socialists who might just win the next general election.

Any delay by the Spaniards may prevent Nato from completing its preparations in time to sign a protocol on Spanish accession at next week's meeting of Nato foreign ministers. Norway and Denmark wish to discuss such steps with their foreign affairs committees.

If no further objections surface, a protocol could be signed later at a lower level. Once each country has ratified the protocol, a formal invitation will be issued to Spain to become Nato's 16th member. This process is likely to last until at least the spring but could be extended.

Way cleared for cabinet changes

BY OUR MADRID CORRESPONDENT

THE RULING Union de Centro Democrático (UCD) party in Spain has managed finally to agree on a compromise candidate for Secretary-General. He is Sr Inigo Cervero, the present Culture Minister. The agreement paves the way for Prime Minister Leopoldo Calvo Sotelo to carry out a long-awaited cabinet shuffle, almost certainly later in the week.

The post came vacant two weeks ago when Sr Agustín Rodríguez Sahagún, the party president, and Sr Rafael Calvo Ortega, the secretary general, were forced to resign after a bitter power struggle. They had been chosen at the party's congress in January in the wake of the resignation from the premiership and leadership of the party of Sr Adolfo Suárez.

They were considered by Sr Calvo Sotelo to be too much under the influence of a powerful pro-Suárez faction within the party. This led to increasing friction as Sr Calvo Sotelo sought to mould the party in his own image, pushing it more towards the right.

The first sign of serious friction came in September with the resignation of Sr Francisco Fernandez Ordonez, the Justice

Minister and leader of the social democrat faction in the UCD. There then followed an attempt to ease Sr Suárez and his supporters out of any position of power within the party.

It failed, but led to greater infighting. Last month any pretence at unity was shattered by the decision of Sr Fernandez Ordonez to leave the party with eight MPs.

This was the signal for a serious confrontation between Sr Suárez and Sr Calvo Sotelo, the former contending that the Prime Minister was betraying the ideals which brought the various groups together to form the UCD in 1977. However, Sr Suárez was forced to drop his fight to retain influence, at least in part, on the insistence of King Juan Carlos.

Sr Calvo Sotelo thus was able to force Sr Sahagún and Sr Calvo Ortega to resign. The Premier became party leader himself two weeks ago—combining the position of head of the party and Government, roles which the UCD congress had sought to separate only 10 months previously.

The man now chosen to run the party is a wealthy lawyer,

christian democrat and former Justice Minister. His appointment underlines that Sr Calvo Sotelo wants a pliable person who will be under his orders.

Sr Cervero has no party following. Indeed, all those candidates with such a following were rejected precisely because of this.

To complete the changes, Sr Juan Llanusa de Espinosa, the current Agriculture Minister, was named yesterday as the new head of the UCD parliamentary group. To accommodate these changes there will be a cabinet shuffle, probably announced today or Thursday. It is expected to show a further shift toward the right.

Sr Suárez, having resigned 10 days ago from the party executive and announced his eventual departure from the UCD, has done nothing further. However, he is the big loser in all this.

Significantly, Sr Cervero was voted as secretary-general, the party's third in just over four years, by 136 votes to 79 blanks—indicating an important protest and underlining that the party is still profoundly divided. His main task will be to try to act as a conciliator.

Arms talks under way in Geneva

By Bridget Bloom in Geneva

THE U.S. and Soviet delegations to the arms control talks met in Geneva for nearly three hours yesterday in the first plenary session of what are expected to be highly complex and drawn-out negotiations to limit nuclear weapons in Europe.

The blackout on all substantive information on the talks, agreed at a private meeting on Monday by Mr Paul Nitze and Mr Yuri Kvititsky, the heads of the delegations, was not lifted. A curt statement announced only the end of the session after two hours and 40 minutes. However, both delegations assembled in the U.S. mission for a "photo call" yesterday with a show of mutual cordiality.

According to the official statement, both sides have agreed to describe the negotiations as "arms reduction talks," signalling that both the U.S. and the Soviet Union intend to negotiate significant reductions rather than limitations on existing levels of nuclear weapons in Europe.

Beyond that, however, the official silence masks deep divisions. It is possible that the secrecy will be breached, as it was during the earlier Salt negotiations, if the talks go wrong. But diplomatic observers are encouraged at the seriousness shown on both sides.

Nato governments, who were primarily responsible for the talks being held, will get their first official account of events next week when defence and foreign ministers meet at the twice-yearly council.

Decisions on the future direction of the negotiations are expected to be taken by Mr Alexander Haig, the U.S. Secretary of State, and his Soviet counterpart, Mr Alexei Gromyko, at their meeting in Geneva in January.

Anxious Delors triggers split over French reforms package

BY DAVID HOUSEGO IN PARIS

DIFFERENCES have emerged within the French Government over the pace at which its programme of reforms should be implemented.

The dispute, which occupied the front pages of most Paris newspapers yesterday, was triggered by M Jacques Delors, the Finance Minister. He said on radio that "it was necessary to signal a pause in the announcement of new reforms" and to consolidate those already undertaken.

M Delors said that the announcement of major tax reforms and of overhaul of the country's costly social security programme went too far: more time was needed for reflection.

In citing these examples, M Delors trod on the toes of M Pierre Mauroy, the Prime Minister, who has placed both measures on the governments' agenda for next year, and in

the toes of M Laurent Fabius, his own junior minister, who is responsible for the Budget.

M Mauroy has publicly rebuffed the Finance Minister, saying generally that the government would carry through its reforms "in a continuous and permanent way" with a view to bringing about durable changes in French society.

During a tour of the Rhone-Alpes region, he repeated the government's commitment to urgent changes in the tax and social security system—adding to these, to leave his audiences in no doubt, a reform of the labour laws.

None of this amounts to a serious split in the cabinet, but it highlights the dilemma in which the Socialists find themselves.

M Delors's anxiety is that the hectic pace of change will have a disruptive impact on invest-

ment and thus stall the recovery of the economy on which the Government is pinning its hopes of creating jobs.

M Delors, perhaps the most pragmatic of economic ministers, also fears that the Socialists could leave a graveyard of laws and reforms unimplemented—"the most crowded of all French graveyards," he said on Sunday.

M Mauroy is far closer to the pulse of the rank-and-file of the party and their impatience for change, while also alert to the dangers of provoking the Communist partners in the coalition with ammunition that the Government is reneging on its programme.

M Lionel Jospin, the Socialist First Secretary, is shortly to have a meeting to review strategy with M Georges Marchais, the Communist Party's General Secretary.

Paris urges wider role for WEU

BY DAVID WHITE IN PARIS

THE FRENCH Government yesterday put forward tentative proposals for increasing the role of the Western European Union (WEU), the seven-nation body devoted principally to defence questions.

The plans were outlined by M Georges Lemoine, Secretary of State at the French Defence Ministry, at the Union's parliamentary assembly in Paris.

French ministers have recently underlined the special function of the WEU, at the same time brushing aside prospects of bringing defence with in the range of European Community institutions. Their enthusiasm contrasts with the attitude of the previous Government.

M Claude Cherysson, France's Foreign Minister, called in an interview with Le Monde yes-

terday for a "reawakening" of the WEU, which groups Britain and the original six members of the Community.

The organisation, governed by the modified Brussels Treaty of 1954 which commits members to mutual defence, can be fairly described as dormant—particularly its inter-governmental council. However, the proposals put forward yesterday by France referred mainly to widening the scope of the parliamentary assembly, which meets twice a year.

M Lemoine said the assembly could be used to investigate the causes behind the recent upsurge of the pacifist movement in Europe. It might also be called on to draw up a report on the East-West nuclear balance and the comparative strength of land-based forces in Europe.

He aroused some surprise by

the tone of his comments on the recent peace marches, which he said stemmed from an "irrational reaction."

In the name of a poorly understood kind of pacifism, some people seem to fear the arms that are destined for their protection more than the arsenals directed against them," he said. "The Socialist Party's communist allies in government have been active in backing the peace movement here."

Mr Peter Blaker, Britain's Minister of State for the Armed Forces, also placed emphasis on the WEU's role "in increasing public understanding of Western defence policies." He firmly denied recent French reports that the UK might want to reduce its treaty commitment with regard to the British Army of the Rhine. He said Britain would keep its 55,000 men in West Germany.

John Wyles in Brussels, throws light on the complexities of last week's European summit

EEC ministers forced to face reality on key issues

"SOME THINGS defy simple analysis. It was rather less than a great political success, but by no means a dishonourable failure."

So said a weary and still rather confused official reflecting on last week's EEC summit in London. Like many of his colleagues in Brussels, he has spent the last 48 hours trying to establish exactly what the heads of government did achieve, since no summary conclusions were issued and all but a handful of officials were excluded from the summit summit.

It would not be surprising if several government leaders returned to their capitals in some confusion as to where the EEC has been left in its search for a "global agreement on developing new policies, Common Agricultural Policy (CAP) reform and budget restructuring."

The summit did identify four key issues upon which a special meeting of foreign ministers in London is to try to agree guidelines before the EEC summit in London. Like many of his colleagues in Brussels, he has spent the last 48 hours trying to establish exactly what the heads of government did achieve, since no summary conclusions were issued and all but a handful of officials were excluded from the summit summit.

On agriculture, the heads of government may have reached a consensus on the need for a "prudent pricing policy" in the future qualified by the need to ensure a fair income for farmers. They were also, it seems, close to a form of words committing the EEC to realigning its cereals prices closer to those of its main competitors, in parallel with an effort to persuade suppliers of cereals substitutes, principally the U.S., to moderate their exports.

But the foreign ministers, whose task was largely confined to taking notes of the proceedings, will have to take up where their principals left off on the

issues of milk, Mediterranean agriculture, the CAP's share of the budget and new arrangements to limit the UK's net payments to the Brussels budget.

In spite of the lingering uncertainty, several conclusions can be drawn about the London summit. The first is that in spite of the sharp conflicts of national interest, there was a general desire for an agreement and an anxiety to avoid any kind of acrimonious breakdown. This was exemplified by the extraordinary efforts made last Friday afternoon to break the back of the problem.

Under pressure from Mrs Margaret Thatcher, the summit chairman, aided by Chancellor Helmut Schmidt of West Germany, heads of government were forced into a head-splitting embrace over such issues as the impact of a special milk franchise on dairy farmers and the advantages of changing support mechanisms for the EEC's fruit and vegetable regime.

As a result, the summit presented a rare picture of political power grappling with technical—but absolutely crucial—detail. Most of the participants were forced to struggle for the first time with minutiae normally left to ministerial subordinates because the EEC is, ultimately, about details which have an enormous impact on national interests.

The final conclusion is that such summits are ill-equipped to deal with such details. They are too short, their agendas are too long and they suffer from the exclusion of specialist officials. This is an important point because Herr Schmidt and some observers took the view that the summit's progress was actually impeded by officials.

The charge is that the draft conclusions produced overnight on Thursday by an official working group wasted the momentum which the summit had established on Thursday after-



Helmut Schmidt (left) and Margaret Thatcher: put heads of government under pressure to grapple with crucial detail. Francois Mitterrand (right): incoherent position.



noon, when some delegations began to believe that a full agreement was possible. This document was, indeed, littered with reservations by one member state or another.

However, the blame should rest with heads of government who failed to brief their officials in the same spirit in which they had spoken in the meeting. The French position was particularly incoherent. President Francois Mitterrand had in attendance Mme Edith Cresson, the Agriculture Minister and M Andre Chagnard, who were allowed to encourage a tougher French line in the drafting group than had emerged in the summit.

More generally however, as one British official observed, the difficulties of the drafting group revealed that the effort of putting words on paper "brought everyone up against reality. The same reality will confront the foreign ministers

in several ways. However genuine the need, and sincere the desire to reform the CAP and make it more economic, agricultural interest remains firmly entrenched and may even have been strengthened as a result of M Mitterrand's election and the new Socialist government in France.

Most governments are unwilling to do anything to squeeze farm incomes and, indeed, favour various aid measures which, together with an expansion of Mediterranean agriculture, could add further to the costs of the CAP.

The fewer the economies wrung from the CAP, the harder the British Government will fight for substantial long-term limits on its budget payments to Brussels. The trade-off is already being made clear to the other member states and it means that the ad hoc arrangements which have pegged back the UK's net

contributions in 1980-81 will not be acceptable again. When Mrs Thatcher talked at the summit of a new arrangement lasting at least seven years, she meant it.

The issues which foreign ministers must try to settle at their informal London meeting are:

● Milk: Whether overproduction in this high-spending sector, taking up more than 30 per cent of the budget, should be curbed by a special levy on all extra output above present levels. France and Ireland want to avoid such a commitment and also want to exempt small farmers from an existing "co-responsibility" levy designed to recoup some of the costs of the surplus. The UK, West Germany and the Netherlands are opposed to any special deal for small farmers.

● Mediterranean agriculture: France, Italy and Greece are insisting on boosting EEC aid for producers of olive oil, wine,

fruit and vegetables. Most other delegations see this as opening the door to huge extra costs when Spain and Portugal join the EEC.

● Budgetary impact of the CAP: All delegations favour a formula limiting the growth of CAP costs below the rise in the EEC's budget revenues. However, the form of words is all important and France, Ireland, Denmark, Italy and Greece oppose any commitment which would impose a permanent ceiling in the growth of farm spending.

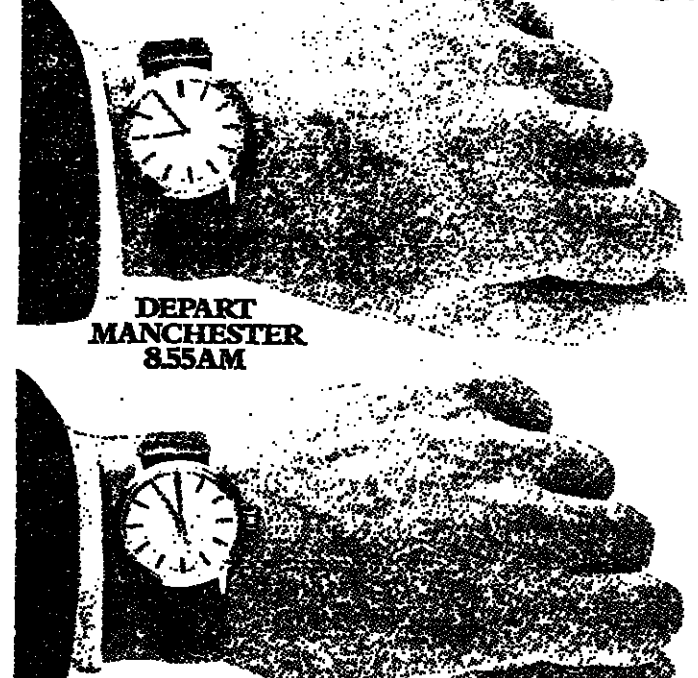
● UK budget arrangements: There are sharp differences between the UK and the other members as to how Britain's payments should be limited and for how long. France appears to be speaking for the majority in favouring fixed rebates to the UK, which would reduce in size over three or four years. The British favour a constructive arrangement, which would take into account the development of new policies favouring the UK and its relative position in the EEC's prosperity league.

The cost of the arrangement would be funded by the more prosperous member states with a special adjustment for West Germany if Bonn maintains that the current level of its budget payments is already unacceptable. The new deal would be reviewed after seven years.

The optimistic hope is that the foreign ministers will be able to agree guidelines for endorsement by the heads of government at or before the March European Council in March. The fear is that a new atmosphere of crisis may be needed before agreements start to fall into place.

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OVERSEAS NEWS

Knesset vote forces Sharon's return

By David Lennon in Tel Aviv

MR ARIEL SHARON, the Israeli Defence Minister, is putting short his stay in the U.S. and flying home today to help defend the Government against a series of no confidence motions in the Knesset over the U.S.-Israel strategic co-operation accord signed in Washington on Monday night.

Mr Sharon hailed the new agreement as a major achievement, but the Opposition parties here sharply attacked the accord as offering nothing new to Israel while publicly declaring the country as an enemy of the Soviet Union.

The agreement, which was reached after three months of negotiations, states that the co-operation "is designed against the threat to peace and security of the region caused by the Soviet Union or Soviet-controlled forces from outside the region."

The Labour Party and three other Opposition factions complained yesterday that this is the first time ever that Israel has openly committed itself in a written document to take action against Soviet aggression in the region.

Mr Vitzhak Rabin, the former Labour Prime Minister, denounced the agreement which, he said, committed Israel's armed forces to carry out operations in the region against targets which are not directly connected with the country's defence.

He cautioned that while Israel had undertaken to help the U.S. fight Soviet activity in the area, Washington was not committed to come to Israel's aid if it is attacked.

Some coalition members of the Knesset are also angry that they were not informed of the details of the agreement.

To reassure coalition members and answer the Opposition charges, the Defence Minister had to cancel meetings in the U.S. and return home for this evening's debate.

Mr Sharon has described the memorandum as a major achievement which will have important political and economic benefits for Israel. He said that a secret annex will be attached to it, spelling out the American undertaking to help Israeli military industries through purchases of equipment from the U.S. army.



OPENING the Congress Zhao Ziyang (above) and Wang Bingqian

Tony Walker reports on the National People's Congress in Peking, staging its only sitting this year
China's leaders plan to purge bureaucracy

CHINA PLANS a purge of its bloated and inefficient bureaucracy, leading to an amalgamation of departments and forced retirements of staff.

Zhao Ziyang, the Chinese Premier, told Deputies to the National People's Congress, meeting in Peking, that bureaucracy was a serious obstacle to China's modernisation. He also warned Government functionaries against corruption which he said, was "rife" in some areas.

Zhao attacked the influence among officials of "corrupting ideas" from the West, that had flowed from the rapid increase in international exchanges.

His attacks on "bureaucratism," as it is called in Peking, went much further than similar criticism made at last year's Congress by the outgoing Premier, Hua Guofeng.

The tone of Zhao's speech suggests that the dominant moderate faction in the leadership, centring around the powerful

party vice-chairman, Deng Xiaoping, has decided to "take on" those they regard as obstructionists in the bureaucracy. Zhao's speech conforms with recent published articles quoting attacks by Deng on corruption and slothfulness among Chinese bureaucrats.

Zhao and other senior officials have been making it known privately for some time that their patience is running out with middle-level cadres who are either unwilling or unable to assist in China's modernisation. The leadership has set itself an enormous task in its efforts to streamline the Chinese bureaucracy, which has a legendary reputation for defying attempts to interfere with its activities.

Zhao's speech was more doctrinaire than some observers expected. His attacks on "bourgeois ideology" were perhaps a concession to hardliners in the leadership. They are not happy with influences from the

West which have been the inevitable result of China's increased business dealings with the outside world.

The infusions of "corrupt bourgeois ideology" had led to the recurrence in some places of a mentality that disregards national dignity, Zhao went on. He did not specify what he meant, but said that a trend resulting from "bourgeois liberalism," to shake off party leadership and get away from the Socialist orbit, must be resolutely overcome.

"Bourgeois liberalism" is a Chinese code-phrase for the influence of Western ideas.

Zhao was sharply critical of what he described as the laxity of leadership in some areas of the bureaucracy which he said, had led to "criminal activities" such as speculation, smuggling, tax evasion, embezzlement and bribery.

Such activities would be seriously dealt with. Government functionaries engaging in

them would all be severely punished.

The Premier's speech is certain to worry many Chinese bureaucrats. Reform of the bureaucracy will begin at the national level, then extend to the provinces in what Zhao described as a move to overcome bureaucracy and raise efficiency.

A "fairly large" reduction in organisation would take place, along with amalgamation of departments, maximum reduction of staff, and a fairly big shuffle of leading members, Zhao went on.

One of the apparent aims of this reshuffle is to clear away aged officials who refuse to give up their jobs for younger men because it would mean relinquishing their privileges.

Zhao revealed that the Communist Party Central Committee had "asked" the State Council, China's Cabinet, to look at the problem of bureau-

cracy. The State Council had decided to take firm steps to trim the "bloated and overlapping administrative structure."

Legislation should be passed to specify functions of the various components of the Chinese bureaucracy, Zhao added. There must be a strict assessment and a system of reward and punishment for Government functionaries. The drive to improve the bureaucracy would start from the beginning of next year.

On China's economic programme, Zhao said growth rates for the sixth Five Year Plan (1981-1985) would be held back in line with the policy of readjustment.

The aim was to ensure that national income would increase at an equal or approximately equal rate with gross output of industry and agriculture.

A greater portion of national income would be used to improve people's living standards.

Main budget points

MAIN points from the Budget speech include:

● China's fight against crime is partly responsible for an \$800m overrun in administrative expenses this financial year. Another big factor was payments to demobilised soldiers as a result of an overall reduction in the size of the army.

● The budget deficit this year had been brought down to \$1.6bn compared with about \$7.5bn last year.

● Domestic revenue in 1981 amounted to some \$57.8bn and appropriations for capital construction using foreign loans had amounted to some \$4.7bn. Expenditure amounted to about \$63.8bn or 2.6 per cent over budget estimates.

● Treasury bonds issued this year under a policy aimed at mopping excess liquidity had amounted to some \$2.8bn, while an additional \$4.1bn had been borrowed from "local revenue." Presumably these funds were used to help finance the deficit.

● Money supply had been reduced below the level of last year, and inflation had been brought down, though no figures were given.

● Further work will be done to improve the financial system and to draft laws and regulations covering accounting, costs and depreciation of fixed assets.

'Economic adjustment' foils attempts to balance budget

EVEN THOUGH China this week reported a sharp reduction in its deficit for 1981, it faces a serious and continuing problem balancing revenue and expenditure.

Wang Bingqian, the Finance Minister, in his budget speech to the National People's Congress now meeting in Peking, noted that the need for

increased price subsidies across a range of goods and services made the task of balancing the budget very difficult.

Wang was hinting at a looming problem for China's economic planners—the extreme pressure from concerned officials for a round of price increases in such basic areas as housing, energy and transport.

The low prices for these were fixed in the 1950s and now bear no relation to their production costs. They encourage wastefulness and distort the economy by making much of China's processing industry appear profitable when it is not.

China's leadership would not need reminding of the politically unpopular inflationary conse-

quences of price rises in these areas. Inflation experienced in China over the past few years has been mainly the result of excessive demand for scarce resources.

The difficulties confronting the state financial structure remained big, Wang said. Economic readjustment has inhibited revenues, while price

subsidies would have to be increased.

It would take quite a long period of strenuous effort to achieve a basically balanced budget and balanced credit payments, he said.

He revealed that China was budgeting for a deficit of some \$1.7bn in 1982.

Saudis charge Iran with joint anti-Iraq plan

By IHSAN HAJAZI IN BEIRUT

SAUDI ARABIA has come out in open and strong support of Iraq in the Gulf war, which has entered its second year. A leading Saudi newspaper, *Okaz*, yesterday accused Ayatollah Ruhollah Khomeini, the Iranian religious leader, of co-operating with Israel to drain Iraq's energy and stop it from joining the Arab confrontation with the Zionist enemy.

The newspaper, whose article was quoted by the State-controlled Riyadh radio, charged that Israel had thrown "all its military might behind Khomeini" and that it was thanks to this backing that Tehran has rejected all efforts aimed at bringing about a

peaceful end to the Gulf confrontation.

The article followed reports that Saudi Crown Prince Fahd had assured Iraqi officials of Saudi support for their demands. The assurance was said to have been extended at a meeting in Fez last week.

Iraq is insisting that Iran recognise Baghdad's sovereignty over the total length of the Shatt al Arab waterway.

Saudi-Iranian relations took a sharp turn for the worse following recent statements by Ayatollah Khomeini in which he strongly deplored Prince Fahd's eight-point plan for a Middle East settlement.

India's trade deficit falls sharply

By Our New Delhi Correspondent

INDIA's trade deficit has been reduced significantly, according to half-yearly figures announced yesterday for April to September. The Commerce Ministry said that exports for the period totalled \$32bn (£1.83bn) compared with \$28bn in the same period of 1980, a rise of 14.3 per cent.

Imports in the first six months amounted to \$56bn compared with \$57bn in the same period last year, registering an actual fall.

The rise in export earnings has come about partly because of world inflation, and also because industrial production in India has risen.

U.S. to send Pakistan F-16s 'within months'

BY K. K. SHARMA IN NEW DELHI

The Indian Government has information that the U.S. will deliver F-16 aircraft to Pakistan "very soon," Mr Shivraj Patil, Defence Minister, told Parliament yesterday.

He suggested that the deliveries would take place within a few months rather than in 1984 as thought earlier.

Mr Patil expressed concern at the large-scale military assistance to Pakistan being given by the U.S. and said the Indian Government was taking short-term and long-term measures to ensure security. "We are acting swiftly and in a planned manner," he said.

Part of this is thought to be the acquisition of the French Mirage 2000 for the Indian Air Force, although Mr Patil denied his deal had anything to do with the supply of F-16s to Pakistan. Talks on the supply of the Mirages had begun long before the U.S. offered military assistance to Islamabad, he added.

The Minister thought it "strange" that Pakistan was now offering to discuss a "no war" pact with India at a time when it was acquiring modern weaponry on a large scale. Acquisition of F-16s and other weapons would "tilt the balance" in favour of Pakistan, he declared.

Angola accuses S. Africa of oil refinery sabotage

BY QUENTIN PEEL, AFRICA EDITOR

South Africa of responsibility for the sabotage of the country's only oil refinery, and produced the bodies of two white men said to have blown themselves up in the operation.

The charge was promptly denied by a military official in Pretoria, while Dr Jonas Savimbi, leader of the dissident Unita guerrilla organisation opposed to the Angolan Government, claimed to have carried out the attack.

Damage to the Petrol refinery on the outskirts of Luanda is less serious than first feared, after fires raged out of control on Monday.

An official of Petrofina, the Belgian oil company with a 55

per cent interest in the plant, said it would take two months for repairs to be completed and full operation to resume.

Li-Cot Pedro Van-Dunem, Angolan Minister of Oil and Energy, said in Luanda that the fire was "an act of economic sabotage by racist South Africa, using a group of white mercenaries," according to Angop, the official Angolan news agency.

The blaze "had been caused by powerful bombs which exploded in strategic parts of the complex."

Angola would have to import a variety of refined products until the refinery was back to full production.

United Arab Emirates
Ten years of independence

On December 2nd, 1981, the United Arab Emirates marks the tenth anniversary of its independence. Comprising seven individual emirates, Abu Dhabi, Dubai, Sharjah, Ras al-Khaimah, Fujairah, Ajman and Umm al-Qaiwain, the UAE lies on the South Eastern corner of the Arabian Peninsula, with six of the seven emirates lying on the Arabian Gulf coast, and the seventh, Fujairah, on the Gulf of Oman. With a population of 1,040,275 at the December 1980 census, and with an area of 30,000 square miles, it is relatively small in terms of the rest of the developing world, although the fortunate existence of substantial reserves of petrol have given the country the ability not only to embark on a major internal development programme, but also to emerge, together with fellow members of the Organisation of Petroleum Exporting Countries, OPEC, as a major provider of development assistance to other developing countries.

The highest body in the country is the Supreme Council of Rulers, which in November re-elected the President, Sheikh Zayed bin Sultan al-Nahyan, and the Vice President, Sheikh Rashid bin Said al-Maktoum, to third successive five year terms. They were first elected in July 1981, before the country, formerly known as the "Trucial States", actually achieved its independence.

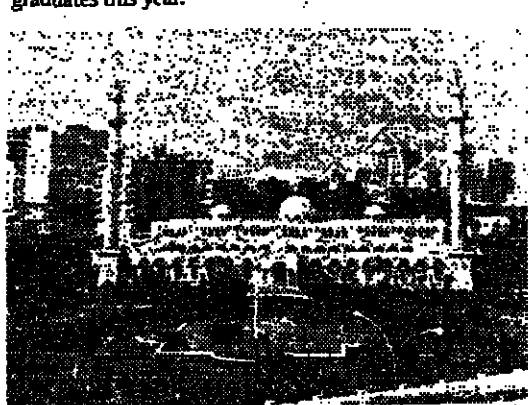
Within the Arabian Gulf, the UAE is a member of the Arab Gulf Co-operation Council, established at a meeting in Abu Dhabi in May this year, between the UAE, Kuwait, Saudi Arabia, Bahrain, Qatar and Oman.

The past decade has seen the United Arab Emirates emerge from being a disparate collection of emirates that were widely different in terms of area, wealth, population and development into a well-established federal state. The achievements of the Government in fields such as social services, housing, health, education, and communications have helped to weld the country into a firmly linked whole, while over the past decade, the very idea of the UAE itself has taken root in the hearts of the people. Now the longest surviving federation in the Arab world, the United Arab Emirates has become, in the words of President Sheikh Zayed, "A living and irreversible reality".

THE BUILDING OF THE STATE

For the citizens of the United Arab Emirates, the country after ten years of independence has taken on a completely different aspect from the time when the flag of the Federation was proudly raised for the first time. Under the leadership of President Sheikh Zayed and Vice-President Sheikh Rashid (who has also been Prime Minister since April 1979), the government has spared no efforts to ensure that the people are provided with the necessities of life, not just in burgeoning urban conurbations, like Abu Dhabi and Dubai, but also in the smaller towns and mountain and desert villages.

At independence, there was a grave shortage of hospital beds, with the ratio of beds to head of population being 1 to 1000. Today, despite the fact that the population has risen more than five times the ratio has dropped to 1 to 300, indicative of the massive expansion of medical facilities, which now reach out everywhere except the remotest mountain-top hamlets. Education used to be concentrated in the towns, with only about 35,000 children at school. This year, there are more than 125,000 in the government schools alone, with around another 25,000 in private schools, while since 1977, the country has had its own university, at the inland oasis city of Al-Ain, which turned out its first batch of graduates this year.



The Grand Mosque of Abu Dhabi

The country now has 4 international airports, handling more than 2,500,000 passengers a year, and some of the best equipped ports of the Arab Gulf at Abu Dhabi, Dubai, Jebel Ali, and Fujairah (the latter due to open in February) on the Gulf of Oman coast. Communications to the rest of the world have also been improved by the inauguration since 1976 of 3 earth satellite stations, carrying telex, television and telephone channels, through direct dialling, to much of the rest of the globe.

Many of the country's citizens used to live in sub-standard housing, not just in the mountains or desert, but also in the town's housing that was ill suited to the harsh and variable climate, with temperatures ranging from 45 degrees centigrade in summer to a few degrees above zero in some areas during the winter. Over the past few years however, most people have been re-housed in specially-built government accommodation, or in new private developments. In pursuit of Sheikh Zayed's directive to take the benefits of civilisation out to the Bedouin, rather than make them come to the towns for it! Whole new townships have been built in the desert, to help the country's nomads enjoy the fruits of the developments more easily available to their brothers in the towns. Also benefiting at all levels, have been the country's women, now taking an increasingly active role in education, commerce and various spheres of government, encouraged by the President and his wife through the Federation of Women's Associations, and through a variety of other means, such as adult literacy programmes and training schemes run by the Ministry of Labour and Social Affairs.



The UAE has pioneered "cooled protected cultivation" in specially designed "greenhouses".

DIVERSIFICATION

At the economic level, the country's growth has, of course, been underpinned not only by its active commercial community, continuing a 5,000 year old tradition of maritime trade, but also by the country's substantial oil income. In the past few years, however, the results of the Government's diversification programme have become apparent, with a whole range of industries, ranging from aluminium to cement, explosives to pharmaceuticals, and steel fabrication to food processing playing their role in meeting local demand and providing a useful export surplus. Gas, now liquefied rather than flared off as in the past is also being used locally and exported. In pursuit of food security, the country has also been able to increase production so that it now meets nearly forty per cent (40%) of its needs despite a five-fold rise in the population, and the harsh climate, where rainfall rarely exceeds 150mm a year in even the most fortunate areas.



H.H. Sheikh Zayed bin Sultan al-Nahyan opens the Arab Book Fair in Abu Dhabi, 1981

The past decade has seen the UAE create the infrastructure of a modern, rapidly developing state, an achievement that 10 years ago would have seemed almost inconceivable. That it has been able to do so is due not merely to the good fortune of available resources, but also to the commitment of President and People to the goal of creating an educated healthy and modern society.

Ten years ago, the UAE could be classified in almost every way as underdeveloped. It lacked housing, power supplies, schools, hospitals, roads, ports, airports and had virtually no industrial sector, while the agriculture that existed was little more than mere subsistence farming in the least arid areas. Today the country has been fortunate enough to make major strides towards development. At the same time, however, it has remained aware of its own heritage and underdevelopment, and has become one of the world's major providers of Foreign Aid.

According to recent figures, about 15% of the Emirates Gross National Product is now provided in various forms of overseas aid, through bi-lateral agreements, through membership in regional bodies such as the Arab Bank for Economic Development in Africa and the OPEC Fund for International Development, and through International organisations such as the specialised agencies of the United Nations and the International Fund for Agricultural Development. During each of the past 3 years, the UAE has provided more than one billion dollars of aid through such channels, the highest percentage achieved by any country and well above the 1% (one per cent) target set by the United Nations Development Decade—a target which none of the members of the industrialised nations (the Organisation of Economic Co-operation and Development—OECD) have managed to reach.

AID

A substantial amount of the UAE's aid flows through the Abu Dhabi Fund for Arab Economic Development. ADAED, which was established even before the UAE achieved its independence, in July 1971. In 1973 its terms of reference were widened to include the whole of the developing world. This body concentrates on bi-lateral projects aid, with other government organs such as the Ministry of Finance and Industry looking after contributions to regional and international organisations.

The key to the bi-lateral assistance from the Emirates is its emphasis on Aid to the countries described by the

United Nations as "Most seriously affected" (MSA's) or "Least developed" (LDC's). These countries, which find the greatest difficulty in raising the finance necessary for the basic development programmes on the international Capital Markets, have found the UAE willing to help with infrastructural project financing. With a long grace period, repayment periods of up to 20 years, and with an interest rate rarely exceeding three percent.

Among recipients have been not only other Arab countries, such as Sudan, the 2 Yemens and Mauritania—but also other countries throughout Africa and Asia. Over the past couple of years, for example, loan agreements have been signed with some of Africa's poorest nations, like Lesotho, Cape Verde, Guinea Bissau and the Comoro Islands. Recent Asian beneficiaries include Bangladesh, Pakistan and the Maldives—whose International Airport was opened in November and was partially financed by the Abu Dhabi Fund.

The type of projects financed are usually of the type to help Governments meet their basic infrastructural needs. Assistance has, for example, been provided for airports in Sudan, Cambodia, Lesotho, The Maldives, The Comoros—for Power Projects in Bangladesh, South Yemen and Malagasy and for Agriculture in Morocco, Guinea Bissau and Somalia.

Speaking to the UN General Assembly five years ago, the late UAE Minister of State for Foreign Affairs, Saif Ghobash commented: "The Third World still suffers from poverty and deprivation, and the gap between the advanced industrialised states and the developing nations is on the increase. We will continue in future to provide aid to our brethren with all the limited means available to us as a developing country."

As the country's record shows, that commitment and that pledge remain at the centre of government policy today.

For further information apply to:
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The first summit meeting of the Heads of State of the Gulf Co-operation Council in May 1981

AMERICAN NEWS

Pressure rising for action on steel imports

BY IAN HARGREAVES IN NEW YORK

IMPORTED STEEL took 22 per cent of the U.S. steel market in October, up from 20.5 per cent in September. The increase was led by a surge in exports from the European Community.

The figures, released by the American Iron and Steel Institute, will provide the latest material in the U.S.-EEC drama over the steel trade, which now seems to be moving into its final act, with a meeting planned for Friday between the Administration, probably including President Reagan, and steel industry leaders.

The steel trade is also expected to figure prominently on the agenda of a meeting of EEC-Industry Ministers on December 10 and a day later at a meeting involving Mr. Alexander Haig, the Secretary of State, and three of the EEC Commissioners, including Mr. Gaston Thorn, President of the European Commission.

Although secrecy was being maintained yesterday over the Administration's intentions, it seems certain that an effort will be made to persuade industry leaders, notably U.S. Steel, to drop their suits, which allege that steelmakers from nine countries are either dumping steel in the U.S. or being unfairly subsidised in their own countries.

The steelmakers will be reminded that if they go ahead alone with their suits, which cover almost 70 per cent of im-

ported steel products, the trigger price mechanism used to set minimum fair prices for foreign steel in the U.S. will be suspended.

The Commerce Department wants to be allowed to press ahead with its own, much more limited dumping suits, and to continue to administer the trigger prices.

Meanwhile, there are suggestions in EEC circles that perhaps the Community could offer a toughening up of the trigger price in return for a complete ceasefire on litigation.

With so many political pressures, the four steel industry leaders expected to attend Friday's meeting will find it difficult to hold out, especially as the leading hawk, U.S. Steel, is also under criticism in Washington for using its cash reserves and borrowing power to bid \$6.4bn for Marathon Oil rather than in modernising its plant.

Meanwhile, from the industry's viewpoint, the evidence that the trigger price system and the Commerce Department's policing of it is not working continues to mount in the import figures. The October figures showed imports at 1.87m tonnes, up 7.1 per cent from September and up 64 per cent from October 1980.

The EEC was again the main culprit, shipping 698,000 tonnes of steel in October, the highest monthly total from the Common Market for over two years.

WHITEHALL MANDARIN SPREADS FAITH

U.S. investors' confidence grows in British industry

BY IAN HARGREAVES IN NEW YORK



Sir Peter Carey

BRITAIN MAY be suffering a crisis of confidence about its own economy, but such negative thinking about the UK has not so far taken root on the other side of the Atlantic.

That, at least, is the view of Sir Peter Carey, the Permanent Secretary in Britain's Department of Industry, who has just completed a fortnight's tour of the U.S., taking in visits to some of Britain's most important U.S. investors, including NCR, International Telephone and Telegraph, Cummins Engine, Ingersoll Rand, Kilde, CFC, the Large Food Company, Xerox and a number of others with interests in the North Sea.

Obviously there will not be an improvement in American investment in Britain until we see the end of the recession," he says. But Sir Peter insists that this cyclical attitude is not reinforced by any more general lack of confidence either in the British workforce or in the economic policies of Mrs Margaret Thatcher, the Prime Minister.

"American businessmen have been impressed by the resolution of the British Government and Mrs Thatcher is popular with most of them," he observes, "although they are keenly interested in how the situation will develop and whether the approach can be sustained."

Sir Peter's views, although obviously tinged with a salesman's perception of his own wares, appear to be borne out by the figures, which show Britain gradually increasing its

share of U.S. investment overseas in recent years.

According to U.S. Department of Commerce statistics, total manufacturing investment by U.S. companies in Britain amounted to \$7bn (£3.6bn) in 1976, which represented 12.6 per cent of total investment worldwide. By 1979, the last year for which these comprehensive numbers—based upon book value of assets acquired—are available, the figure was \$12bn (£8.1bn), representing 14.3 per cent of the total.

Since then, preliminary figures based solely upon capital expenditures, and therefore excluding, for example, invest-

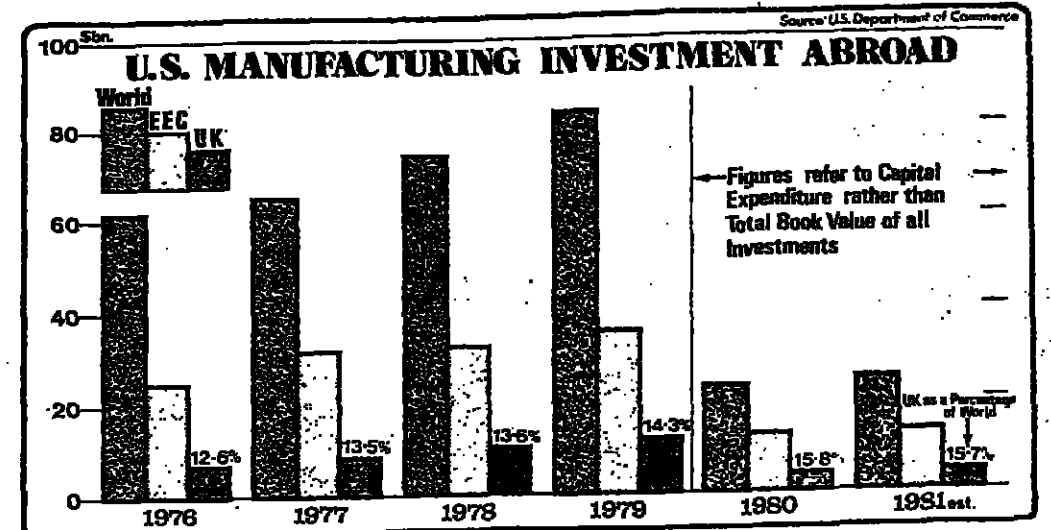
ment by merger, put the UK share of U.S. world spending at 15.9 per cent in 1980 and an estimated 15.7 per cent for this year.

Much of this, of course, represents the natural momentum from earlier years among such major investors as Ford and General Motors, although it also has to take into account some substantial disinvestment by, for example, the U.S. tyre and chemical industries.

The UK experience, incidentally, is fairly closely in line with that of the EEC as a whole. U.S. manufacturing investment in the EEC in 1976 amounted to \$25.1bn or 41 per cent of the total worldwide. By 1979, this had reached \$36.4bn or 43.5 per cent.

The fact that U.S. investment in Britain has plotted such a steady—if spectacular—trend line is probably evidence that the truth about U.S. perceptions of Britain as a place for investment lies somewhere between the rosy view of a civil servant, whose job it has been to promote these attractions, and that of a journalist accustomed to hearing from U.S. businessmen their manifold tales of frustration.

An unusually lucid and forthright expression of this negative view can be found in the current issue of *Business Week*, the U.S. magazine, which argues that Europe's political, social and economic problems will prevent further real growth of U.S. investment there and probably destroy the EEC and perhaps the North Atlantic



Treaty Organisation en route. Sir Peter concedes that he heard some of these complaints during his trip, but that they were balanced by complimentary comments.

Indeed, he says the only obvious snub of his visit came not on the subject of labour or productivity, but in the area of monopoly policy, when a representative of Ensearch, the energy and engineering group, recently thwarted by the British Government in its desire to take over the Davy Corporation, refused to attend a dinner in Sir Peter's honour in Dallas.

Among the things currently working to Britain's advantage in attracting investment, as Sir Peter was made aware at several meetings, is significant U.S. anxiety about the course

of the Mitterrand Government in France, which far outshadows any of the off-stage thunderings of the Labour Left in Britain.

Indeed, Sir Peter found either a poorly informed audience or a degree of politeness untypical of U.S. businessmen over the subject of Britain's current political recasting at the hands of the Social Democratic-Liberal Alliance. Perhaps more important, given the nature of the Government's sales pitch for the UK as a stepping stone to serving the European Community, "I was not particularly probed about the prospect of us coming out of the EEC," said Sir Peter.

He did, however, fire a few people discussing the demise of the motor-car industry in

Britain ("I very firmly rebutted that idea") and lots of interest in the prospects for Britain's as yet infant cable television industry.

Although cable television will never be a large industry by comparison with the machinery sector, it is one of those areas which does offer growth potential.

Unfortunately, up-to-date figures are not kept on U.S. investment in British services, such as banking, insurance, or television programming, which is particularly regrettable because of the rapid growth in these areas in the past couple of years and the likely growth ahead.

The oil industry, of course, is a special case. Last year, more capital was spent by U.S. companies on UK oil activities, \$3.5bn, than in the entire manufacturing sector. As that later peaks and then tapers off, Sir Peter's successors will need new apples in their basket if Britain is to keep the special place in U.S. investment plans, which the links of a common language and interconnected history suggest it ought to have.

BREAKDOWN OF U.S. MANUFACTURING INVESTMENT IN BRITAIN BY SECTOR

(all figures in \$bn)						
	Food	Chemicals	Metals	Machinery	Transport equipment	Other
1976	0.7	1.3	0.4	2.5	1.1	1.7
1978	0.9	2.1	0.4	3.1	1.5	2.1

Source: U.S. Department of Commerce

Allen may not return to White House post

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

PRESIDENT Reagan's senior aides are now hinting that Mr. Richard Allen, the National Security Adviser, may not return to his job even if he is cleared by a Justice Department investigation into his receipt of \$1,000 (£520) from a Japanese magazine last January.

Mr. Edwin Meese, the White House counsel, who is said to be Mr. Allen's strongest defender, now says that Mr. Allen's reinstatement will be influenced, but not necessarily determined by the outcome of the inquiry. Mr. Allen has taken "administrative leave" while the investigation continues.

Mr. Meese has now swung round to the view that Mr. Allen made "a rather unusually extensive mistake" in taking possession of the cash—intended as a "thank you" fee for an interview with Mrs. Nancy Reagan—and then leaving it apparently forgotten in a safe for eight months.

At a Republican dinner attended by Mr. Reagan in Cincinnati on Monday, journalists, who were excluded from the dinner, overheard Mr. Richard Allen, the Republican national chairman, predict that Mr. Allen would not return. Mr. Richards was heard through a thin partition to say that Washington speculation was that his place would be taken by General Brent Scowcroft, a former senior security official.

In addition to the Japanese cash, Mr. Allen told the New York Times yesterday that there were a few other gifts in the safe, of insignificant value. Mr. Allen said the gifts included three bottles of Russian wine from the Soviet Embassy, a ceramic Japanese sake cup worth about \$5, a paperweight medallion on a small stand used to display Japanese watermarked paper, and a black-lacquered wooden plate.

Brazil confirms voting changes

BY ANDREW WHITLEY IN RIO DE JANEIRO

BRASIL'S Government has published details of the drastic electoral changes it is determined to impose on the country's political parties. These were first announced last week by President Joao Figueiredo.

There are no major changes in the proposals, which introduce a rigid form of state-voting which will greatly benefit the ruling Partido Democrático Social. It was also confirmed

that national elections would be held to all elected posts except the presidency on November 15 next year.

Until last week's surprise move Ministers were pressing the Opposition parties to accept the holding of elections in two rounds, with the second and more important posts being contested in early 1983.

The formal justification for the new electoral law, as ex-

plained in a letter from the Minister of Justice to the President, is that it would strengthen the parties and resolve institutional problems.

One concession to those parties which do not have the grassroots network of the PDS is that in areas where a party cannot muster enough members to hold a selection conference, it will be able to present an incomplete slate of candidates.

Reagan may seek compromise on cuts

BY OUR U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan and his Republican supporters in Congress are hoping to avoid a damaging reputation as last week's budgetary deadlock in which Mr. Reagan dramatically cast his first Presidential veto.

With only two weeks to go before the next Budget dead-

line, and Mr. Reagan now back in the White House from his Californian holiday, the Republicans have started a serious attempt to reach a compromise solution acceptable all round.

Mr. Reagan vetoed a stop-gap Bill authorising spending of \$428bn (£217bn) which failed to

meet his demands for extra spending cuts in the 1982 Budget. He left Congress confused, however, over the precise level of cuts he would settle for.

Most Congressmen now believe Mr. Reagan will accept cuts of about \$4bn

Mexico grants asylum to liberal exile

By William Chislett in Mexico City

MEXICO has granted political asylum to Col. Adolfo Majano, former liberal member of the ruling junta in El Salvador, who was forced into exile by the country's right-wing military establishment almost a year ago.

Col. Majano arrived in Mexico City on Monday and was immediately granted asylum by the Mexican authorities. He is understood to have spent most of the past year in the U.S.

Mexico recognises the left-wing guerrillas in El Salvador as a "representative political force." It is trying, with several other countries, to push for a negotiated political settlement through the United Nations.

There were suggestions yesterday that Col. Majano might be involved in Mexico's efforts

Salvador's President again pleads for aid

BY DAVID BUCHAN IN WASHINGTON

EL SALVADOR'S President, Sr. Jose Napoleon Duarte, has launched a fresh appeal in the U.S. for support for his "little country" against extremist rebels.

His plea came as the White House stepped up its warnings against Communist intervention in Central America.

Speaking at the Miami conference on the Caribbean region, Sr. Duarte, leader of the U.S.-backed junta, attacked extremists of both Right and Left for trying to derail his effort to hold elections next March, and conduct a middle-of-the-road "social revolution."

Meanwhile, Mr. Edwin Meese, President Reagan's chief policy adviser yesterday, reiterated the Administration's concern over extremism from the Left in El Salvador.

In an interview, he gave

strong support to recent warnings about Communist subversion by Mr. Alexander Haig, U.S. Secretary of State, which Mr. Haig is expected to sound again at the Organisation of American States (OAS) meeting in St. Lucia, which starts today.

In view of frequent publicised disputes between Mr. Haig and the White House, Mr. Meese's unequivocal support was highly significant.

"I think the Secretary of State has been plotting very carefully a course that puts Cuba, Nicaragua and other countries engaged in aggression in Central America on warning," he says.

Mr. Haig has done an excellent job of portraying the position of this Administration, which is, that we will not countenance subversion

Energy Review: Mexico's electricity development

Massive programme attracts world's nuclear companies

THE WORLD'S nuclear power industry is scurrying to Mexico. The Mexican Government is seeking bids for the first stage of an immensely ambitious nuclear power programme, which aims to install 20,000MW by the year 2000 at a cost in current terms of more than \$30bn.

Since the programme is bigger than Mexico's present electric capacity from all sources, executives from seven power companies are now courting favour with the Government.

Mexico, the world's fourth largest oil power, has proven reserves of oil and natural gas of 72bn barrels, sufficient to meet the country's energy needs for at least 60 years. The ultimate reserves are likely to be

much higher since the current figure is based only on exploration work in some 10 per cent of the 2.5m square km of sedimentary land.

But in spite of the fact that the country appears to be awash with oil and will earn about \$16bn from oil exports this year, the Government has decided to diversify its energy sources and prepare for the possibility, remote as it may seem, that one day Mexico's oil wells may dry up.

At the present furious rate of development to industrialise the country, Mexico will consume the equivalent of about 6m barrels a day by AD 2000—five times the present amount. Eight times as much electricity will be needed by then to

maintain a target of doubling industrial capacity every seven years, while maintaining an average annual economic growth rate in real terms of 8 per cent—coupled with a population increase of 2m a year.

The aim is to reduce the role of oil and natural gas in electricity generation from 70 per cent at present to 37 per cent by 1980, when nuclear power could represent 7 per cent. By AD 2000 nuclear power could be supplying 20 per cent of electricity if the 20,000 Mw are installed.

Mexico's "nuclear Olympics" are fraught with technical, political and financing problems. The cost of the ambitious programme has raised eyebrows in some quarters since Mexico's external financial position is deteriorating in spite of its oil riches. The country's total foreign debt of an estimated \$63.7bn is now on a par with Brazil.

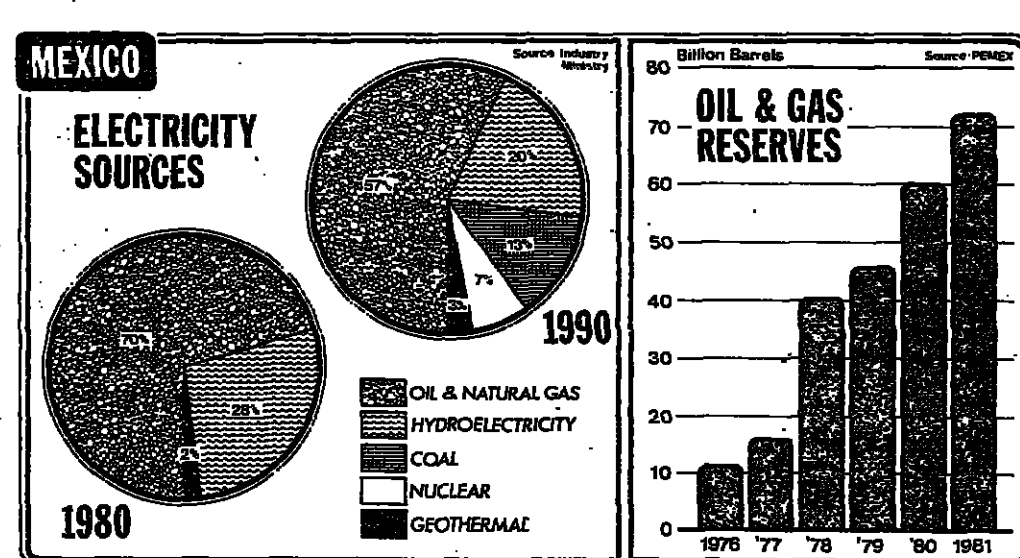
The country's first nuclear power plant at Laguna Verde in the state of Veracruz, consisting of two reactors designed to produce 1,300MW, is to start up in 1984—seven years after the target date.

Delays caused by changes in contractors, Government indecision and the lack of experience of the Mexican construction team have doubled the cost of the Laguna Verde project to over \$1.5bn.

Nevertheless, despite that bitter experience, the Government is determined to push ahead with a nuclear power programme, although the goal of the year 2000 is wishful thinking.

Requests for bids for a second nuclear power station at Laguna Verde with a capacity of 2,300MW went out in October to Atomic Energy of Canada, ASEA-Atom (Sweden), Combustion Engineering, U.S. General Electric and Westinghouse, Framatome (France) and Kraftwerk Union (West Germany).

Tenders are due in to the Federal Electricity Commission in February and the contract worth over \$2bn will be awarded at the end of 1982. Mexico has a very careful



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attitude to energy consumption, which is not surprising since price is only 25¢ a gallon, a price which has not risen in five years. Mexico is one of the most wasteful countries in the world. Home demand for oil is growing 1.7 times faster than the gross domestic product. That is a high ratio, even by the standards of industrialised nations.

The nuclear programme, therefore, is part of an overall plan to rationalise the use of oil and use other energy sources. The Government is contemplating an increase in the domestic price of petrol in 1982.

"Even if our hydrocarbon potential is enormous by world standards, hydrocarbons are much too valuable to be used for electricity production when there are other sources available," Mr. Juan Eibenschütz, the planning director for the Federal Electricity Commission, told an international energy conference in Mexico City last month.

Mexico faces two basic reactor choices in its nuclear programme. It can either use light water reactors which run on enriched uranium, or heavy water reactors such as Canada's Candu system, which operate

with natural uranium. Six of the seven competing companies offer light water reactors.

Mexico has 10,000 tonnes of proven uranium reserves and geologists believe a lot more will be discovered in the next decade. Mexico, the state-run organisation responsible for Mexico's radioactive materials, aims to explore 40 per cent of the country's territory by the end of 1982. Recently, Uramex discovered large uranium deposits, estimated at 10,000 tonnes, in the state of Oaxaca. That would be enough uranium to keep the proposed new station at Laguna Verde operating at 70 per cent capacity for a lifetime of 30 years.

Mexico is acutely sensitive about foreign dependence and has a stated policy of reducing its reliance on U.S. trade. The Candu system is therefore favourably viewed since Mexico would not have to send its uranium abroad to be enriched. The hold-up by the Carter Administration in 1978 of a shipment of enriched uranium which Mexico needed for a research reactor angered the Government. The U.S. wanted Mexico to sign a bilateral agreement which would

give the U.S. the last word on all subsequent use of the fuel. But Mexico, which signed the Nuclear Non-Proliferation Treaty in 1969 and has taken a strong stand against nuclear weapon proliferation, protested at the U.S. stance.

The shipment eventually went through, and also another one for the first of the two Laguna Verde reactors. But the incident left a bitter taste with the Mexican Government.

There are other sources of enrichment, apart from the U.S.: in the UK, France and the Soviet Union. On the other hand, if Mexico opted for the Candu system, it would be dependent upon Canada for its supply of heavy water.

Canadian officials, however, say that they are prepared to transfer their heavy water technology to Mexico, although this would be an additional hefty cost. Heavy water technology in itself is not sufficient to make nuclear weapons. Argentina is currently developing its heavy water production which is based on Swiss technology.

Mexico's nationalistic Nuclear Workers' Union favours the Candu system, because it feels that heavy water reactors offer

a stronger guarantee of "energy independence."

Some senior Government officials, on the other hand, feel happier with the more established light water reactors, although they are impressed by the Candu's record of high performance.

Candu reactors, which have been exported to India, Pakistan, Argentina, South Korea and Romania, have a lifetime average capacity factor of 77 per cent—"the highest of any reactor type in the world," according to the Canadian Government.

The Candu reactors have a higher performance record partly because of on-load refuelling. Light water reactors, on the other hand, have to be shut down when they are refuelled, normally annually.

However, heavy water is a more expensive component of a reactor than enriched uranium, although it lasts beyond the life of the reactor and can be re-used. In the long run heavy water is cheaper, say Canadian officials.

Mexico's decision, however, will be based not so much on choosing the best technology, but much more on which technology can be most expeditiously transferred to enable the country to build up its own nuclear power industry.

Job creation is the Government's main priority since over 40 per cent of Mexico's 15.7m labour force are underemployed.

The Government is asking for detailed information on the transfer of technology, fuel-supply commitments and proposals for joint ventures in its tenders for the nuclear islands. The Industry Ministry will then use this information to shape the pattern for the whole programme.

Sr. Eibenschütz admits that it would be more practical for local industry to have a standard design for the large number of plants which Mexico plans to build over the next 20 years. "However, the possibility of having more than one type of reactor cannot be ruled out," he said.

There is bound to be a battle

royal among the different countries for the contract.

The Reagan Administration is already putting out the message that it is contemplating selling low-priced nuclear fuel and selling up joint nuclear research programmes for countries that buy light water reactors from the U.S. The country's reactor companies have received no new orders in the past three years and are keen to see Washington expedite the export process and enhance their competitiveness.

But cheap financing will also play a key part in Mexico's decision. And here the U.S. is at a disadvantage. The industrialised nations have recently agreed minimum interest rates of 10 to 11.25 per cent for subsidised export credits, but the Export-Import Bank of the U.S. at the same time raised its lending rate to 12 per cent.

U.S. nuclear reactor suppliers such as Westinghouse, GE and Combustion Engineering could circumvent this problem by bidding through overseas licensees from countries with more generous export credit rates. Or Eximbank might offer financing of a longer maturity than that specified in the international guidelines, to erode the effect of the interest rate differential.

But the scale of competition for the U.S. manufacturers should be clearer after Mr. Pierre Trudeau, the Canadian Prime Minister, visits Mexico in January. Canada has a special fund to provide aid finance for mixing with normal export credits.

Such is the magnitude of the Mexican nuclear programme—specified by experts to doubt whether any Government will spoil companies' chances by being too rigid on safeguard matters.

Sr. Eibenschütz believes that it is "not out of the question" that Mexico will obtain enrichment technology in the future. One obstacle, however, with which the Mexican Government has not yet had to contend is an anti-nuclear protest movement. The Mexican movement is small and so far has not raised its voice against the Government's plans.

WORLD TRADE NEWS

U.S. manufacturer in technology deal with Soviet Union

BY DAVID LASCELLES IN NEW YORK

THE REAGAN Administration has decided to allow International Harvester, one of the largest agricultural equipment manufacturers in the U.S., to export combine harvester-making technology to the Soviet Union.

The deal will enable the Russians to incorporate U.S. technology in the construction and output of a major agricultural equipment plant planned for the town of Taganrog in the South of the Soviet Union.

The Commerce Department, which permitted the sale and issued the export licence, said the know-how involved did not fall into the high technology or defence categories which the Reagan Administration is refusing to sell to the Russians.

The sale did not, therefore, present any change in U.S. policy towards the Soviet Union, the Department said.

The licence will allow International Harvester to sell \$300m (\$157m) worth of technology over the next five years. According to Harvester, the deal may be finalised with the Soviet Foreign Trade Ministry shortly.

A factor in the Administration's decision to allow the deal to go ahead may have been the parlous state of International Harvester.

The company is riddled with debt and is trying to hammer together a new deal with its banks. Only last week, Harvester announced that it had made a loss of \$636m (\$334m) in the year ending last October 31.

Shell Chemicals revises its export policy

BY NICK GARNETT, NORTHERN CORRESPONDENT

SHELL CHEMICALS has revised its export policy, as a result of refining overcapacity in the UK, which is affecting most of the oil majors.

The company is seeking more exports at lower margins than it would previously have considered to help it cope with unloading of its refinery plants.

A 4,000 tonnes consignment of polypropylene copolymer for bottle-crate manufacture, which has just been shipped to China from Shell's Carrington complex is one of the first fruits of that policy.

The company said yesterday that it was seeking other export markets to absorb excess UK refining capacity, and was particularly interested in Nigeria and other African countries.

Nigeria's plastics-converting industry for bottle caps has been identified as a potential market.

The company is tending to look at any business which can at least cover the variable costs—such as feedstock and power—needed to carry it out, and which can make some contribution to offsetting fixed costs.

Part of the groundwork for the China deal—worth about £24m and in which Shell has replaced U.S. suppliers—was laid earlier this year, when Shell International Chemicals placed a permanent representative in Peking. Previously, Shell's exports to China have mainly been agricultural chemicals.

The ability of the company to be more reactive to such business has been assisted by reorganisations this year, by which decision-taking has been focussed on business centres.

Aran Energy plans refinery on Shannon estuary

BY BRENDAN KEBNAN IN DUBLIN

ARAN ENERGY, the Irish oil company, has applied for planning permission to build an oil refinery with a capacity of 125,000 barrels per day on the Shannon estuary on the west coast.

The site, which is owned by Aran, is close to the area which has been under discussion for another oil refinery proposal from Mr John Latsis, the Greek shipping owner.

The two proposals are separate but it is too early to say which, if either, of the plans might come to fruition.

Mr Michael Whelan, Aran's managing director, said their proposals had, as a primary consideration, the possibility of a commercial oil find off the west coast. Aran has an interest in BP acreage where small oil flows have been found.

But Mr Whelan claimed the oil refinery would be viable even without Irish oil. At present, 60 per cent of refined products for the Irish market are imported and the Aran project would aim to capture this market and compete for contracts for North Sea, Middle East and Nigerian crude.

Aran believes that a modern refinery can be successful despite over-capacity in Europe. The refinery would cost over £300m (£250m) at present prices and Aran would seek partners in the venture. Among those with interests in Aran are the Smurrits Group in Ireland and Akers Møk Versted, the Norwegian engineering company.

Why Japan has cut tariff on Scotch

By Gareth Griffiths

SCOTCH WHISKY exports to Japan have been under considerable pressure this year from uncertainty over price and a decline in the product's prestige value as a gift—formerly a key component of whisky sales in Japan.

The decision yesterday by the Japanese Government to reduce import tariffs on Scotch and a wide range of confectionery and other items means that the three annual instalments of the eight-year tariff programme begun last year will be brought into force next April. It will remain at the same level until 1984.

The present tariff on biscuits is 40 per cent and is scheduled to be reduced to 35 per cent during the eight-year period. Confectionery and chocolate are subject to a 35 per cent tariff, and this will come down to 30 per cent.

Scotch, the most important export affected by the tariff changes, is subject to a specific tariff, unlike U.S. Bourbon or Canadian whisky which is taxed on an ad valorem basis.

British exporters and their trade associations, the Scotch Whisky Association, the Cakes and Biscuits Alliance and the Cocoa, Chocolate and Confectionery Alliance, yesterday gave a guarded welcome to the Japanese proposals. All three sectors have been under considerable pressure in the Japanese market reflecting not only tariffs but the strengthening of the yen against the pound and domestic competition.

Whisky, in particular, has been very badly affected. The latest figures from the Japanese Trade Ministry suggest that for the first nine months of 1981 standard, and premium bottled whisky imports were down by 52 per cent on the same period last year to 0.9m cases. Bulk malt exports, by contrast, held up with an increase of 8 per cent.

Japan is one of the most important markets for the whisky industry. Exports in 1980 were more than £53m, but during the past 18 months the revenue derived from the market has been adversely affected by parallel trading. This involves UK sales organisations or traders undercutting the sole distributor or agent by selling brands direct to overseas outlets.

Parallel trading had been a problem in Western Europe in the late 1970s, but the parallel traders now appear to have shifted their operations to the Japanese market. They are able to undercut the established agents—in Japan these are usually long-established trading houses such as Jardine Matheson (White Horse) and Mitsui (Justerini and Brooks Export).

This undercutting has played havoc with the Japanese pricing structure. Whisky had been marketed as a prestige gift item, but varying prices in the various bars and supermarkets meant that whisky became devalued. Prices in Japan are high. Chivas Regal retails at ¥10,000 (£24) a bottle and White Horse, Japan's most popular brand, sells at more than twice the price of its main Japanese produced rival, Suntory Gold.

Scotch whisky importers faced with this price confusion have also been faced with a much higher tax base than retailers of domestically produced spirits. As well as the tariff duty of ¥343 per liquid litre, standard scotch pays a 150 per cent tax but de luxe Scotch has a 220 per cent liquor tax based on landed value.

The Distillers Company, which controls most of the leading Scotch brands off sale in Japan such as White Horse, Haig and Johnny Walker, however, sees some sign of a picking up in the Japanese market.

Cake and biscuit sales to Japan last year slumped with exports in 1980 at 164 tonnes compared with 201 tonnes in 1979. Cake and biscuits sales in Japan suffer from the Japanese fondness for rice flour and British biscuits are sold as a premium product.

Iran cash for New Zealand

By Dai Hayward in Wellington

NEW ZEALAND has received NZ\$8.5m (£3.6m) from Iran in payment for a cargo of 3,600 tons of lamb landed in Iran in October.

This is part of more than NZ\$50m owing to New Zealand for lamb shipped this year.

The New Zealand meat board will not release lamb shipments tied up in ports until payment is received for five other cargoes landed in Iran. Mr Adam Begg, Meat Board chairman, said the board expected the other payments to come through regularly within the next few weeks.

They had been told the payments were being processed by the Iranian meat organisation. Mr Begg stressed that payments should be by letter of credit cleared before the meat arrived in Iran.

Extended MFA 'will last for five years'

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

IT NOW appears that the extension of the Multi-Fibre Arrangement (MFA) which is being negotiated in Geneva under the auspices of the General Agreement on Tariffs and Trade will last for five years.

This is the one point acceptable to all the parties which have tabled protocols, or amendments, to the MFA—the agreement which regulates world trade in textiles and garments.

The first MFA, when it was introduced in 1974, lasted for four years, as did its successor.

Three protocols have been tabled by the European Economic Community, the U.S. and the developing countries. There are radical differences among them and if a new protocol is to be agreed by the Christmas deadline the delegates from over 40 countries have set themselves, there will have to be some hard bargaining in the next three weeks.

At the same time delegates have to take into account statements made by the Nordic countries, Canada and Japan, though these are not likely seriously to hold up the timetable since they largely relate to issues specifically affecting those countries.

The real crunch surrounds the position of the EEC. The Commission tabled its protocol late last week and there is little doubt it is isolated in the talks.

The group of developing countries—the low-cost supplying nations ranging from the big countries such as Hong Kong and South Korea, to Indonesia and Pakistan—find themselves more in agreement with the U.S. than with the EEC, the world's main industrial market for textile goods.

Yesterday the EEC's proposals were strongly attacked in the UK by both the British Textile Confederation and the British Clothing Industry Association.

The Confederation stated that unless the proposals were tougher there would be serious consequences for the industry, the British economy and "for regions of the UK already suffering high levels of unemployment."

The BCIA went further and stated that the EEC position was "a recipe for ever-increasing import penetration."

Both bodies urged the EEC Council of Ministers to "radically change" their stance at their meeting in Brussels next week.

MFA'S PROPOSED PROTOCOLS		
EEC	U.S.	Developing countries
Five-year life	Five-year life	Five-year life
Growth of imports to be held to less than 1 per cent per annum	Positive-zero (i.e. no) growth of imports for dominant suppliers; such growth as agreed going to smaller suppliers	Abolition of the MFA after 1984, though acceptance of need to continue till then
Such growth as is allowed to be weighted in favour of smaller suppliers and less for dominant ones	Flexibility to be disallowed. Less scope for swing	Planned phasing-out of restrictions against supplying countries
Stronger moves against fraudulent practices		Restrictions against smaller low-cost countries to end 1984; rest to end, with MFA, 1986
Flexibility provision to be toned down		6 per cent per annum rate of growth into industrial markets to be honoured
Action to prevent a sharp rise in imports of sensitive products		
Definitions:		
Dominant suppliers	Hong Kong, South Korea, Taiwan, Macao for EEC; first three plus China for U.S.	
Flexibility:	Ability of supplier to switch goods from one quota, when fully taken up, to another.	
Fraud:	Goods from one country being passed off as coming from another.	
Swing:	Moving goods from one year's quota to the next (or previous).	

Although the EEC has outlined its position there are still some areas where its stance is blurred, especially over growth rates and the position of Mediterranean countries such

as Portugal—an important supplier to the British market—and Morocco. It is likely that these issues will be debated by the Council of Ministers when they meet in Brussels next week. Unless there is a reconvened meeting of trade ministers this will be the last time Britain holds the chair for EEC meetings for five years at least.

China's offshore oil 'needs £10.5bn development scheme'

BY TONY WALKER IN PEKING

IT WILL COST about \$20bn (£10.5bn) to develop China's offshore oil resources in order to achieve a production of 1m barrels a day, or about half of the present Chinese total of 100m tons a year, according to an international banker.

"Assuming conditions are no worse than those in the North Sea, where oil companies do have experience, development costs offshore will probably range from \$600m for the smaller reservoirs to \$3bn for

the larger, deeper fields," Mr William S. Lear, senior vice-president of the First National Bank of Chicago told an oil symposium in Canton.

Mr Lear's message, at the recent international oil conference in Canton, was that if the Chinese wanted to move ahead quickly with their oil development plans they would have to turn to the international commercial banking sector.

Referring to China's access to funds from institutions such as

the World Bank and the International Monetary Fund, Mr Lear said:

"There is a limit to how much any one country can borrow from these organisations, and the conditions that are sometimes attached to these funds may make this particular funding alternative of limited attraction to a country."

Mr Lear said that in recent discussions with Chinese officials who had expressed concern about high interest rates on

commercial loans, he had pointed out that interest charges would amount to a small percentage of overall production costs.

The U.S. banker predicted that exploration costs in China's offshore areas would amount to some \$250m per year, money that would have to be raised mostly from the internal resources of the companies involved.

Mr Lear said that if China wanted to develop its offshore

oil potential quickly it faced the prospect of a significant net outflow of foreign currency to pay foreign equipment suppliers. This outflow was likely to continue for a period of four to six years until China started exporting significant quantities of offshore oil.

The bank vice-President predicted that large syndicated direct buyer credits would prove an attractive means by which China could borrow funds to develop its oil reserves.

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PUBLIC NOTICES

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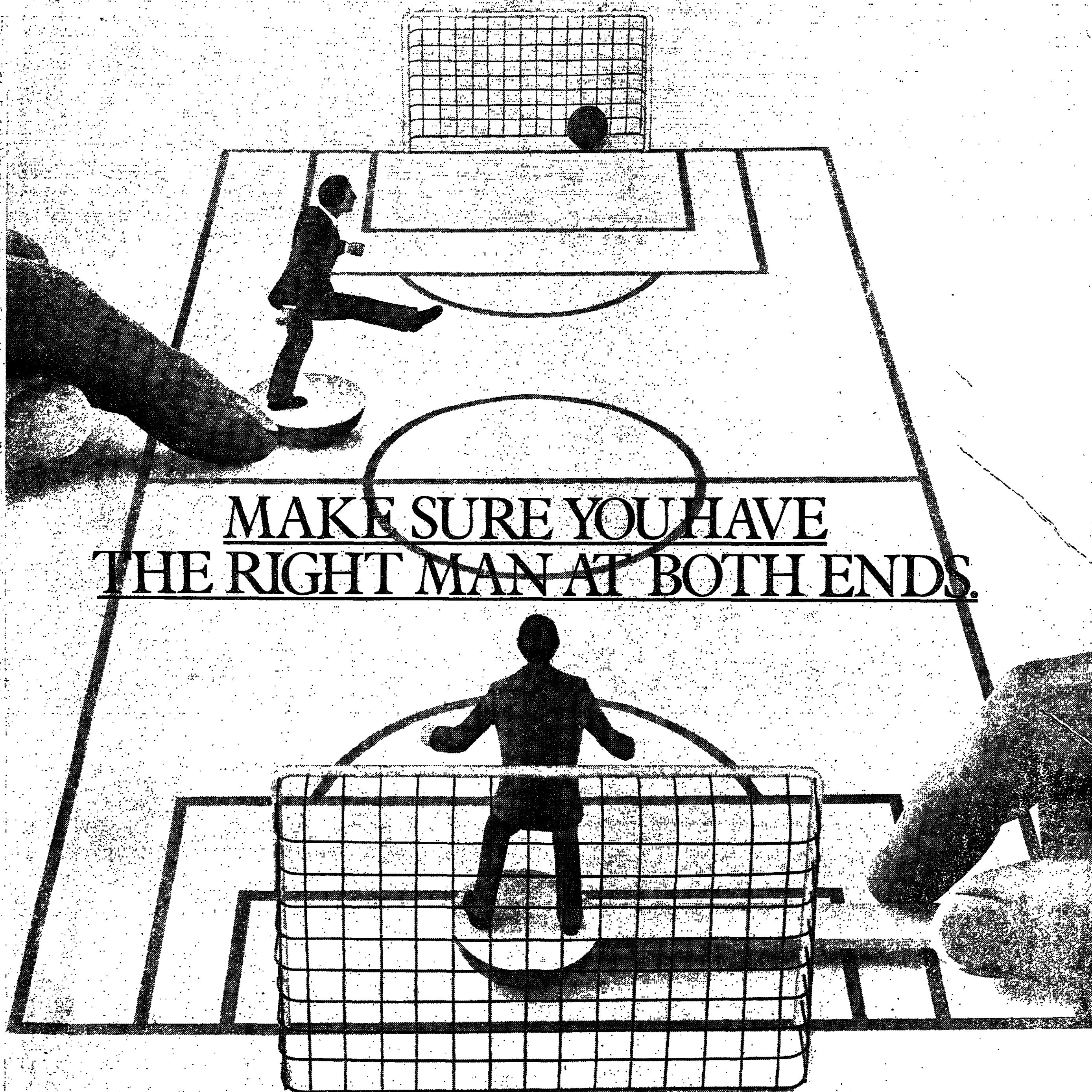
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PEOPLE WHERE IT COUNTS.

UK NEWS

International Monetary Fund should be 'financial policeman'

BY DAVID MARSH

THE International Monetary Fund had to become more involved in finance for development, even though this clashed to some extent with the role of its sister institution, the World Bank, Mr Richard O'Brien, senior economist at Amex Bank, said yesterday.

He told the Financial Times seminar on international finance for development that although the fund was not, strictly speaking, a development institution, its lending to less developed countries had increased in practice.

In the past nine years developing countries had accounted for almost 80 per cent of IMF loan commitments and use of fund resources. Industrial countries last borrowed from the fund in 1978.

Just because the IMF had not been set up as a development institution this did not mean that such a role should be dismissed. "Institutions do not disappear, they just change their role," he said.

He supported the idea of a "world financial policeman" imposing lending conditions on deficit countries. As the IMF was the best suited to carry out this job, it should lend more long term funds for structural adjustment, even though this would blur the distinction with the World Bank.

RYANu, shidlu cmfwp vqkaj

Mr Lawrence Brainard, senior international economist at Bankers Trust told the conference that increased differences were likely in the lending spreads above Eurodollar rates which commercial banks make funds available to developing countries.

This was a consequence of increased recognition by the banks of the risk element in international lending.

The list of loan reschedulings, although small, was growing and was attracting the "attention and concern" of regulatory authorities in all countries.

At present Brazil had to pay a higher spread for international borrowings, but most other countries raised money at about half to 1 per cent above Eurodollar rates.

The outlook for borrowing countries was worsened by economic stagnation in the West and high real interest rates on capital markets.

In a list of developing countries indebtedness, expressed as net bank claims as a ratio of a nation's exports of goods and services, Brazil came out as the country most exposed to high interest rates. Its ratio worked out at 1.66 compared with 1.28

FINANCIAL TIMES

INTERNATIONAL FINANCE FOR INVESTMENT CONFERENCE

for Mexico and 1.1 for Argentina.

Big borrowers in Asia had a ratio of about 0.5. Countries like India and Indonesia benefited from high real interest rates as they were net depositors with international banks. Mr Rainer Steckham, director of the European Office of the World Bank, said the bank's recent capital increase had enlarged its lending capacity.

He stressed the importance of co-financing, under which aid agencies lent in tandem with private institutions.

The World Bank would be giving particular attention in the years ahead to agriculture and rural development, energy and sub-Saharan Africa.

Mr Eloy Garcia, London representative of the Inter American Development Bank, called for greater efforts to attract new funds for development finance.

These efforts should include the possibility of creating new ways of recycling the surpluses of Opec nations, and also methods of guaranteeing funds to channel resources from the traditional financial markets.

He also urged fresh forms of co-operation between the multi-lateral financial agencies and commercial banks.

Opportunities for obtaining external finance suited for development projects were regrettably becoming more limited. The main difficulty stemmed from banks' inability to continue expanding loans to developing countries at the same pace as in the past.

Mr Jaime Laya, governor of the Philippines central bank, told the conference that protectionist policies in the industrialised world were hindering developing countries' efforts to expand production and exports and restore equilibrium in their balance of payments.

He said structural adjustment was needed in deficit countries to bring down costs and prices and boost export earnings.

At the same time the surplus countries had also to adjust in the opposite direction by importing more and exporting

less. Such structural adjustment took a relatively long time, requiring financing mainly through the recycling of oil surpluses.

Conditional lending by the International Monetary Fund was required, but tighter conditions were not necessarily the best way of promoting adjustment.

"The consequences of increased prices, unemployment, reduced growth, wage restraints and the like might be economically logical but they could also be socially fatal if they all came at once."

Mr David Suratzar, a director of Morgan Grenfell, said that the environment for developing country borrowing was likely to be more conservative in the 1980s and country and project risk analysis would probably be far tighter than over the last decade.

Commercial banks were operating with capital bases leveraged. Their loan portfolios had a far greater element of developing country risks, and they faced greater prudential regulation over lending to such countries.

Thus, while commercial bank lending was the most dynamic element in the flow of capital to these countries in the 1970s this might not be the case in the 1980s.

Developing nations face curbs in bank loans

By David Marsh

COMMERCIAL BANKS may be forced to curtail lending to developing countries unless Western government institutions played a stronger role in promoting economic adjustments, Mr Lawrence Brainard, senior international economist at Bankers Trust, said yesterday.

He warned that the growing volume of re-scheduled loans on the books of commercial banks, and the likelihood that they might have to make provisions against these loans, was affecting banking profitability.

He told a Financial Times seminar on international finance for development that governments in industrialised countries had indicated to banks that they were running out of money to help the growing number of developing nations with balance of payments problems.

And he delivered a forthright criticism of the recent lending policies of the International Monetary Fund. Conditions attached to IMF lending had been relaxed, which he said undermined the confidence of commercial banks involved in developing country lending.

He warned that they could be forced to curtail lending to reflect the growing risk element in international loans.

Bankers Trust had about 25 per cent of its total assets committed to developing countries and would not be turning its back on such lending. But he said budget constraints in industrialised countries now put severe limits on cash available for hard-pressed cases.

Now that countries like Poland, Costa Rica, Sudan and Bolivia had been added to the list of problem nations, "we see little prospect that substantial amounts of money will be forthcoming to assist these countries in adjustment programmes."

Financial printers coy with visitors

REPRESENTATIVES of Rothschild, Credit Suisse and National Westminster Bank, with a Government Minister and the Press—were among those admitted yesterday for the first time to the factory floor of Greenways, the business and financial printers.

But not even Mr Norman Lamont, Minister of State for Industry, was allowed to see the presses where billions of pounds worth of Eurobonds, better coupons, national savings certificates, takeover documents and mere annual reports are printed.

When Mr Lamont officially opened what the company called one of Britain's most sophisticated computer typesetting systems special screens were erected to ensure that nobody got a peep at the documents.

Mr Lamont praised Greenways for spending £125m on new British technology in the depths of a recession. He said he was particularly pleased that the money was being spent in an inner city area which had been losing jobs. The plant, which employs 600 people, is in Commercial Street, London E1.

But the development, which will enable Greenways to print its documents at up to 3,000 lines a minute (1,500 characters a second) will initially cost jobs.

About 50 printing jobs have gone through natural wastage and voluntary redundancies agreed with the print unions because of the introduction of the Ferranti CS7 computer-assisted composing system.

The company has moved from a turnover of £40,000 in 1946 to a turnover of £12m today.

Printing federation is relaunched

BY ALAN PIKE

THE British Printing Industries Federation, severely weakened after a national pay dispute two years ago, was yesterday relaunched in a form intended to make it a much more effective voice in the industry.

Priority will be given by the revamped federation to increasing the lobbying power of the British printing industry both at home and in the EEC and helping printing companies to improve their marketing activities, particularly for exports.

The federation—which represents about three-quarters of printing companies—is one of Britain's largest employers' organisations, involved in industrial relations and trade association functions.

Sharp divisions arose among its members after a dispute with the National Graphical Association in which the federation failed to maintain a united front among employers.

A subsequent investigation chaired by Lord McGregor of Durris, former chairman of the Royal Commission on the Press, referred to the Printing Industries Federation's "creaking, unrepresentative and inward-looking system of government."

Lord McGregor recommended widespread changes in the

federation, concluding that it was not capable of functioning successfully in its existing form.

Mr John Roberts, the recently appointed director-general of the British Printing Industries Federation, yesterday announced the introduction of a new constitution designed to make the BPFI more representative of members' interests.

An amalgamation has been agreed, too, with the British Carton Association, and discussions on a possible merger are taking place with the Society of Master Printers of Scotland.

A substantial number of printing companies either resigned or were expelled from the federation in the reconstitutions over the NGA dispute. To establish itself as a fully effective voice in the industry, the Printing Industries Federation now has to demonstrate that it can attract at least some of them back into membership.

The British printing industry has been under severe attack from foreign competition in recent years, particularly in areas like book publishing and gravure. The reformed association will need to co-ordinate an effective response to this challenge.

New directories plant

BY NICK GARNETT, NORTHERN CORRESPONDENT

THE PRODUCTION of A to Z telephone and Yellow Page directories by private printers began yesterday in what is claimed to be the world's most modern printing plant of directories.

Ben Johnson, the York-based subsidiary of the U.S. printers, R. Z. Donnelly, will build up production to a total of 28m Yellow Page and Alpha (A-Z) directories a year.

This will represent a third of

the total yearly print of both directories. The other two-thirds will be produced for British Telecom by the Stationery Office's printing operations at Gateshead and Harrow where all Alpha and Yellow Page directories were previously printed.

The 10-year printing contract, which includes two years for setting up the equipment, is worth £6.5m in sales to Ben Johnson, rising to £10m in 1983.

New general manager for Clerical Medical

Mr Leonard Hall is to retire as general manager of the CLERICAL, MEDICAL AND GENERAL LIFE ASSURANCE SOCIETY on February 25 after 49 years' service. He will continue as a director of the Society.

Mr Roger Corley, a director since 1975, will become general manager. Mr Andrew O'Leary, also a director since 1975, will become



Mr Roger Corley

actuary and secretary. Mr Eric Hodson will be assistant general manager (administration). Mr Peter Ford will become joint actuary and Mr Gerald Smyth will become chief accountant.

Mr Graeme James Hammond has been appointed a manager of the Japanese equities department of NEW JAPAN SECURITIES EUROPE, part of New Japan Securities Company, Tokyo.

Mr David Scott has been appointed financial controller and company secretary of the CHANNEL FOUR TELEVISION COMPANY following the relinquishing of this post by Mr Roger Lustig due to ill health.

Mr G. S. (Steve) Abel has been appointed group managing director of the ROADLINE UK

group, a subsidiary of the National Freight Company.

TI MACHINE TOOLS has appointed a sales director, Mr Kirk M. Forrest.

The SWISS BANK CORPORATION has appointed Mr R. L. Pechey, as deputy manager (first vice-president) and Mr C. L. Davis as assistant manager (vice-president) from January 1.

The Trade Secretary has appointed Mr Stuart Lyons as a new part-time member of the MONOPOLIES AND MERGERS COMMISSION from December 1. He is managing director of the United Drapery Stores Group.

Mr John Barrett has been appointed technical director of ACROW (ENGINEERS), with special responsibility for the development of the formwork, falsework and scaffolding product ranges.

Mr John Renshaw has been appointed deputy chairman of JOHN LAING CONSTRUCTION and chairman of LAING MANAGEMENT CONTRACTING from January 1. He is joint managing director of John Laing Construction. On the same date Mr David Bottom and Mr Oliver Whitehead will become assistant managing directors of John Laing Construction.

Mr Geoffrey Hughes and Mr Barry R. Buchan have been appointed directors of ANTHONY LUMSDEN AND COMPANY, Lloyd's brokers.

Mr Gordon Byard has been appointed company secretary of the PENGUIN PUBLISHING GROUP and will take up his appointment on January 4. He is company secretary of the Wilkinson Sword Group.

SMITH AND NEPHEW ASSOCIATED COMPANIES has appointed Mr John H. Robinson as director and Mr John L. Renocks as director and secretary, and Mr Michael J. Klefy of Australia, Mr Kenneth F. Luna of South Africa and Mr Terry F. Winter of Canada as associate directors.

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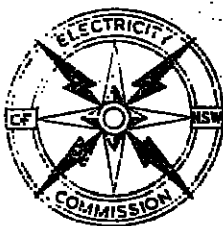
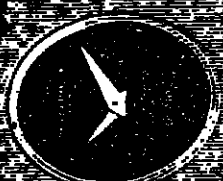
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UK NEWS - PARLIAMENT and POLITICS

Back benchers attack lorry rules

BY IVOR OWEN

TORY back benchers joined with Opposition MPs in the Commons yesterday in attacking the Government's proposal to raise maximum lorry weights to 34 tonnes for four-axle vehicles and to 40 tonnes for those with five axles.

Claims by Mr David Howell, the Transport Secretary, that the introduction of higher load capacities would check the growth in the number of heavy vehicles using Britain's roads were strongly challenged from both sides of the House.

He was clearly surprised by the force and extent of the criticism and gave a hint that the proposals may well be varied by stressing that the new regulations issued by the Department of Transport yesterday were in draft form.

The Government has certainly got an open mind, he said.

Mr Howell maintained that the present maximum weight limit on lorries placed an economic handicap on much of

British industry. "Our regulations prevent many existing lorries from being loaded to their full technical weight-carrying capacity. This is wasteful. It makes transport costs higher than they need be, which in turn feeds through into prices and makes our exports less competitive."

Mr Howell estimated that the Government's proposals would reduce industry's transport costs by £150m a year, and maintained that through the use of fewer lorries and the provision of more bypasses, the environment would benefit as well.

He explained: "The heavier vehicles will be no bigger than the biggest vehicles on the roads today. Their higher load capacity will enable industry to meet demands for freight services with fewer vehicles than would otherwise be needed."

The Minister also emphasised that there would be safeguards in the regulations on the design of the heavier vehicles

to protect roads, bridges and underground services. Mr Albert Booth, Labour's shadow Transport Minister, condemned the proposals as a "massive concession" to the road and freight haulage lobby.

To cheers, he protested: "Those now suffering from the effects of heavy lorries will be most disappointed and shocked."

Mr Booth argued that the tax on heavy goods vehicles should be increased to match the greater expenditure on road building and maintenance charges resulting from their use.

Mr Howell replied that the Government had already taken power to prepare for the imposition of higher taxation on heavy lorries. A new assessment was being made of the costs resulting from their use to enable the Government to "go along that path."

The extent of the opposition to the proposals on the Govern-

ment back benches was underlined by Mr David Crouch (C Canterbury) who announced that he would vote against any regulations embodying the new lorry weights proposed by the Minister.

"Some of us, certainly myself, are appalled by the statement you have made," he declared. Mr Crouch complained that existing regulations were not sufficient to prevent juggernauts leaving motorways and bypasses and causing difficulties in towns, and the situation would be made worse if maximum lorry weights were increased.

Another significant critic on the Government back benches was Mr John Peyton, MP for Yeovil, a former Transport Minister.

He said there would be a far from rapturous welcome for the Minister's proposals from those who lived, worked and pushed prams in Britain's towns and villages.

Return of fun party's conquering heroine

THE CLAWS were soon out in the Commons yesterday as Shirley Williams, heroine of Crosby, waited patiently to take her seat as the first elected member of the SDP.

The legendary figure, who has been absent from the House for 2½ years, looked humble enough, standing in a dark corner just inside the entrance to the Chamber. Contrary to malicious rumours, the sainted Shirley had not arrived by walking across the waters of the Thames.

She had travelled down from Crosby by that favourite SDP form of transport, the train, actually jumping into her seat with one minute to spare. Obligingly, Mr David Steel, the Liberal leader, suggested to the Prime Minister that, in view of the sweeping Alliance success at Crosby, it was her turn to feel "jolly jealous" of Shirley.

The temperature dropped several degrees as Mrs Thatcher, in the manner of a duchess, cutting a member of the demi-monde, replied: "Hardly. I really don't think there is anyone in the House to be jealous of."

There was, however, a rather more generous response from the Labour back benches. The bearded thespian, Mr Andrew Paulds (Warley East), in a dig at the Prime Minister, suggested that the House was about to witness "the happy introduction of true femininity, in contrast to the tough, adamant type we usually have to suffer."

Meanwhile, Mr Michael Foot, the Labour leader, was doggedly attempting to drum up interest in the prospect that the Brits Museum might have to close, unless more funds were forthcoming. This rather curious pre-occupation only seemed to confirm the belief that the Labour Party is steadily retreating into the

It certainly bore out Shirley's remarks earlier in the day, when she confessed that her heart sank at the thought of going back to the Commons, as it was "an old man's club."

On the other side of the House, the Tories were in their normal state—split into two camps, with back benchers heaping hot coals on the unfortunate occupant of the Government front bench.

The Anti-Slavery Committee decided to mount a campaign on the proposals before any legislation was passed. It will take a number of forms: publicity and advertising; a national conference, probably next month, of all unions, sup-

The committee resolved to take up Mr Tebbit's invitation to meet him over the proposals, though that meeting is unlikely to be until the New Year, since the committee will hold a further meeting on December 16 on a paper to be presented to Mr Tebbit clearly rejecting the proposed changes.

The TUC employment committee decided to mount a campaign on the proposals before any legislation was passed. It will take a number of forms: publicity and advertising; a national conference, probably next month, of all unions, sup-

Political realignment already seemed to have started in the Chamber, with 26 Liberal and SDP members occupying the two front benches below the gangway. The left-wingers had been ousted from their usual perch, except for the Tribune stalwart Mr Russell Kerr (Feltham and Heston), who had discarded his usual red socks for a bright blue pair: surely not a sign that he, too, is thinking of moving over to the new fun party?

After waiting for an hour, Shirley moved forward to take the oath and sign the book, accompanied by her SDP colleagues. Mr David Owen and Mr Bill Rodgers. Some Liberal Tories jeeringly predicted that it would not be long before Shirley replaced Dr Owen as the Parliamentary leader of the SDP.

However, the death of the Liberal Party, shouted one Tory Cassandra. But, judging by the uneasy silence of most Conservative and Labour MPs, quite a few of them realised only too well that it is the future of their parties that is under threat.

John Hunt

LABOUR

Esso tanker drivers likely to back shop stewards' all-out strike call

BY IVO DAWNAY, LABOUR STAFF

TANKER DRIVERS and depot men at Esso look set to back a shop stewards' recommendation for an all-out strike in support of an 11 per cent pay claim, a senior union official said yesterday.

Ballots for sporadic one-day stoppages at Shell and Texaco terminals also appear to have been supported in shopfloor ballots conducted this week.

First reports of voting by 1,750 drivers and depot men at Esso terminals yesterday indicated widespread backing for an all-out strike following the rejection of the company's final 8.1 per cent pay offer last month. A vote by normally moderate drivers at Esso's Fawley terminal, near Southampton, on Monday accepted the shop stewards' recommendation by a margin of 66 to 17, a local union official said.

Mr Jack Ashwell, road transport secretary at the Transport

and General Workers Union, said that the workers were "incensed" by the companies' refusal to increase the offer.

"I am certain we will have an overwhelming vote in favour of an all-out strike by Esso drivers," he said. "I am just as certain that Texaco and Shell drivers will also vote in favour of random one-day strikes."

Mr Ashwell said that should the strike call win backing from the men, picketing at all Esso plants would go ahead. He expected that drivers attempting to collect fuel for independent oil companies would agree not to cross picket lines.

Votes conducted at the three companies will be collated at meetings of senior shop stewards in London today. However, some Esso stewards are expected to press for a delay in strike action until Monday to allow management time to reconsider increasing their offer.

The balloting this week includes almost a month of uncertainty over the tanker drivers' pay claim. The drivers have been seeking parity with an 11 per cent settlement agreed between workers and management at Mobil in May. However, last month BP drivers voted by a substantial majority to accept the company's 8.1 per cent offer.

Unlike Shell, BP and Mobil, Esso has yet to win the agreement of its drivers to a productivity deal. This has left it trailing a little behind on pay. The settlement at BP will raise average earnings to £217 a week. The Esso offer would raise them to about £185.

Texaco is close to agreement on a productivity deal. With the 8.1 per cent offer on base pay this would raise potential earnings from £150 to £190-£200 a week.

Withdrawal from EEC 'a deadly game'

By John Wyles in Brussels

A DELEGATION from the national executive committee of the Labour Party left Brussels last night after a two-day visit to the European Commission, apparently more convinced than ever that there are no insurmountable problems over British withdrawal from the EEC.

The delegation, led by party chairman, Dame Judith Hart, was unmoved by the eloquent hostility to the party's policy of former Labour MP Mr Ivor Richard, now the EEC's Commissioner for Social Affairs.

It was even less convinced by warnings from Mr Christopher Tugendhat, former Tory MP and now Budget Affairs Commissioner, that the party was "playing a deadly game with British jobs even by trying with the idea of withdrawing."

"We have come across a number of points that we find extremely useful in confirming the policy we have," said a prim Dame Judith. Withdrawal was necessary in order to implement Labour's alternative economic strategy based on capital controls, import protection and "managed trade," and people ought to understand this, she asserted.

Mr Richard, who lunched with the delegation yesterday, understood this and thought it was nonsense. Withdrawal would dry up investment and lose export markets in the UK, which would cost jobs, he said, warning to a debate not often heard within the Labour Party these days.

While Mr Richard, a barrister by trade, was convinced that unilateral withdrawal would have "enormous legal ramifications," Dame Judith and her colleagues said they had received comforting opinions from the Commission's legal services that withdrawal could be negotiated and completed within 18 months.

Did the Labour Party realise that the agreement of other member governments would be needed? Yes indeed they did, Dame Judith acknowledged, and talks would soon begin with other socialist parties in the Community.

President Mitterrand of France and the leaders of the other seven socialist parties currently in government in the EEC would have to realise that Britain's problems were different and more fundamental, and could not be resolved without breaking the Treaty of Rome, said Dame Judith.

Withdrawal was therefore essential for the UK, she added. The walls of the Commission's headquarters did not shake and no thunderbolts were issued at such heresy. The Gods must be reading the polls.

Thatcher pledges more aid for British Museum

THE PRIME MINISTER yesterday promised more aid next year for the British Museum.

Opposition leader Mr Michael Foot pressed Mrs Thatcher to intervene "and put an end to this barbarian nonsense."

Mrs Thatcher said the grant for this year was 7 to 8 per cent more than last year. "The museums may look forward to some increase next year. The precise amount will have to wait for the full public expenditure review."

Mr Lawson told the House of Lords energy sub-committee that it was possible some changes could be made to the bulk supply tariff. This could provide "some slight amelioration" to heavy industry's problems.

The UK electricity supply industry, under its present

Labour promises to end sales of council houses

BY MARGARET VAN HATTEN, POLITICAL STAFF

LABOUR yesterday promised to end, within days of taking office, to free local councils from the obligation to sell council houses to tenants wishing to buy.

The party warned that options taken out by tenants to buy their houses later on would be cancelled, as would uncompleted sales still in the early stages of negotiations.

Introducing a policy statement approved by the national executive committee and by the shadow Cabinet, Mr Gerald Kaufmann, Labour's environment spokesman, said the party would not act vindictively or spitefully towards those who had already bought council houses.

But he urged council tenants contemplating house purchase under the Government's 1980 legislation, which compels local authorities to sell homes to those wishing to buy, to take account of Labour's policy.

All options to buy still outstanding on the date of the repeal announcement would be cancelled, and all £100 deposits would be returned.

Labour would, within days of taking office, announce its intention of ending compulsory sales. Legislation would follow within weeks, backdated to the day of the repeal announcement, and all purchase applications made after that date would lapse automatically.

In the case of applications made before the date, much would depend on how far the sale had proceeded.

If all the details of price, mortgage and terms of sale were agreed, it would be allowed to go ahead.

But where the sale was less advanced, the council would be allowed to withdraw without penalty.

All options to buy still outstanding on the date of the repeal announcement would be cancelled, and all £100 deposits would be returned.

Mr Fred Wiley, Labour MP for Sunderland North, came first in the MPs' ballot and is sponsoring a Supply of Goods and Services Bill. This has the support of both the Consumers' Association and the National Consumer Council.

This Bill would clear up some of the present anomalies in the law relating to goods, such as extending buyers' rights to cover hire goods.

Mr Wiley said yesterday that the Bill "aims to make life easier both for consumers and for reputable traders by making it clear what the law says and what consumers' rights are."

Second in the ballot was Mr Norman Atkinson, Labour MP for Haringey, Tottenham, whose Bill seeks to impose stiffer

penalties on traders who contravene the existing food regulations, especially those companies which sell unfit meat.

The third Bill, sponsored by Mr Gwyn Roberts, Labour MP for Canpoek, would bring estate agents and tour operators within the scope of the Trades Description Act.

Mr Roberts came 12th in the ballot, however, so his Bill stands least chance of becoming law.

goodwill towards the alliance generated during the party conferences could slip away. They have warned the SDP that agreement could become more difficult in some areas unless the committees start meeting soon.

Some Liberals believe the delay is deliberate and think the SDP would prefer no deals to be struck until after January 1982, after that MPs joining the SDP from other parties will face reelection. Others say the delay is due to the fact that the SDP wants a national representative at each meeting, and that this presents logistical problems.

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Rates poll Bill may be replaced

By Margaret van Hatten, Political Staff

THE GOVERNMENT appears to have dropped plans to use either elections or referenda as a means of limiting local authority rate increases. It now hopes to press ahead next week with its controversial legislation on local government finance.

However it is not yet clear whether it will proceed with a Second Reading of the Local Government Finance Bill, introduced earlier this session, or whether it will seek to rush through an entirely new Bill.

Much depends on a House of Lords ruling, expected later today, on Lord Denning's ruling against the GLC's supplementary rate to subsidise lower fares on London Transport. If Lord Denning's ruling is upheld, the Government may well consider the need for sufficient sanction against high spending local councils, for whom transport is a major budgetary item.

If the GLC's appeal is upheld, Transport Minister Mr David Howell may consider further measures later in the session to discourage other local authorities from following the GLC's example.

The matter is due to go before senior Cabinet Ministers tomorrow and it is hoped that the second stage—either a Second Reading of the existing Bill or a new Bill—can be included in next week's business.

The Government was forced to delay the Bill's Second Reading when mounting opposition on its own back benches posed a real threat of an embarrassing defeat. Much of the opposition centred on proposals requiring local authorities to who wished to raise rates above levels determined by central government to submit their plan to a referendum.

An alternative proposal requiring local authorities to hold immediate elections rather than referendums was mooted. But while many of the dissenting backbenchers appear to have found this acceptable, it seems to have been rejected by the Prime Minister and by senior party officials.

The outcome now considered most likely is that the Government will proceed with the original Bill, dropping the clause relating to referendums.

The Mental Health (Amendment) Bill provides that people should generally not be admitted to detention in hospital if their condition is untreatable.

Patients will get more frequent access to mental health review tribunals and there will be more stringent use of the regulations over treatment given without patients' consent.

A special health authority would be set up to oversee the powers to detain and treat patients said Lord Elton, opening the Second Reading debate on the Bill.

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Prison letters censorship eased

CENSORSHIP of letters written by prisoners is to be relaxed, Mr William Whitelaw, Home Secretary, announced yesterday.

In a Commons written reply he said they may now write to virtually anyone. They may also use "improper language" and make "objectionable references to people in public life."

However, the number of letters a prisoner may send remains the same, and correspondence presenting a threat to prison security may be stopped.

John Hunt

TUC considers action over labour law plans

BY PHILIP BASSETT, LABOUR STAFF

TUC LEADERS began framing their response yesterday to the Government's proposals for labour legislation by considering a range of actions, including a short national strike and withdrawal of trade union representatives on industrial tribunals.

The TUC Employment Policy and Organisation Committee held a special meeting to discuss the proposals announced last week by Mr Norman Tebbit, the Employment Secretary, which include limitations on legal union immunities and increased compensation for closed-shop "victims."

A preliminary paper presented to the committee yesterday noted that "the implication of these proposals for trade union organisation and practices—and their effectiveness—could hardly be more dangerous."

The committee resolved to take up Mr Tebbit's invitation to meet him over the proposals, though that meeting is unlikely to be until the New Year, since the committee will hold a further meeting on December 16 on a paper to be presented to Mr Tebbit clearly rejecting the proposed changes.

The TUC employment committee decided to mount a campaign on the proposals before any legislation was passed. It will take a number of forms: publicity and advertising; a national conference, probably next month, of all unions, sup-

ported by regional conferences; and pressure on employers through the TUC Committees for individual industries.

The most controversial proposal was made by Mr Sid Weighell, general secretary of the National Union of Railwaymen, who suggested, without opposition, calling a short stoppage in support of the campaign. Times between 15 minutes and an hour were mooted.

Such a move, like the TUC Day of Action last year, could raise constitutional problems for the TUC with its affiliated unions and lay it open to charges of mounting political strikes. The Day of Action was less than fully supported by NUR members.

The other main tactic suggested was withdrawal of the TUC's 700 representatives on industrial tribunals. Both this and Mr Weighell's proposal will be considered at the meeting on December 16 and then at the full TUC General Council.

The committee considered a strategy to resist the proposals if they became law. A code advising members on any loopholes in the Act seems likely to be issued, but TUC leaders were careful not to reach hasty decisions for fear that Mr Tebbit might act against the very kind of protest they were considering, if it has not covered under the new proposals.

Sealink ferry crews plan to run Dieppe service

BY OUR LABOUR STAFF

A CONSORTIUM of 250 crewmen and officers operating Sealink's Newhaven to Dieppe ferry service are preparing plans to take over the route if the company decides to withdraw from its contract with SNCF, the French state-owned railway company.

At a mass meeting yesterday, masters, officers and ratings voted overwhelmingly to form the Newhaven Ferry Group and seek financial backing for the project. The men also undertook to contribute £1,000 each to provide seed capital for the new service.

The seamen are convinced that Sealink is planning to abandon the route if negotiations opening tomorrow with the French authorities fail to agree on new terms.

The Newhaven to Dieppe service is two thirds controlled by SNCF, which runs two passenger and car ferries. The remaining third of the service is provided by Sealink's ferry, the Senlac.

Sealink estimates that losses on the route are likely to be more than £1m by the end of the year, when the present contract expires.

The ISTC's decision, taken yesterday at meetings of its executive council and the 70 member negotiating committee, is a setback to the corporation's hopes of winning acceptance of its pay plan. This would make the pay rises dependent on productivity measures, including local agreements to shed some 19,000 jobs by next July.

to control the "commanding heights" of the economy was as great as ever. The state industries' problems meant that something had gone wrong along the road.

Mr Reg Bird, national officer of the Association of Scientific, Technical and Managerial Staffs, said that if the Conservative Government was able to devise ways of selling off the profitable parts of the nationalised industries, it should not be beyond the wit of the Labour movement to find ways of renationalising them so as to deny profit to private speculators while safeguarding the interests of pension funds and worker shareholders.

Mr Stan Orme, MP, the Labour Party's industry spokesman, broadly agreed with him, Mr Tom Jackson, general sec-

retary of the Union of Communications Workers, who chaired the meeting, reiterated the TUC general council's reservations about renationalisation without compensation, which this year's congress voted for. It needed to be looked at carefully but not as "an exercise in socialist villify."

Mr John Edmunds, national energy officer of the General and Municipal Workers' Union, urged the unions to demand a series of meetings with ministers to discuss energy problems, instead of seeking ad hoc ones to discuss individual issues.

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Poll begins for miners' president

By Christian Tyler, Labour Editor

POLLING begins today in the ballot to choose the next president of the National Union of Mineworkers—one of the most important trade union jobs.

The 240,000 miners will be electing a successor to the moderate Mr Joe Gormley, who retires next March after 10 years.

It is being almost universally predicted that Mr Arthur Scargill, left-wing president of the Yorkshire miners, will win easily.

TECHNOLOGY

EDITED BY ALAN CANE

Guide for computer buyers

BY GUY DE JONQUIERES

MANY SMALL businessmen are probably wondering whether to buy a computer. Those who decide that the answer is "yes" must then face up to a bewildering array of further decisions about which machine to choose, how much to pay, what software to use and how to get staff to operate the system.

One way to thread a path through this labyrinth is to seek the views of others who have already plunged in. That is what researchers at the Marketing Department of Lancaster University did to produce their newly-published study, *Small Computers in Small Companies*.

The result is a handy guide for the uninitiated, based on the first-hand experience of 100 selected users.

The first main finding is that only one in 10 small companies in Britain has its own computer. Ownership also appears to be highest in service industries and lowest in manufacturing.

Irritating

For the purposes of the survey a small company is defined as one employing less than 200 people. The study covered computers costing up to £30,000, including software, though 17 of the companies had systems costing less than £4,000. No less than 92 of the companies considered that computerisation was a success, even though 84 of them had had no previous computer experience, and many had to live through irritating teething problems before their machines worked properly. Only four companies thought that com-

puterisation had been a failure. The most common application for computers, the survey found, was accounting, followed by stock control, statistical calculations, data base management, production control and financial modelling.

A number of users were running specialist software, packages designed for applications like insurance broking, property management and engineering, but only a small minority were using their machines for word processing.

The most popular reason for acquiring a computer in the first place was to improve information—and data-processing. Other reasons were to improve planning and control, to replace existing equipment like accounting machines, and to be able to expand without extra staff.

Twenty-two companies also said that they were responding to external pressures, including articles in the Press and the fear that competitors might be stealing a march on them.

For some small companies, their machines were a mark of status. "They know you're in the big league when they get a computer printed invoice" was the view of one user surveyed, while several others said that they chose dot matrix printers instead of daisywheels because the printout looked more obviously as though it had been done by a computer.

Choosing a computer appears to be a somewhat haphazard process. The companies surveyed said that the most popular sources of information were suppliers, other users, publications and trade shows. Only 24 of them used consultants to guide them and 19 said that they used no source of information whatsoever.

General Area	Number of Mentions
Beware sellers	35
Analyse your systems	24
Learn about computers	22
Watch for these systems	21
Features	19
Get impartial advice	16
Specify software requirements	16
Plan for gradual implementation	13
Plan for the future	11
Expect problems	9
Get your objectives sorted out	9
Packaged programs vs tailoring	8
Be committed	7
Watch the price	4
TOTAL	198

Attitudes

Although 57 of the companies said that their purchases were guided by the features of the different systems on offer, most seemed to have taken suppliers' claims on trust: 58 companies bought their machines without having seen them in action. Only about one-third carried out formal feasibility studies before buying computers.

Attitudes to suppliers varied considerably. Three-quarters of the companies said that they were satisfied that the claims of hardware sellers had been met, and two-thirds said the same of software sellers.

PROFILES OF SUCCESS

Successful Users are in distribution or service organisation were experienced in computers bought because they wanted better information processing used in-house tailored software put in management accountancy or professional/service special applications have plans to expand their computer operations in the future

Less Successful Users bought the cheapest machines were inexperienced in computers were pressured into buying used trade shows and dealers as major information sources had only low level training course which in turn proved inadequate experienced software problems put in standard accounting applications had no service contract have no plans for the future

But 35 advised intending buyers to beware of sellers. As one executive put it: "This is Marlboro country. There are so many cowboys around, it isn't true."

Only a minority of the users surveyed had a totally painless initiation into using a computer. More than 60 reported some type of problem early on, due to deficiencies in hardware or software, or to longer-than-expected installation. The most common hardware headaches were with back-up memory storage units and printers.

About three-quarters of the sample also encountered mechanical breakdowns once their machines were in operation, with problems corresponding, broadly, to the amount of usage their computers received.

Few companies had much knowledge of how computers operated, and tended to view them as black boxes. One unfortunate executive tried to "mend" his computer by switching it rapidly on and off, as he did when his television went wrong. The result was a "crash" which took several days to repair.

Most companies were satisfied with the service and support

provided while their systems were under warranty. But some found that the quality of service tailed off when independent organisations took over after their warranties expired.

Most claimed to spend about 10 per cent of their system's cost annually in maintenance, though in one case this was as high as 30 per cent.

Very few of the companies experienced staff problems as a result of computerisation. Perhaps this was because of the attitudes taken by senior management. One senior executive is quoted as saying: "Object to the computer? They know where they would be if they did. On their bikes and down the road."

Though the majority of companies were happy with their computers, a number were worried about becoming too dependent on them. Concern about how their businesses would function if the computer broke down for a long period and mystification about how the machine worked were both cited as sources of anxiety.

Said one user: "It feels like handing over the keys to your front door to an acquaintance. You expect it will probably be all right but you are not sure."

Lexidata 3400 terminal for high-quality imaging

OPERATING AS an intelligent peripheral device attached to a host minicomputer, the Lexidata 3400 terminal just introduced into the UK by Intertrade Scientific of High Wycombe can bring high quality raster imaging in monochrome, grey-scale, or full colour to printed board design, mechanical draughting, satellite imaging and similar applications.

The 3400 is said "to drastically reduce the computer time and memory overhead needed to perform picture display and manipulation functions."

Using a fast micro, the 3400 off-loads such functions from the host and offers pixels (fundamental picture elements) only nine nanoseconds wide, with fast risetime and minimum ringing (multi-imaging of edges). Refresh memory can be arranged in resolutions from 256 × 256 up to 1280 × 1024, with up to 16 intensity levels.

Swift set for 300,000 messages

ARBAT, the London-based international banking computing specialist, has opened a new operation in Bahrain to prepare the ground for business that should result from the start up of Swift in the Middle East in about 15 months time.

Swift (The Society for Worldwide Interbank Financial Telecommunications) is the international banking communications network owned by 753 banks in 36 countries.

With operating centres in Belgium, the Netherlands and the U.S., the system will be transmitting 300,000 messages a day by the end of this year. In March the Japanese banks come on line.

Arbat's object, says Tony Felstead, marketing manager, is to offer a single source of supply for banking computer and communications systems including hardware, software, installation, engineering and maintenance.

Apart from the Swift package that Arbat can offer, two other systems have been developed to match the banking environment in the Gulf.

Pass books

One is called the Offshore Banking System and it can handle general accounting, interest accruals, foreign exchange transaction processing, commercial loan transactions and several other tasks.

The other is called International Banking System and is designed primarily to handle "high street" banking in terms of multi-branch accounting, interest, loans, deposits and so on.

Since the use of pass books is common in The Gulf, Arbat will be supplying Philips pass book reader/printers. DEC computers will be generally employed, and systems will be offered in a modular form so that customers can opt only for those parts relevant to their operations.

The Bahrain head office of the new operation will be connected to terminals in branch offices in other parts of The Gulf.

At the centre will be a DEC PDP 11 machine, allowing central computer support of the whole operation. One of the facilities will be remote software fault diagnosis over land lines. More on 01-948 6489.

GEOFFREY CHARLISH

Honeywell delay by Telecom

BY ELAINE WILLIAMS

HONEYWELL'S plans to expand its system which conserves energy over a telephone line is being hampered by delays in obtaining private telephone circuits from British Telecom.

Birmingham University and such companies as Rank Xerox, and Industrial and Commercial Finance Corporation are connected to the system which monitors and controls heating, ventilation and air conditioning in buildings many miles away.

Mr Stan Stage, Honeywell's Building Operations Service Manager says that the growth of remote-monitoring systems is slowed by the state of the British telecommunications system. Mr Sage is critical of delays in the provision of telephone lines by British Telecom.

He says that it can take between six months and two years to obtain a private line while in the U.S. these are provided in three months. In the past two years there has been a dramatic increase in demand for private lines in the UK which has caused problems for British Telecom.

Honeywell started its Boss system in April last year with an investment of £300,000, but does not expect to make a profit on the venture until 1984 or 1985.

Basically, the system comprises a computer at its Boss centre at Stratford in East London. This is connected via the telephone line to sensors and controls located at customers' premises.

The sensors measure temperatures inside various parts of a building, operate fans, turn on and off boilers and refrigeration plants, and can detect smoke and fire.

Savings

The computer scans each monitoring point regularly and looks for temperature changes. It checks that boilers and refrigeration units for air conditioning have switched on and off at the right time.

It does this by sending out a code down the telephone line but only the sensor with the right code will respond to the request for information, even though it is received by all the sensors.

According to Honeywell, a company could expect to save

between 15 and 40 per cent annually of its heating, ventilating and air-conditioning bill through better control.

However, it would benefit buildings only where all three elements exist. For example, a building which has heating only could save money by using simpler thermostatic controls.

Britain is the only country, apart from the U.S. in which Honeywell offers its rental system for energy conservation. Other Honeywell subsidiaries in Europe are considering introducing similar systems and the Netherlands is likely to be the first.

Lip-service

In the U.S. the Boss system has been established for about 10 years. From one of its control centres in Denver, Colorado, about 40 organisations are connected to the system which also handles fire and security of buildings, if so required.

The company believes that the organisations which stand to benefit most from such systems have medium-sized buildings such as hospitals, or universities as well as commercial premises, which can make savings by introducing an integrated energy-saving system, but which are not large enough to justify the cost of buying a computer system outright.

The Boss system, for example, would cost £3,000 to install plus a further £5,000 for annual running costs.

British companies still pay lip-service to energy conservation mainly because of the fluctuations in fuel costs. This causes the country to oscillate between periods of crisis and relatively cheap energy, although the underlying trend has been one of increasing prices.

Only about 10 per cent of buildings in the UK have a co-ordinated energy management system although the percentage is higher when one takes into account ad hoc measures to conserve power.

Castings

THE article on Replicast, the new foundry technique, scheduled for today has been held over but will appear tomorrow.

IMI

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Traffic control

DUTCH MOTORWAY 13, which runs between Rotterdam and The Hague now has a surveillance and control system based on spaced sensors and a distributed computing system.

Designed by the Ministry of Roads and Waterways, the scheme makes use of Philips Data Systems computers. Traffic density is continuously monitored by sensors placed at 0.5 km intervals in the road surface. Data from the sensors is pre-processed by microprocessor detection stations at the roadside. The information from three of these stations at a time is dealt with by a minicomputer by an outstation, resulting in a brief description of the traffic situation in each lane segment.

The outstations are all land-line-connected to a central computer where a complete analysis of the motorway situation is conducted every four seconds. Based on the outcome, advice is given to motorists on a "real time" basis by means of matrix fibre optic indicators positioned over each lane.

ERA TECHNOLOGY

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FT COMMERCIAL LAW REPORTS

Employer's rights before administrative body

REGINA v NATIONAL DOCK LABOUR BOARD, EX PARTE BRITISH TRANSPORT DOCKS BOARD
Queen's Bench Division (Crown Office List): Mr Justice Forbes; November 26 1981

WHERE AN administrative body, in the exercise of its functions, considers a union's complaint about an employer, it has a duty to act fairly towards the employer by allowing his views to be put forward; but the fact that it eventually reaches its decision on the complaint by means of a point which was not in the employer's mind when he put his views forward, does not put the administrative body under an obligation to hear his argument on that point.

Mr Justice Forbes so held when refusing an application by the British Transport Docks Board (BTDB), port employer, for an order of certiorari to quash a decision of the National Dock Labour Board, an administrative body, that the BTDB was in breach of the Dock Workers' Employment Scheme 1967.

HIS LORDSHIP said that the BTDB was the largest port employer in Southampton, employing about 1,600 of the 1,680 dockers in the port. The dockworkers' position was regulated by the Scheme in force in Schedule 2 to the Dockworkers' (Regulation of Employment) (Amendment) Order 1967. The purpose of the Scheme was to regulate the employment of dockworkers so that they should not suffer from the old historical disadvantages of being paid only when jobs were available. The purpose of the National, and the local, Dock Labour Boards was to administer the Scheme, the local boards being made up of equal numbers of employers' and workers' representatives.

All the Southampton dockers were members of the Transport and General Workers' Union. A dispute arose between the union and the BTDB, and the union authorised lightning strikes and a period of non-cooperation. Following the lightning strikes of March 10 and 11, 1981, the BTDB required an assurance from each dockworker that all industrial action would cease, and said that until such assurances were received, the dockworkers would not be provided with work.

As a result, the union complained to the local Dock Labour Board that the BTDB had refused to employ registered dockworkers. It asserted that the BTDB's conduct was "unilateral action" and was in breach of clause 9(2)(a) of the Scheme which provided that employers were under an obligation to employ registered dockworkers. A meeting of the local board took place on March 18. No notice was

given to the BTDB, but more than one of its officers, including a Mr Noddings, were members of the local board and were present.

At the meeting Mr Noddings argued in defence of the BTDB that it was not in breach of clause 9(2)(a), and that the clause merely made it necessary for the BTDB to employ any registered dockworker. He contended that "employ" did not involve giving the dockers work, but merely meant that they had to be kept on the books. That question did not have to be decided at present, but the argument had some force, Mr Noddings also said, having regard to the behaviour of the dockworkers and their failure to give the required assurance, the BTDB was entitled not to pay them or provide them with work.

The local board failed to reach any conclusion because its vote was split on party lines between employers and employees. It referred the matter by letter to the national board, setting out very truthfully what had happened at the meeting, and enclosing a resume of the facts. That resume was accepted by the chairman of the local board, who was a union official, and by the deputy chairman, who was Mr Noddings. The views that Mr Noddings had expressed to the local board were properly set out.

The local board asked the national board to declare whether a breach of clause 9(2)(a) had taken place, but the national board's decision was that the BTDB was in breach of the Scheme under clause 14A which provided a method for dismissing registered dockers.

The decision was conveyed to the local board and to Mr Noddings, and a few days later, to the BTDB. Although it was a matter of confidentiality, it was also later communicated to the union. In consequence, the BTDB was put in a difficult situation in its negotiations with the union, and had to withdraw its suggestion that it was entitled not to pay its men. It had to pay out £878,000, and there was no doubt that, as a result of the publication of the decision to the union, the BTDB was severely affected financially.

The BTDB now sought to attack the national board's decision. Mr Lewis, for the BTDB, said that although the national board was not strictly adjudicating between the parties, it had taken a decision which it must have known would have grave effects on the BTDB's reputation and financial position, and in those circumstances it had a duty to act fairly. He said that if the national board intended considering whether there was a

breach of clause 14A instead of clause 9(2)(a), the BTDB ought to have had an opportunity to argue on the points raised by clause 14A.

Mr Hunter, for the national board, said that the national board was an administrative body and that, unlike a judicial body, it was not subject to any principle of fairness. Even if it were, he said, there was no unfairness in the present case.

There was a wide spectrum between completely judicial acts on the one hand, and administrative acts on the other, but administrative acts nevertheless carried with them some duty to act fairly. There must be some point in a case like the present, where the person affected should have an opportunity of at least putting his view forward.

The BTDB had had a fair crack of the whip in front of the local board. It had indicated what its argument was, and that argument was certainly before the national board. Its lack of an opportunity to develop the point under clause 14A was not

so singular as to lead to a finding that the national board had acted unfairly.

The national board should have borne in mind that its decision might have very considerable consequences, but it was nevertheless primarily an administrative body, and its judicial content was not such that it was required to have particular attention to detail. The BTDB's case had been adequately put to it, and the fact that the decision referred to clause 14A did not mean that the BTDB should have been afforded an opportunity of arguing about clause 14A as well as clause 9(2)(a). The application should be refused.

For the BTDB: Esyr Lewis QC and Douglas Day (Edward Knight).

For the National Dock Labour Board: Ian Hunter QC and Simon Crookenden (Hill, Dickinson & Co.).

By Rachel Davies
Barrister

RACING

BY DOMINIC WIGAN

SOME smart hurdlers have been attracted to Fontwell for today's E. Coomes Handicap. Five of the six who head the weights are previous winners to the winner's enclosure there.

Although Killer Shark is fully entitled to his position at the head of the handicap, I suspect that he will again find the concession of over a stone to Upton Bishop beyond him.

Two or three others also make more appeal at the weights.

At the last meeting at Fontwell the five times course winner, Upton Bishop, a Salvo gelding who finds by far his best form there, quickened away from his pursuers to land the Rank Challenge Cup after making all his own running. Killer Shark, a long way back in fifth place, will be all the better for the race (his first of the campaign) but is likely not to get even close to turning the tables on a pound better terms.

Tea Pot, a heavily backed favourite for Ascot's Snow Hill Hurdle on November 21, will have plenty of supporters as a result of her third-placed run there. She, too, has clear prospects of topping Upton Bishop on a line through Eddie.

But a better win and place alternative for those wishing to oppose Upton Bishop is probably Mr Moonraker.

A winner at Haydock last time out, this ultra game four-year-old has made considerable improvement since racing to an eight lengths triumph over Athgore Hill at Kempton early this year. He represents Susan Morris's stable at Chard, Somerset, which last season produced the winners of 11 races from a string of only 12.

Whatever the fate of Upton Bishop, the seven-year-old's partner, John Francome, has prospects of at least one winning ride for Mrs Nadine Smith's local stable, for he is aboard Prince Northfields and Grey Fusilier. The best bet from this pair probably will be Prince Northfields who can return to winning form now that Francome's intended mount, Kramberry, has been pulled out.

At Ayr the unimaginative framed conditions to several races has contributed to a total of just 38 runners. Pountent looks to be the best bet there.

FONTWELL
1.15—Prince Northfields**
2.15—Mr Moonraker***
AYR
1.30—Pountent*

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EXECUTIVE VICEPRESIDENT
CORPORACION DE FOMENTO, CHILE

GARDENS TODAY

Plumping for phloxes

BY ROBIN LANE FOX

LAST WEEK a reader from Yorkshire sent me an enviable account of his back garden. He had always liked the iris beds and separate borders of Michaelmas daisies in his local park. On seed packets he liked the pictures of lupins running wild in isolation. He agrees with almost nothing I write, except that gardeners should decide on the plants which they like best and then grow plenty of them. In agreement, he weighed up his favourite families, pulled out the roses and plumped with out hesitation for the many forms of phlox.

You might think this tactic too limited and its charms confined to a single season. Not at all, he replies, as his phlox garden takes in the whole family, tall and creeping herbaceous varieties side by side. He has mixed carefully chosen plants with silver leaves among the stronger colours of the border varieties. On this too we agree. In spring he admits to some supporting drifts of crocus, repeated in autumn with that cheap and lovely blue form, speciosus. In June he has a hilly and takes his holidays visiting other gardens while his own is marking time. Otherwise he is as lame with phloxes and he multiplies many of the newer varieties by cuttings between their months of flower.

He loves this family and wants to travel through America in order to see it in the wild. I would remind him to brave the mosquitoes and go up to Alaska where the phloxes in the Arctic tundra are one of my fondest memories in that unlikely garden of natural flowers.

The New World indeed has sent us some of the newest

forms which now give the family a remarkable range. Many of you may have bought or inherited pink or mauve forms of the creeping phlox subulata which spreads like a green door-mat over walls and alpine gardens. I would suggest that you examine the finer colours now available in the new sunny place, open soil and about four-feet of space into which they can spread their mats of green leaves set like small pine needles. When they reach this span, they never go further and soon begin to die back at their centres. You should name them very hard after flowering in May and begin to take cuttings or runners off their hedges for their replacement. Wherever the mats touch damp earth, they throw out small white roots so there is no point in buying more than one of a variety. You would do well to dress the plant with a rich compost in June. My old blue benita has not turned brown in its centre after this extra feed.

Benita is lovely pale-blue with a deeper violet eye while White Delight and Scarlet Flame are American selections now stocked by Bressingham Nurseries, Norfolk. Both live up to their names. Others are more dubious and although I start prejudiced in favour of the one called Alexander's Surprise, its colour is a strong salmon pink, like a blush on one of the conqueror's bodyguards. Instead, I recommend the admirable Amazing Grace whose white flowers are marked with a cherry-red centre. All these new varieties give you a level sheet of flower from late April into late May and belong

at the front of a border or beside a paved path.

By July, a phlox garden can rely on the big border varieties which you know so well. I feed my plants heavily and believe that they improve them. Unless you suffer from colworn which is incurable there are no difficulties. My favourites are the pale violets and lavender blue forms, especially the tall Sky light and the shorter dark leaved Hampton Court. These strong varieties pair beautifully with silver leaves. This year I have been delighted with the ice white heads of flower on the less familiar Omega. A form of neglected phlox maculata which was raised by the Bloom family at Bressingham Nurseries, the stems are about two and half feet tall and bear long spikes of well set flowers until late August. A rich soil in semi shade seems to please this well come new arrival. There ought to be some new winners in the future from this neglected form of family.

In a cool year these phloxes will persist into mid-September when the autumn crocuses are ready to take over the stage. What, then, of June when you may not wish to leave on a hunt for other gardens? My reader fills the gap with variegated phloxes especially the tall Harlequin which seems to last well in Yorkshire and improve on rich and well fed soil. At a lower level he looks to the running stems of stolonifera Blue Rich. A lovely variety which will settle quickly into light leaf mould and semi shade. Wherever the ground is damp but not sodden, this is one of the best phloxes in the book.

Douglas's Phlox runs and commemorates that great plant hunter who first found it in the Rockies. Here, I would put in a word for the new crimson red form called Waterloo. Collectors would fill out early June with others specially the lilac pink Amens which carries lilac pink flowers on a mat of leathery leaves. Again, there is a bright variegated form which is preferable and lasts throughout early summer.

From April to September then, there is point to a garden of phloxes and room finally for my own favourite in the family. The daunting name of Canadianis laphamii first attracted me to a pot grown plant of a small woodland phlox which I have never lived to see. Assuming that it would be difficult I kept it for a year in its flower pot and nearly murdered it with greenfly. When planted out it ran happily into a clump of six-inch high stems which are topped with lovely round lavender blue flowers in early June. A damp soil, light shade and rich food put it at ease and in the family. Its stems will take root by the dozen, so it would soon make an unusual edging in half shade. After flowering it dislikes dry weather and throughout the year it must taste like carlar to slugs.

I cannot vouch for the tastes of the slime in Yorkshire but down in the South you must guard this lovely June-flowering plant against their attacks. When defended it is a winner, a little known plant for shaded sinks, borders and rockbeds, while its border cousins are reaching for their flowering height.

BBC 1

9.05 am For Schools, Colleges.
10.00 You and Me. 10.15 For Schools. 12.30 pm News After Noon. 1.00 Peppie Mill at One. 1.45 Finnebörns. 2.01 For Schools. 3.00 Snooker: The Coral UK. Professional Champion. 3.55 Regional News for England (except London). 3.55 Play School. 4.20 Touché Turtle. 4.25 Jackanory. 4.40 The Record Breakers. 5.05 John Craven's Newsround. 5.10 God's Wonderful Railway.
6.00 Nationwide (London and South-East only).
6.25 Nationwide.
6.55 Wednesday Film: "The Rare Breed" starring James Stewart.
8.30 Love Story: Wilfred and Eileen, starring Judi Bowker and Christopher Guard.
9.00 News.
9.25 Sportsnight: Football League Cup, World Cup Skiing, Figure Skating from Richmond Ice Rink, plus news of the Coral UK Snooker.
10.50 Parkinson.
11.45 News Headlines.
11.45 Snooker highlights.

TELEVISION

Chris Dunkley: Tonight's Choice

A bit of evening with no channel offering consistent quality. Radio 4 broadcasts the fourth Laurence Martin's Reith Lectures on armed force at 7.45, this week's about "Conflicts Of The Third World." At 6.00 ITV offers an hour-long one-off show called Bruce Meets The Girls which features not only Mr Forsyth and a phalanx of phamous phenomes (Diane Keen, Anita Harris and so on) but two of his own daughters, Julie and Laura. At 8.15 on Radio 4 David Miles presents Sea To The West, Fells To The East, a "sound picture" of Copeland, that area of the Lake District which includes England's deepest lake, highest mountain, and first nuclear power station. ITV has what promises to be the best of the week's movies at 10.30: The Parallax View. Alan J. Pakula, who made "Kluge," directed the thriller in which a journalist tries to discover how and why the witnesses to a political assassination are being systematically wiped out.

BBC 2

10.20 am Gharbar.
11.00 Play School.
3.55 pm One Man and His Dog.
4.35 Young Musicians 1980.
4.40 Vikings!
5.10 The Flying Boats.
5.40 The Five Faces of Doctor Who.
6.05 Grange Hill.
6.35 Life on Earth.
7.30 News Summary.
7.35 Cartoon 2.
7.50 Collecting Now.
8.20 Strangers.
9.00 M*A*S*H.
9.25 The Begias (part 5).
10.20 Grapevine.
10.50-11.40 Newsnight.

LONDON

9.30 am Schools Programmes.
12.00 The Munch Bunch. 12.10 pm Rainbow "Reflections." 12.30 Turning Point. 1.00 News. 1.28 Thames News. 1.30 Armchair Thriller. 2.00 After Noon Plus. 2.45 Charlie's Angels. 3.45 Emmerdale Farm. 4.15 Mixed Master. 4.20 Madsabout. 4.45 Fanfare For Young Musicians. 5.15 The Brady Bunch. 5.45 News. 6.00 Thames News. 6.25 Help. 6.35 Crossroads. 7.00 This Is Your Life. 7.30 Coronation Street. 8.00 Bruce Meets the Girls, starring Bruce Forsyth. 9.00 Diamonds. 10.30 "The Parallax View," starring Warren Beatty and Paula Prentiss. 12.25 am Close: Sit Up and Listen.

† Indicates programme in black and white

All IBA Regions as London except at the following times:—

ANGLIA
1.20 pm Anglia News. 5.15 University Challenge. 6.50 About Anglia. 12.25 am The Big Question.

ATV
1.20 pm ATV News. 2.45 Tenspeed and Brown Show. 5.15 Survival. 6.00 ATV News. 6.30 ATV Today: Views and interviews, people and places in ATV's regional news and current affairs programme.

BORDER
1.20 pm Border News. 2.45 Strumpet City. 5.15 Out of Town. 6.00 Look-around Wednesday. 12.25 am Border News Summary.

CHANNEL
1.20 pm Channel Lunchtime News.

2.45 Strumpet City. 6.00 Channel Report. 10.25 Channel Late News and Weather. 12.25 am Epilogue, News and Weather in French.

GRAMPIAN
1.20 pm North News. 2.45 Strumpet City. 5.15 Batman. 6.00 North Tonight. 12.25 am North Headlines.

GRANADA
1.20 pm Granada Reports. 2.00 Live From Two. 2.45 Bracken. 5.15 The Adventures of Black Beauty. 6.00 Granada Reports. 6.25 This Is Your Right.

HTV
1.20 pm HTV News. 2.45 Strumpet City. 5.10 Ask Oscar! 5.20 Crossroads. 6.00 Report West. 6.30 Benson. 12.25 am HTV News.

ITV Cymru/Wales—As HTV West except: 12.00-12.10 pm Fflebelam. 4.45-5.10 Goglia. 5.10-5.20 Dick Tracy. 6.00-6.15 Y Dydd. 6.15-6.30 Report Wales. 6.30-7.00 Tŷn Acre.

1.20 pm News and Road and Weather. 2.45 Strumpet City. 5.15 Tales of Crime. 5.20 Crossroads. 6.00 Scotland Today. 6.20 Action Line. 6.30 Report. 12.25 am Late Call.

SOUTHERN
1.20 pm Southern News and Weather. 2.00 Houseparty. 2.25 The Amazing Years of Cinema. 2.45 Charlie's Angels. 5.15 Dick Tracy Cartoon. 5.20 Crossroads. 6.00 Day By Day. 6.30 Mork and Minky.

TYNE TEES
9.20 am The Good Word. 9.25 North-East News. 10.20 pm North-East News. 1.25 Where the Jobs Are. 2.45 Strumpet City. 4.15 Cartoon Time. 5.15 Mork and Minky. 6.00 North-East News. 6.02 Crossroads. 6.25 Northern

1.20 pm North-East News. 12.25 am If...

SCOTTISH
1.20 pm Lunchtime. 2.45 Strumpet City. 4.15 Ulster News. 5.15 Cartoon Time. 5.20 Crossroads. 6.00 Good Evening Ulster. 10.20 Ulster Weather. 12.25 am Bedtime.

ULSTER
1.20 pm Lunchtime. 2.45 Strumpet City. 4.15 Ulster News. 5.15 Cartoon Time. 5.20 Crossroads. 6.00 Good Evening Ulster. 10.20 Ulster Weather. 12.25 am Bedtime.

WESTWARD
12.27 pm Gus Moneybun's Birthdays. 1.20 pm Westward News Headlines. 2.45 Strumpet City. 5.15 Survival. 6.00 Westward Diary. 10.30 Westward Late News and Weather. 12.25 am Faith For Life. 12.30 West Country Weather and Shipping Forecast.

YORKSHIRE
1.20 pm Calendar. 2.45 Strumpet City. 3.45 The Entertainment. 5.15 Emmerdale Farm. 6.00 Calendar.

RADIO

(S) Stereophonic broadcast. † Medium Wave

RADIO 1
5.30 am As Radio 2. 7.00 Mike Read. 8.00 Simon Bates. 11.30 Dave Lee Travis. 2.00 PM Paul Burnett. 3.30 Steve Wright. 5.00 Paddy Powell. 7.00 Radio 1 Mailbag. 8.00 David Jensen. 10.00-12.00 John Peel (S).

RADIO 2
5.02 am Sports Desk. 5.03 Ray Moore (S). 7.20 Terry Wogan (S). 10.00 Jimmy Young (S). 12.30 pm John Dunn (S). 2.00 Ed Stewart (S). 4.00 David Jensen (S). 5.45 News. Sport. 6.00 Don Durbridge with Much More Music (S). 8.00 Alan Dell with Dance Band Days. 8.30 The Mitchell Minstrels (S). 9.00 The Boston Pops (S). 9.55 Sports Desk. 10.00 Animal Alphabet. 10.00 Hubert Gregg says Thanks for the Memory. 11.00 Brian

Matthew with Round Midnight. 1.00 am Truckers' Hour (S). 2.00-5.00 You and the Night and the Music (S).

RADIO 3
6.55 am Weather. 7.00 News. 7.05 Your Midweek Choice (S). 8.00 News. 8.05 Your Midweek Choice (continued). 8.07 News. 8.55 This Week's Composer: Schubert (S). 10.00 Gabrieli Quartet (S). 11.00 Music for Organ (S). 11.35 Midweek Concert (S). 1.00 pm News. 1.05 Concert Hall (S). 2.00 Music Weekly (S). 2.50 BBC Northern Symphony Orchestra (S). 4.00 Choral Swenson (S). 4.35 News. 5.00 Mainly For Pleasure (S). 7.00 Medium and Message. 7.30 Liza, Bartok and Debussy piano recital (S). 8.00

Pritchard conducts the BBC Symphony Orchestra Concert. 2.25 The Amazing Years of Cinema. 2.45 Charlie's Angels. 5.15 Dick Tracy Cartoon. 5.20 Crossroads. 6.00 Day By Day. 6.30 Mork and Minky.

RADIO 4
6.00 am News Briefing. 8.10 Farming Today. 8.25 Shipping Forecast. 8.30 Today. 8.35 Yesterday in Parliament. 9.00 News. 9.05 Midweek. Noel Edmonds. 10.00 News. 10.02 Gardeners' Question Time. 10.30 Daily Service.

10.45 Morning Story. 11.00 News. 11.05 Baker's Dozen. 12.00 News. 12.02 pm You and Yours. 12.27 A Walk in the Park. 12.55 Weather programme news. 1.00 The World at One. 1.40 The Archers. 1.55 Shipping Forecast. 2.00 News. 2.02 Women's Hour. 3.00 News. 3.02 Afternoon Theatre. 3.50 The Cities of the Plain. 4.00 Priestland Progress (S). 4.45 Story Time. 5.00 P.M. News magazine. 5.50 Shipping Forecast. 6.55 Weather programme news. 8.00 News. 8.30 The Senior Partner. 9.00 News. 9.05 The Archers. 9.30 Checkpoint. 7.45 The North Lectures 1981. 8.15 Sea to the West. 8.45 Analysis: "The Lobbyists." 9.30 Kaleidoscope (S). 9.50 Weather. 10.00 The World Tonight. 10.30 Quotations. 11.00 A Book at Bedtime. 11.15 The Financial World Tonight. 11.30 Today in Parliament. 12.00 News.

EUROBONDS

The Association of International Bond Dealers Quotations and Yields appears monthly in the Financial Times. It will be published on the following dates:

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Tuesday 15th December
1982
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Tuesday 13th July Wednesday 18th August Tuesday 14th September
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FINANCIAL TIMES SURVEY

Wednesday December 2 1981

Sponsorship of the Arts

Industrial corporations have become an important source of financial help for the arts. Support has held up remarkably well this year despite the harsh economic climate. A significant factor is probably the growing awareness on the part of sponsors of the value of such contributions to their corporate image, both nationally and locally.

Source of mutual benefit

By Antony Thorncroft

THIS YEAR, against all the odds, direct financial help by business for the arts has probably risen by almost 20 per cent to a sum of £8m or even more. This is an estimate. What is factual is the much greater interest being shown by companies in helping the arts, often at a local level, and the awareness among arts organisations that industry is probably the best — if not the only — alternative source of funding to central and local government aid. There are few illusions that the Arts Council and local arts organisations will have any extra cash to dispense in 1982.

So two unlikely and rather suspicious institutions — companies in business to make a profit and arts organisations dedicated to improving the cultural life of the country — are learning to co-operate for

mutual benefit. The Association for Business Sponsorship of the Arts (ABSA), now with 102 companies as members, was formed to eliminate misunderstandings and to encourage fruitful ventures. One aim is to educate arts groups about the sponsors' need for some publicity pay-off in return for their aid, and companies on the sensitivity of artists.

ABSA may well find more calls on its services next year, particularly from arts organisations, for there are fears that while 1981 was better than might have been anticipated many traditional supporters of the arts will not be increasing their aid in 1982. There are few indications that any major sponsor will withdraw altogether — the arts, unlike sport, have a very good record in developing long-term associations — but the signs are that expenditure next year will rise only marginally. Companies are reluctant to irritate their shareholders by actually raising their financial contribution to the arts substantially during a recession.

This is still such a relatively new activity, however, that doubtless many companies will become first-time sponsors next year. (In practice company aid for the arts probably costs business nearer £12m a year once the expenses of entertaining and publicity have been added in.)

A major reason why arts sponsorship has grown in an apparently unsympathetic economic climate is that companies have begun to regard it as part of marketing rather than charity — and advertising and marketing budgets have

tended to rise in the recession. Some have added arts sponsorship to their activities because they are disillusioned with the return they have received from sports sponsorship, which in areas like golf and motor racing has become very expensive and over-aided. Other companies have backed the arts because the Government, through the Minister for the Arts, has carried out a major propaganda exercise in its favour. And there is a general feeling that business should give something back to the community.

Exploiting

So some companies support the arts because they feel business is the modern patron; it is its duty. Others see arts sponsorship as a useful form of marketing, at least as effective as advertising and much cheaper. More again aid the arts because their chairman likes the opera or the chairman's wife enjoys going to Glyndebourne, and it is a more civilised way than sports sponsorship of entertaining key contacts. Even the most practical companies find it difficult to measure the effect of sponsoring an event but companies like Harveys of Bristol, which recently received many hours of television coverage for the Leeds Piano Competition, which it supports, plus much press publicity, must reckon that by any standard its involvement is money well spent.

Harveys is a company which is imaginative in its support of the arts. For example, it is currently exploiting its link with Leeds by underwriting a series

of recordings by past winners. On top of this it is commissioning West Country artists like Terry Frost and Peter Blake to design the album covers according to their interpretation of the music. Harveys keeps the originals. So it is getting paintings which should appreciate; it is helping art; and it is adding to its musical association with an established event in the arts world if the albums sell well it might even get its money back.

Competitions are an area which could be better exploited by companies. Booker McConnell has just had a field day of publicity from its sponsorship of the annual awards for the best novel; for a minimal outlay Ronson always collects notices for its prizes for the best RADA students of the year; Cadbury-Schweppes reaches thousands of schools through its children's art competition; but still there are opportunities.

Arts sponsorship generally has tremendous potential. For a start, companies could look at assistance schemes for the arts which are self-liquidating. The Imperial Group got its investment, and more, from sponsoring the Pompeii exhibition at the Royal Academy, although it put the profit back into archaeological research.

The Royal Shakespeare Company (RSC) was searching last year for a backer for its production of *Nicholas Nickleby*. If a company had accepted the challenge it would have got a wealth of publicity and a profitable percentage of the subsequent video deals.

In recordings and in plays there are opportunities for supporting the arts with at least

an odds on chance of retrieving the investment, although those companies that have backed plays have tended to get involved with productions that more canny "angels" have avoided.

Apart from developing original sponsorships (rather than taking on flagging current ventures), launching competitions and investing in the arts where there is a chance of a commercial return, the other new factor in the arts world should intrigue business is the willingness of virtually every arts body in the country to co-operate with an industrial sponsor.

The National Theatre has just appointed a sponsorship executive. The RSC regularly finds supporters, including an imaginative link with Hallmark Cards which financed RSC tours of out-of-the-way towns which had never seen such hardy professionals before. The Royal Opera House is still the main recipient of industrial cash, receiving around 3 per cent of its £15m income in 1980-81 this way, plus over £5m to its rebuilding appeal (although it is finding it harder to get sponsors for new productions).

Difference

The Royal Academy cannot put on a major exhibition without commercial help — Midland Bank International is underwriting the Great Japan Exhibition. The National Gallery has just linked up with Coutts Bank on a new guide book and has been helped with a £1.4m contribution from the Sunley Foundation for a new building

programme. The major orchestras rely on sponsors to back concerts, offering them entertainment facilities and publicity in return for the cash which makes all the difference between a loss and break even. The Victoria and Albert, the British Museum — all need sponsors to make good ideas realities.

Just as appealing to companies should be links with colleges and academies, and the bodies which actually directly connect business with the arts, such as the Design Centre and the Royal Society of Arts. They are at last getting companies interested in sponsoring design competitions. Rolls-Royce, Molins, and textile companies like Carrington-Vivella, Courtalids, ICI and Tootal are all investing in design activities which in time should make a contribution to their profits.

It is undeniably good news that all the prestige-laden arts institutions in the country are now keenly seeking links with industry, but it remains a sad fact that where aid is most needed, among the experimental arts groups, companies are reluctant to commit themselves. *Avant garde* arts rarely offer attractive facilities for entertaining; guests may well hate the performances; they may be shocked or affronted; the arts groups may be badly run. But where the experimental merges with the popular in community arts centres for example — business might well find fruitful areas for aid.

Mr Paul Channon, the Minister for the Arts, has just published a guide for arts groups on how to approach potential sponsors. He is also touring the country to persuade companies

AWARD WINNERS 1981

Winners of the ABSA-Daily Telegraph awards for imaginative sponsorship of the arts in 1981 were as follows:

- For the best corporate programme—Commercial Union; L. G. Harris.
- For the best single event—Callaher; Harveys of Bristol; Littlewoods; Norwest Holst.
- For the best first-time sponsor—Matthew Brown Brewery of Blackburn; Du Maurier; J. Sainsbury.
- For encouragement of young performers and audiences —BF.

to help the arts at the local level. (It is indicative that some of the prizewinners in the annual ABSA awards — themselves sponsored by the Daily Telegraph — should include companies which invest a thousand pounds or so at the grass roots with impressive results.) Some companies, like IBM, put most of their arts aid in regional events where they have a local interest.

The best sponsorships are usually the most imaginative, like Perrier's decision to help the Hayward exhibition of works by Picasso because it saw a very nice advertisement could be built around the pun word "Picasseau." Into the same category might fall this week's venture by Associated Dairies which is helping St Paul's Cathedral choir by sponsoring an album which, given the appeal of the choir following the Royal Wedding, should do very well commercially.

Celebrations

Other straws in the wind are the association of companies with arts that appeal to the young — the clothing retailer Dickie Ditt's sponsored the recent Camden Jazz Festival with £10,000, and Levi's helped in the celebrations of the Rainbow's fiftieth birthday with a series of rock concerts.

Companies like Yamaha have been sharp in supporting competitions for young musicians which have received continuous television coverage. Television and radio have now overcome their reluctance to credit sponsors when announcing broadcast programmes.

Sometimes it seems that there is hardly an arts event in the country which does not involve

a business sponsor. But in most cases the aid is small. Both sides are still tentative, still discovering how the two parties can get together for mutual advantage. Unfortunately all the arts need help. Putting up to £100,000 into a new production at Covent Garden or Glyndebourne might seem an unsensible way of adding the arts but productions at these august places could not be mounted in their full glory without outside help.

There is, however, scope to use money more imaginatively. Fine art, for example, receives less than its fair share of support, and yet paintings by artists of stature have appreciated greatly in recent years. Too often companies go for a safe sponsorship, which usually means a concert; or a socially commendable enterprise, like helping young artists. For the sacrifice of one transmission of a television commercial nationally a great deal of money could be channelled into an arts enterprise which could produce publicity, generate goodwill both locally and nationally, provide the opportunity for entertaining contacts, and perhaps actually pay back the investment.

There are signs that companies are taking arts sponsorship more seriously, placing it under the authority of the marketing director rather than the charity committee. ABSA is obviously doing a useful propaganda job. The Government feels that by making such expenditure tax deductible it has done its bit. What is now needed is greater commitment and confidence by both sides in developing arts sponsorships which are more than a mere gesture.



It took more than just talent to put this lot on stage.

At NatWest we've a gift for talent, which is probably why in the past three years we have sponsored and supported an increasingly large number of Arts presentations throughout the country. We've encouraged various entertainments from Theatre, Opera and Ballet Companies, Jazz

Bands and Choral Societies. Productions that without our help might not have got off the ground. Which proves that at NatWest appreciation begins a long time before the applause.

 **NatWest**

SPONSORSHIP OF THE ARTS II

CLARKS

Children's theatre

EACH WEEK every company in the country receives requests for sponsorship. At Clarks, the children's shoe-makers, they get three a week and were not looking for a sponsorship when a letter from Kallaway, the London consultancy, arrived on their desks. This suggested that Clarks might like to aid the Whirligig Theatre, then a new touring children's theatre being set up by David Wood. The idea caught the imagination and the third national tour is currently progressing through the UK, thanks to Clarks.

The attraction of the sponsorship was that the company could be in on the project right from the start. Whirligig posters and artwork were designed in the Clark colours and the theatre was prepared to visit those parts of the country when Clarks was least known, basically the poorer regions. So towns like Doncaster and Hull are on the current itinerary.

Clarks helps towards the cost of the productions and subsidises the seat prices so that they are often below £1. It also used to give the children generous presents but the hard times in the shoe industry have forced it to cut back its investment in Whirligig from £75,000 last year to £25,000 in 1981. The commitment remains the same but the length of the tour has been reduced.

The money has come from the general marketing budget: Clarks sees this as very much an investment rather than patronage. By the end of the year around 250,000 children will have enjoyed a show because of Clarks and the goodwill among teachers and parents has encouraged the company to stay with Whirligig despite the recession.



Scene from David Wood's musical play for children "The Ideal Gnome Expedition" currently on national tour and sponsored by Clarks, the children's shoemakers

DU MAURIER

Orchestral concerts

THE BIGGEST single sponsorship of the arts in the UK is the £300,000 a year which Du Maurier, the BATS subsidiary, has given the Philharmonia Orchestra for its last concert season and the current one. The support covers 80 concerts, mainly in London, and came about initially through friendship between Mr Christopher Bishop, the manager of the orchestra, and Mr Gordon Watson, marketing head of Du Maurier.

But there are sound commercial reasons behind the link. BATS had just acquired the Du Maurier name in the UK and wanted to promote it as a prestige brand. It was considering arts sponsorship when the Philharmonia introduction happened. The orchestra, like all the big four national orchestras, has come to look towards sponsors to bridge the mounting annual deficits. Du Maurier made it clear that it would not interfere with the Philharmonia's musical decisions. The orchestra has co-operated all down the line with the com-

pany's promotional plans, mainly the posters and programmes designed to the "Du Maurier World of Music" format.

The cash is mainly a direct grant to the orchestra which enables it to hold down seat prices, plus a subsidy on out-of-town concerts. It also underpins and marketed the Philharmonia's introduction of a subscription scheme which saw attendances at its London concerts rise by over 20 per cent to 85 per cent of capacity last season, easily the highest among the London-based orchestras. This success has obviously pleased Du Maurier which is currently negotiating an extension of the sponsorship. It seems certain to continue. As Mr Michael Reynolds of BATS says: "Benefit in arts sponsorship can only be long-term"; already the company is recording an improvement in awareness of its name. For the Philharmonia, with Du Maurier meeting around a quarter of its annual costs, it means relatively worry-free music-making.

HERRING SON AND DAW

Chamber music recitals

ONE OF the aims of ABSA has been to encourage arts sponsorship among the service industries—lawyers and accountants, architects and estate agents. So far progress has been slow but a striking success has been the association of the chartered surveyors Herring Son and Daw with chamber music recitals at National Trust houses.

The link began in 1980 and Herring Son and Daw is devoting its entire corporate advertising budget—about £30,000 in 1982—to the project. There will be six concerts next year featuring artists of the stature of Vladimir and Vovka

Ashkenazy and the Alban Berg Quartet in houses like Clarendon Park and Petworth. Herring Son and Daw pays the National Trust a fee and then assumes full financial responsibility for the concerts. Basically it is making possible music by top rank artists in beautiful surroundings at a price to the public that the limited accommodation (there will be next year between 150 and 220 concert-goers at each event) would make financially unviable for a commercial impresario.

The company ensures that as far as possible the recitals are held in areas of the country

where it is in business and takes up a third of the available seats for entertaining privately—an addition to its costs. Apart from the attraction of the occasions, and the assistance to the National Trust, the connection is proving financially worthwhile. The recitals have provided a good and eventually profitable climate for meeting prospective clients.

When the three-year contract, organised through Jacob de Vries, expires at the end of 1982 Herring Son and Daw will be looking to maintain its involvement in arts sponsorship.

LEADING GROUPS in three industries are traditional supporters of the arts in the UK—the tobacco companies, the banks and the oil companies. There are obvious reasons for their involvement. The tobacco companies have restrictions on their advertising and long ago switched to sponsorship, mainly sport but the arts as well, as an alternative way of promoting their brands and also building up public goodwill for their medically sensitive products.

The banks and the oil companies have in recent years made very substantial and well publicised profits; both operate in areas where a show of social responsibility is not only diplomatic but almost necessary. Not surprisingly, when he was Minister for the Arts Mr Norman St John Stevas made the banks and oil companies the object of an intensive drive for arts sponsorships, but with only limited success. Even so, as often as not when a major prestige event in the arts has a commercial sponsor it is the Imperial Group or a bank (or insurance company). The oil companies tend to concentrate their aid on the regions where they operate—Amoco backs the Welsh National Opera; Gulf Oil, the Scottish National Orchestra.

But behind the generalisation there are substantial differences of approach and some changes are afoot. The Imperial Group, for example, is re-assessing its arts sponsorship programme and will announce changes in the spring. It spends around £300,000 a year but with its profits down in 1981 it is no means certain that it will continue in its old ways.

It is committed, however, to helping the revived production of *Il Travatore* at Covent Garden (a revival will cost it less than £30,000 to support as against almost £100,000 the company invested in the *Tales of Hoffmann*) and its John Player subsidiary is underwriting Orfeo at Glyndebourne. It will also continue with the Portrait Award organised through the National Portrait Gallery. This costs around £10,000 in prizes but has acted as a considerable stimulus in raising the status of portrait painting.

The Imperial Group has wondered out loud in the past whether it is getting the co-operation in terms of public acknowledgements for its considerable assistance to individual productions. But as a means of entertaining influential contacts, customers and suppliers the opera at Glyndebourne and the ballet at Covent Garden can hardly be matched. Imperial could, however, be moving towards less costly, harder working sponsorships. It is sup-

porting a series of lunchtime concerts at St Georges in Bristol—one of its manufacturing centres—which will be broadcast on BBC radio. Here you have goodwill, national publicity, local connections and low cost.

Two of the Imperial Group's main competitors—BATS through Du Maurier, and Benson and Hedges (part of Gallaher)—are also involved in arts sponsorship. Indeed, Du Maurier is the source of the biggest single sponsorship—£200,000 a year for the Philharmonia Orchestra. It is also attempting, however, to broaden its range; this autumn it helped finance a tour of the UK by a West Indian steel drum band. Benson and Hedges has come to the aid of Aldeburgh, but is also testing the water in, for it, a more experimental field—theatre. It supported the season of plays at the Salisbury Playhouse and has had the satisfaction of seeing one of the productions, *84, Charing Cross Road*, transfer to the West End.

Approaches

Perhaps the most interesting example of the two different approaches which still exist in company aid for the arts—socially motivated patronage and hard-headed marketing—comes from the banks. National Westminster, for example, puts around £200,000 towards the arts but this comes out of a £3m community support programme decided upon by a social policy committee and kept quite distinct from the marketing budget.

Part of it pays the salaries of bank employees who, usually when nearing retirement, are seconded to arts organisations to help sort out their accounts, etc. Then there are the donations to building programmes—to the Mermaid Theatre or the Royal Opera House. Finally there are the more specific supports—and these do seem to be getting larger. The bank has put £40,000 towards the RSC's new production of *Midsummer Night's Dream* and is underwriting *Cenci* at Glyndebourne out of an expanded 1982 budget.

But National Westminster insists it is not attempting to build business from its support. In contrast the Midland Bank is much harder-headed. Like all the banks it supports many local activities—contributing between £500 and £1,000 to the Battle Festival or the Sittlingbourne Orpheus Society—but it expects its local managers to report on the impact of every sponsorship, assessing the publicity generated.

The Midland gave £400,000 to the arts this year, of which a quarter went to regional projects. Its main activities were the £115,000 it spent on the Prims at Covent Garden, where admission prices are reduced for young people, the target audience for any bank; £110,000 on the Royal Ballet's touring *Ten*; and £40,000 for the RSC's production of *Henry IV Part I*. Next year another £40,000 will assist *Part II*. Fortunately for the Midland *Henry IV* will be the opening production of the

RSC at its new Barbican home.

Like many leading arts sponsors the Midland does not expect to spend more money next year. Barclays, however, will manage a slight increase in 1982. It is putting its biggest single sum ever, £95,000, behind a new production for the London Festival Ballet of *Susan Lake*, but as it points out this will stay in the repertoire for a decade. This year Barclays was one of a growing number of companies that responded to the English National Opera's more active search for sponsors, and put up £75,000 for *Othello*, and the bank has stood by the D'Oyly Carte Company most impressively. It also has a big commitment to the Royal Ballet, sponsoring all its overseas tours for four years at a cost of £500,000.

Concentrates

The other major bank, Lloyds, concentrates its money on young people, and out of a budget of £350,000 only around a half goes directly on the arts, supporting the National Youth Orchestra, for example. The rest is directed at conservation or education. It sees it as "a mixture of social responsibility and publicity." All the banks do their bit, but not surprisingly, they tend to help the major national companies and the "safe" arts. They also work through their thousands of local banks to balance their support for the London-based operations.

The oil companies display the gamut of arts sponsorship. Amoco concentrates on its local major arts company, the Welsh National Opera, but gains from its successful London season. Mobil, in contrast, operates an imaginative programme of small sponsorships, including aid for the archaeological society in Shoburyness, near its installation. Because of its North Sea interests Gulf backs the Scottish National Orchestra. Shell is a long-time supporter of the London Symphony Orchestra and helps musical scholarships.

BP also goes for a spread and like many other sponsors has diversified out of music, the old favourite. It too has a bias towards youth, the three national youth orchestras in the UK; its neighbouring Guildhall School of Music, the Molecul Theatre Club. It is the major supporter of the London Mozart Players. But in its search for fresh ideas BP is breaking new ground by sponsoring the major sculpture exhibition at the Whitechapel Gallery.

The big spenders are the backbone of arts sponsorship but set against their turnovers and marketing budgets their aid for the arts is still comparatively small. They are also reluctant to take risks on the more experimental arts. But as a measure of where arts sponsorship stands now, in its strengths and weaknesses, they set the standard.

Antony Thorncroft

Opportunities present themselves at all levels

the Royal Academy of Dancing's training programme for young classical dancers.

There is almost no limit to the promotional and marketing potential offered by the arts, though identifying an opportunity may be one thing—getting it might be another.

For example, it is agreed that the arts are a long way behind sport in the amount of verbal and visual recognition they achieve on television and radio. Whereas sports sponsorships are invariably referred to by name, in the press as well as in the broadcast media, the same seldom applies to the arts.

Maybe arts critics are a less supine lot than sports correspondents, but arts sponsors who seek or rely on free media plugs are probably best advised to rethink their strategy or hire a new P.R.O.

In a new booklet, *The Arts Are Your Business*, published by the Office of Arts and Libraries, Mr Paul Channon, Minister for the Arts, stresses that many forms of sponsorship qualify for tax relief because they are undertaken for purposes of trade, or because the recipient is a registered charity as are many arts organisations.

"The Government," says Mr Channon, "has significantly improved the reliefs available for

convened payments to charities, by shortening the minimum covenant period and raising the rate at which relief may be claimed."

The booklet extols the commercial benefits of arts sponsorship, maintaining, for example, that it is still possible to underwrite a year's sponsorship for less than the airtime cost of a 30-second TV commercial.

But it insists that what is needed is a coherent policy. First, it says, establish the reasons and objectives for undertaking sponsorship. Apart from the ideas already covered, schemes that offer promise include purchase of art works for donation to the permanent collection of local galleries or museums; sponsoring of films of original productions; and the underwriting of artists and writers in residence.

Coherent

A sponsor's workforce can also be motivated, the booklet says. It suggests rewarding outstanding employee service with purchased works commissioned from local artists; buying season tickets from local arts companies and distributing them to the workforce; encouraging employees to serve on the boards of local organisations, particularly those with special skills like accountants and lawyers.

Companies could also sponsor lunch-time concerts on their own premises, and donate surplus equipment and furniture to the local arts centre.

Above all, it is imperative for sponsors to realise that there is now a growing professionalism in the way sponsorship programmes are approached and in the way marketing directors expect them to dovetail with the rest of the promotional programme.

There are consultancies, like Marketing and the Arts, that are by now well established; and there is the Arts Council and the Association for Business Sponsorship of the Arts to provide centralised advice.

As the Office of Arts and Libraries put it last week: "The Government has undertaken to maintain the broad level of its own direct support for the arts. But it cannot and should not be the sole support."

"The arts can only flourish if a substantial support comes from the discriminating private sector as well. The achievements of this country in all fields of art are now internationally second to none. The scope for the business benefactor to help himself and the community is vast."

Michael Thompson-Noel

Martini & Rossi
20 years of arts sponsorship.

MARTINI INTERNATIONAL CLUB

We've given the Welsh something to sing about.

Amoco have developed an expertise in exporting quality products from Wales to a wider market place. They are proud that they are able to use some of this experience to encourage and support new opportunities for Wales' premier arts product, namely Welsh National Opera; and to bring this fine opera company to a wider audience than would otherwise have been possible.

It is hoped that the Amoco initiative in creating these opportunities will be emulated by other business houses across the whole spectrum of the British Arts Scene.

Getting bigger by being better

AMOCO

Local support gains rewarding impact

Elgin Schroeder

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Why women are still boxed in

Jason Crisp on Thames TV's renewed efforts to provide equal opportunities

THAMES TV announced yesterday that it was adopting a "positive action programme" to ensure equal opportunity for women within the company. The move follows a report which criticised Thames's career structure, training and the attitudes of some of its male managers for adversely affecting the careers of women employees.

The programme is broadly modelled on the affirmative action programmes (AAPs) which have been widely adopted by companies in the U.S. The existence of powerful legal remedies and conditional government contracts have put considerable pressure on U.S. companies to pay more than lip service to giving equal opportunities to women.

Although Thames would like to be considered an enlightened employer in its attitude to women, the lengthy report paints a picture of a company which is a long way from being an equal opportunity employer. It should be said in Thames's favour, however, that it has tried harder than many companies and should be given credit for conducting the study in the first place—even if it was done with one eye firmly on the Independent Broadcasting Authority's review of ITV franchises.

Lags behind

It is, of course, illegal for companies in Britain to pay women less for equal work or to discriminate against them in either promotion or recruitment on grounds of their sex or marital status. A number of larger companies also have declared non-discrimination policies yet the evidence is that relatively few women are moving up the management ladder and women's pay still lags well behind men's.

Thames TV, which has described itself as an equal opportunity employer for several years, invited an independent researcher into the company in May last year to assess the position of women and to look at possibilities of positive action under a provision of the Sex Discrimination Act. (Under this section a company can encourage women to enter jobs which have traditionally been the main province of male employees, although little use has been made of it.)

The positive action pro-

gramme which is to be announced by Thames is a result of that research. It was conducted by practising barrister Sadie Roberts and was jointly funded by the Equal Opportunities Commission and the National Council for Civil Liberties.

The report explains that there are a number of categories of jobs which are dominated either by men or by women. Makeup, production assistants (PAs) and catering posts are almost totally filled by women. Men occupy most of the technical and production jobs such as operating cameras and sound equipment, moving props and scenery and film editing. Also, the upper management of the company—in production and administration—is dominated by men. (The report points out that the position at Thames is not markedly better or worse than at other television companies.)

Of 51 senior staff—directors and executive officers—only two are women. The report also notes that while women dominate the jobs which seem to be natural training areas for the post of producer and director they are not promoted in anything like proportional numbers. All 82 PAs are women and so are 48 of the 77 researchers. Yet only 7 out of 55 producer/directors, eight out of 31 assistant producers and one out of 25 directors are women.

A substantial majority of women at Thames earn less than £10,000. Of the 1,182 men at Thames in a trade union only 202 earn less than £10,000 and 468 earn over £15,000. Only 29 of the 605 women in a union earn over £15,000.

After interviewing a number of women employees and male managers Sadie Roberts comments: "The inescapable conclusion... is that many of the women employees feel they are being denied opportunities to compete for non-traditional and better paid jobs. Without a programme of positive action to remedy the causes of this the workforce pattern at Thames is unlikely to change."

The report also acknowledges that there were a number of women who "felt strongly" that they had achieved all they wanted in career terms and did not want the impression given that all female employees at



"And now, a programme about equal opportunity employers"

Thames felt their aspirations had been thwarted.

The main frustrations lay in three areas: secretaries who wanted to get into production; researchers and production assistants who wanted to become producers or directors; and women who wanted to work in areas traditionally dominated by men.

The secretaries often had degrees and had joined the company with the promise that this was a way into production. "As this had not proved to be the case they felt cheated by the lack of opportunities to train for further promotion."

Critical

The production assistants and researchers felt that one of the reasons they were not promoted to producer/director level was a lack of technical experience, and were highly critical of the lack of technical training.

One of the most important aspects to emerge was the personal attitudes of the managers. "It is perhaps obvious but worth noting that the women felt strongly that the attitudes of their male managers determined whether or not women were hired into particular departments, and once there, whether or not they were promoted," says the report.

Because of this some women felt that there was no point in applying for particular jobs. Even though at least three

other individuals sat on promotion boards the women felt that where a head of department was hostile, they would not be taken on. On the positive side the five women who had succeeded in moving into traditional male preserves had been able to do so because of support and help from sympathetic males.

Men most likely to be sympathetic were those with wives or daughters who had a career.

Twenty-one managers were interviewed in depth and the report found: "The attitudes to women at work generally and in television in particular varied tremendously from sympathy and encouragement... to absolute hostility to the concept of women entering non-traditional jobs, and a refusal to accept that in some way women appeared not to reach the top in television for reasons more related to stereotype attitudes than to their lack of ability."

The report says that the attitudes of managers towards employing women is unlikely to change without specific steps being taken by the company. It points out that training in management techniques, and the changes in the law relating to the employment of women, can be instrumental in persuading individuals to adopt a more flexible approach, "and to rethink attitudes they have held unquestioningly about women as employees."

If Thames undertakes a positive action programme, says the report, the Staff Relations and Training departments will play a crucial role in implementing it and ensuring its success. But it found a disappointingly low level of awareness in these departments about the implications and possible application of the sex discrimination legislation.

Thames has agreed to implement many but not all of the recommendations for a positive action programme. These include:

- The appointment of an executive director responsible for: forming a committee of representatives from different sections of the company to develop the positive action project; introducing training courses on equal opportunities for managers especially those from personnel; development of a code of practice for interviewing; and detailed monitoring of

women's position in the company in job applications, appointments and promotions.

- Encouragement of the awareness of training opportunities.
- Careful examination of recruitment procedures to avoid unintentional discrimination in job descriptions and advertisements.

Transfer

- Analysis of the merits of a regular staff appraisal scheme.
- Extension of child-care assistance and counselling.

Recommendations which have not been adopted by Thames include a career path analysis of production assistants and researchers and the development of written criteria for merit or promotional salary increases.

The company also opposed a suggestion that employees should not have to obtain permission from their heads of department to apply for transfer or promotion to other departments. The women at Thames felt that such applications would be used by (unsympathetic male) managers as evidence that they were not interested in their own department. (CBS, the U.S. communications giant, accepted this possibility as part of its own positive action plan introduced in 1973.)

It was in 1973 also that the U.S. Equal Employment Opportunity Commission took American Telephone and Telegraph to court. This resulted in the company having to pay over \$45m in back and revised pay; it also agreed to revise its policies on promotion and transfer.

In the U.S. companies with more than 50 employees and more than \$50,000 of federal contracts have to submit a written AAP to the government; over 30 million people work for companies with an AAP.

It will obviously be some time before Thames's positive action programme shows any significant results. But it would seem that its effectiveness depends greatly on the spirit with which it is implemented. If the executive director responsible and the personnel department have little real enthusiasm for the programme it will prove to have been not much more than a placebo.

BOARDROOM BALLADS
THE TOKEN PRESENCE

A boardroom is a kind of den
Wholly redolent of men
When bringing in the lunch or tea;
But one or two I would applaud
Have brought a lady on the board
Either out of great acumen
Or as their "statutory woman."
Either way, the eye detects
Unexpected side effects
Which tend to make the boardroom rock
To massive metabolic shock.
And leave the gentlemen regretting
A problem of their own begetting.

For here the chaurmatistic mind
Seems inescapably inclined
To place, in two main categories,
The ladies central to their worries:
Disparaging, behind their backs,
Their "bomb-shell" or their "bottle-axe."

The "bomb-shell" image is a figure
Like Marilyn Monroe, but bigger—
Elegant, but only just
Clothed about the thighs and bust;
Offering like Eliot's mass
Some promise of pneumatic bliss.

But contrary to male assumption
That pretty blondes have little gumption,
This modern version boasts degrees
Like MBAs and Ph.Ds.

And an intellect as real
As her physical appeal.

A combination which the men
Never hope to see again.
And, every coupled with desire,
They watch the goddess rising higher
Until, with sunlight in her hair,
She occupies the chairman's chair.

The "bottle-axe" implies a style
More dependent on her guile.
Since her feminist facts
Are seen as insubstantial assets.
Eschewing every pleasure known,
To which the weaker men are prone.
She mindlessly seems to know
Everyone's portfolio;
And, where information's power,
Accumulates it hour by hour.
Until, by process of attrition,
She decimates the opposition.

These ancient overtones of sex
Cannot prevent what happens next.
When every boardroom stands ajar
To women as they really are—
Good and bad, like all the others
Of their gentlemanly brothers;
Revealing—and it really hurts—
The irrelevancy of their skirts.

Bertie Ramsbottom

NEXT WEDNESDAY: THE CHAIRMAN

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Commodity speculation

In a recent issue of the Financial Times you gave an answer to a reader who had entered into a 12 month commodity investment agreement. You opened your reply with the following words: "It is a pity that you did not think about your prospective tax position before committing funds to commodity speculation."

Could you expand upon this as I am considering a commodity investment myself and I would like to know what tax considerations I should be examining?

Anyone considering putting money into commodities, without knowledge of the commodity markets or the relevant taxation principles, should first invest some money in disinterested professional advice.

The tax questions to be considered include: (1) Am I likely to be assessed to income tax or to capital gains tax? (2) If income tax, will it be under

case I (earned or unearned?) or case VI (unearned) of schedule D? (3) If case I, to which date should my accounts be made up each year?

Lease on shop

I have a shop property in respect of which the lease expired on December 20 1980. A notice was sent on January 23 1981, to the lessee on a form the title of which was: "Landlord and Tenant Act 1954" terminating the tenancy on July 2 1981 which did not in fact give six months' notice. It appears that the Landlord and Tenant Act 1954 Form 25 should have been sent. Subsequently a form was sent dated March 12 1981 expiring on October 8 1981 stating, among other things, that a new tenancy would not be opposed. A rent has now been agreed at a higher level and a draft lease has been sent to the lessee. I am asking the lessee to pay the new agreed

rent from the date of the expiry of the old lease. Would you kindly let me know: (1) Am I entitled to claim this increase in rent from the date of expiry of the old lease? (2) If not, at what date am I entitled to claim the increased rent? (3) Am I entitled to have all the works carried out as to the dilapidations in respect of the held-over lease and if so, what kind of form should I use?

(1) No. (2) From the date of commencement of the new lease, i.e. not before October 8 1981. If the tenant has commenced proceedings in court, the date will be later unless you have made an application to the Court for an interim rent. (3) Yes. There is no form. You should serve a Schedule of dilapidations, preferably prepared by your surveyor. Your claim may be limited to the diminution in value of the reversion.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

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Wednesday December 2 1981

Questions for the BBC

ONE OF the peculiarities of the British political system is the way in which the periodic fraction of the television licence fee is treated on all sides as a momentous event. Whatever figure is finally announced, it is always criticised as being unfair on old age pensioners. On this occasion, the BBC mounted a campaign for an increase from £34 to £50, to be frozen for three years; Mr Whitelaw has tried to earn kudos by limiting the increase to £46, but still to be frozen for three years.

Value

If one considers merely the cost to the consumer, it is hard to quarrel with the figure of £46; but it would be equally difficult to quarrel with a figure of £50. In both cases, the cost would be considerably less than in many other European countries, and considerably less than that of licensing a car, which went up without fuss or frenzy in the last budget from £30 to £70. In terms of pence per hour of average viewing, television remains very good value compared with almost any other form of entertainment.

But while the cost to the consumer is a serious and important consideration, it should not be the only factor determining the funding of the BBC. It would be more helpful if Home Secretaries could explain why the BBC needs any given level of revenue and what it would be used for. A budgetary analysis of this kind was conspicuous by its absence from Mr Whitelaw's statement yesterday.

Ratings war

The BBC has, by and large, lived up to its reputation and our expectations, and it is regarded internationally as one of the benchmarks of what a broadcasting organisation ought to represent. But this does not mean that the BBC is perfect, let alone that it is the only exemplar of quality broadcasting in Britain. On the contrary, it has in some respects evolved far from the original Reithian ideal, and some of the things that it does are done at least as well if not better by its commercial rivals.

The BBC's reputation was

originally founded on the quality of its news coverage. Yet it is extraordinary that its best radio news broadcasts are reserved for foreigners on the World Service, and that its main television news programme is regularly outclassed by ITN on the commercial channel. The BBC frequently puts out very high-quality drama and documentary programmes, but so does ITV; and both of them also put out a great deal of vulgar junk. Given that the BBC is permanently engaged in a ratings war with ITV, it can scarcely maintain that it is offering a radically different kind of fare.

System

We do not advocate selling advertisements on the BBC television channels. There is certainly a case for considering commercials on the most popular radio channels, and no reason to suppose that this would lead to a decline in the quality of output; to the extent that it freed limited resources, it might even lead to an improvement in the quality of minority broadcasting.

There is also a case for reviewing the system by which BBC budgets are established; one mechanism might be to replace the Independent Broadcasting Authority with a national broadcasting authority, whose task would be to mediate between all broadcasting institutions and the Government, with more impartiality than one can reasonably expect from the governors of the BBC.

How to train the workforce

THERE IS a positive economic argument why the UK Government should make practical training freely available to teenagers who have left school with little academic success. It is that Britain's sparse provision of so-called vocational training by comparison with that of West Germany and some other competing countries, has a significant bearing on the UK's poorer economic performance.

This claim gains support from a study published last week by the National Institute of Economic and Social Research. It shows relatively little difference between the proportions of the British and of the German workforces possessing degree-level certificates or diplomas. There is a sharp contrast between the proportions with less academic, work-related qualifications such as a completed apprenticeship or certified success in training for technical or clerical work.

Long term

The study indicates that these intermediate qualifications are held by 60 per cent of the German workforce, but by only 30 per cent of their British counterparts. The conclusion is that Germany's training system meets the needs of an advanced industrial economy; Britain's provision does not.

But it can hardly be this positive argument which has now awakened the Government's interest in establishing long-term arrangements for publicly funded vocational training for school-leavers. The economic case is not new. It was cogently presented, for instance, by the Crowther report in 1959.

The Government has probably been stimulated by more negative concerns. One is the need to avert the social dangers of worsening youth unemployment. Another is that present expedients to provide alternative occupations for young people unable to find paid work, such as Manpower Services Commission's youth opportunities programme, have faults which prevent them from being extended. Suspensions, often justified, that some employers abuse the schemes to obtain cheap labour are helping to lead unions closer to withdrawing their co-operation.

The apparent political attraction of comprehensive training for school-leavers on the German pattern is that it might be rendered virtually com-

pulsory by stipulating a training course as a condition of entering all jobs other than the entirely unskilled. But there are reasons why the simple addition of perhaps a year's compulsory schooling of people unable to find jobs would not work well in Britain.

In Germany schoolchildren who do not show aptitude for academic work have long been provided with alternative, practical studies to which the subsequent vocational training can be seen as a logical sequence. Schools in the UK mostly have no such alternative curricula to engage and maintain the interest in study of children whose intelligences run in other than the academic direction.

Such children often become utterly resistant to formal teaching long before school-leaving age. In some areas particularly poor ones, truancy among 14- and 15-year-olds runs as high as 25 per cent. Many of the young unemployed who have been alienated by schooling would be unlikely to submit co-operatively or even peacefully to a further period of compulsory instruction. Whatever good training on the German model might offer for the British economy, it would more probably exacerbate than eradicate disaffection among important cohorts of this country's youth.

Far better

The cause of civil peace would therefore not be served if comprehensive training were established—as is apparently proposed—as a separate structure maintained by the Manpower Services Commission on top of the present schooling system organised entirely separately by the education departments. The territorial division between training and the lower stages of education would need to be removed and the grip of the academic curriculum, maintained not least at the insistence of the universities, be loosened.

This would clear the way for development of alternative school curricula to challenge and improve attitudes of other than the academic kind. It would be far better to make training in practical skills available to all children during their schooling, than to try to impose it afterwards on those whose education has often taught them only that study is meaningless and boring.

FROM TODAY until Friday Britain's miners will be electing the next president of their national union by secret ballot vote in 210 collieries around the country.

They have four candidates to choose from for this, one of the most important jobs in the trade union movement: two men, who in union terms count as "politically neutral" and Mr Arthur Scargill.

There is probably not one pitman in the country who would put money on any of the three moderate challengers, however tempting the odds. The question in the National Union of Mineworkers is not whether, but by how much, Mr Scargill will win.

If the young Yorkshire miners' leader does win, he will be in office for 22 years, to the year 2004, which is more than twice as long as Mr Joe Gormley has been in charge. That fact alone imbues the election with more than usual importance.

Under the critical tutelage of Mr Michael McGahey, NUM vice-president, became ineligible to stand because of a change in the rule about the age of candidates, it was clear to the left-wing in this highly political union that there was only one other man to carry the militant banner. Some divisions on the Left had to be mended first. But by early last year, the big Left-led areas of Scotland and South Wales were ready to launch the boy from Barrow-in-Furness.

Under the critical tutelage of Mr McGahey in Scotland and Mr Emyl Williams in South Wales, Arthur Scargill was presented to the rank-and-file activists at welfare clubs and pit canteens. From the first, he was introduced as "the next president of the NUM." In effect, Mr Scargill has been on the campaign trail for over 18 months already.

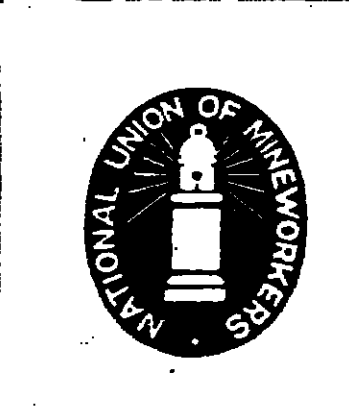
By contrast, the right-wing NUM machine has been looking distinctly shaky and short of a matching talent. Apart from anything else, the coalfields appear to be moving leftwards—a process of longer-term significance that may be both the cause and the effect of Mr Scargill's remorseless progress.

The Right could not settle on a candidate, and Mr Joe Gormley, whose homespun charm conceals a ruthless political instinct, stayed out of the business until the very end. He appeared already to have accepted privately that there was no one who could save the succession for the moderates. Mr Gormley's mood seems to have alternated between resignation and a grim conviction that the reality of a right-wing majority on the union's national executive committee would metamorphose President Arthur once he took the chair.

The most consistent of the moderate candidates has been Mr Trevor Bell, a 54-year-old



The contenders for the NUM presidency: (top left) Trevor Bell, (centre) Bernard Donaghy, (bottom left) Ray Chaburn and (right) Arthur Scargill



The contenders for the NUM presidency: (top left) Trevor Bell, (centre) Bernard Donaghy, (bottom left) Ray Chaburn and (right) Arthur Scargill

former head of industrial relations at the union's Euston Road headquarters, and now secretary of the white-collar constituency, COSA. Mr Bell has brains, education, political and tactical sense, and a touch of Yorkshire vanity—all good qualifications. But he signally lacks the inspirational aura that miners expect from a national leader.

The big disappointment of the contest has been Mr Ray Chaburn, the youngish (47) rising star of the moderates, who is president of the big and formerly solidly right-wing Nottinghamshire coal fields. But Mr Chaburn has shown very little real appetite for the job. The more unkind of his political opponents say that he prefers gardening. Mr Chaburn first declared he would be a candidate, then dropped out early this year. Finally, with only weeks before nominations closed, and after his arm had been twisted by the rising star of the moderates, he was persuaded to enter the lists.

There seem to have been two reasons for the late intervention. One was Mr Gormley's conviction that only a miners' miner could put up a credible fight against Mr Scargill and the other was an arithmetical calculation about how the single transferable vote used in this election would work in practice.

The theory is that the vote cannot be split by the competing candidates on the moderate ticket since the more there were the more votes would be aggregated for the Right. It may not work out that way.

Mr Scargill's campaigners are confident he will win with an absolute majority on the first count. If a second count is required, the majority would be enormous, they claim.

Mr Chaburn's late re-entry was the reason for a humiliating early setback to his campaign. He failed to secure the nomination of his own Nottinghamshire branches. The pits endorsed Mr Scargill by a clear majority and Mr Chaburn had to rely on the single pit in the Cumberland area to get his name on the ballot form.

The Nottinghamshire president could still collect a majority of the 34,000 Nottinghamshire first preference votes; but the suspicion is that they will poll heavily for Mr Scargill as their second choice. If that pattern were repeated in other parts of the country, it would make the Left's predictions come true.

The fourth candidate is Mr Bernard Donaghy, also 47, who did not appear on the scene until the last moment. He is president of the North West area, but is little known outside it. Lancashire's miners' leaders (the inimitable Mr Sid Vincent is always saying it) refuse to be classified as moderates. Mr Donaghy swears neutrality and is campaigning on the "solid, sensible" ticket, while making play of the fact that Lancashire was Mr Gormley's own territory.

Mr Scargill has been campaigning on familiar policies carried by the Left-dominated annual delegate conference. His opponents have been campaigning against Mr Scargill. There is, indeed, little real difference on fundamental objectives—a wage that keeps miners on top

of the industrial league, early retirement, a shorter working week, more investment for the coal industry, and, above all, job security. The difference lies in the urgency with which those goals are to be sought, and the militancy that is to be applied to their attainment.

The strongest card in the moderates' hand, one they have been playing with some passion, is the uncertainty about how Mr Scargill will actually use the power of the presidency. Exploiting the Yorkshire president's past litany of militant quotations, and in particular his refusal to vote for any wage offer short of the full claim decided by the conference, they suggest that he would use the miners as a political battering ram held in a permanent state of readiness for war, only to find themselves defeated by withdrawal of state investment.

Mr Bell has produced the most constructive of the three moderates' manifestos. But he has no hesitation in calling Mr Scargill doctrinaire and likening his political leadership to that exercised in Eastern Europe. The miners will be caught crying "Wolf," he declared. Mr Donaghy's programme is peppered with even less subtle insults, as he pulls out alleged inconsistencies in Mr Scargill's record. Mr Chaburn, still the least visible of the candidates, has contented himself with a few references to "Communist plots."

The leftwards drift in the coal fields already suggests that vague terrors such as these will be enough to deter 240,000 miners, as they cast their votes this week.

At national union level this drift is already evident on the

25-man executive committee. A 15-to-10 majority for the Right, wielded over the years with considerable vigour by Mr Gormley, could easily change into an equal Left-Right balance. The Durham vote is now oscillating and so is the Midlands vote.

Meanwhile, the moderates are losing the General and Municipal Workers' Union representative, who, by historical quirk, has had a seat on the executive to represent a small number of members in the coal-mining industry. The accession of Mr Scargill could further nudge the scales and leave him less the prisoner of his executive than has been predicted.

On the other side of the equation, however, it is being suggested that the Yorkshire machine which Mr Scargill would leave behind is not capable of maintaining the grip it presently has on what always used to be a politically moderate coalfield. Mr Jack Taylor, the Yorkshire vice-president, is expected to win the election for the presidency, but the contest for his present job will be the test.

Another consequence of a Scargill victory is that the union would find itself in the unusual position of having a president and a vice-president who are both on the Left. Through most of its history as a national federation, the posts have been balanced. It is even possible that the former friend, Mr Lawrence Daily, the general secretary, might be rekindled by the arrival of such a combination—and that would produce a formidable triumvirate indeed.

What the National Coal Board

would make of all this is anybody's guess. Certainly, the choice of a chairman to replace Sir Derek Ezra, who retires, in Mr Gormley, next April, after 10 years cheek-by-jowl with the NUM president, will be one of the more intriguing appointments of the year. Mr Re Mason, the right-wing Labor MP for Barnsley, is rumoured to be keen for the job. His local difficulty with Mr Scargill suggests, however, that this would be an explosive mixture. Mr Scargill has been mounting a campaign in the Yorkshire coalfields to oust right-wing Labor MPs. A particular target has been Mr Mason.

But, of course, the repercussions of this week's voting will spread far beyond the mine industry. A Scargill victory would undoubtedly strengthen the Left in the Labour Party. It would signal to the left that there is rank-and-file industrial trade union support for the party conference policies so assiduously championed by Mr Tony Benn. Mr Michael Foot, the beleaguered party leader, would be compelled to recognise the argument on the Left goes—that he cannot forever juggle the warring factions.

The TUC general council would also receive a leftward shove. Mr Scargill is already a member of the council, but he played little obvious part in recent years. By next September, the Communist Mr McGahey becomes the union's second nominee in place of Mr Chaburn. Unless he is surprisingly defeated at a national Congress election, Mr McGahey is sure to raise the temperature at Congress House with Mr Scargill alongside him. He would join two other Communists on the council, Mr R. Gill, of AUEW-TASS, and George Guy of the Shoddy Workers.

If, against all the odds, Mr Scargill loses, it will be the most disastrous defeat inflicted on the trade union Left for years, bigger even than that which accompanied Mr Tony Duff's convincing capture of the presidency of the Amalgamated Union of Engineering Workers.

The resulting tension within the union would be immense, with consequences that no one can foretell. For the miners' no longer just living on the reputation they established in the 1972 and 1974 national strikes. Both sides of the internal political argument agree that the miners are once again taking their place at the head of the British trade union movement: their unanimous stand against accelerated pit closures last March, which temporarily set the Government back on its heels, was but one demonstration of that self-confidence.

History will give Mr Gormley the credit for raising the union to its present stature. It is a fearsome legacy for his successor.

Men & Matters

The Golf club

Where Porsche led Volkswagen appears to be following in its search for managerial talent.

Earlier this year, the sports car company picked up its new chairman Peter Schutz from the board of Kloeckner Humboldt Deutz, the West German diesel engine and engineering group.

Now Volkswagen is expected to fit itself with a new finance director Rolf Selowsky, from the same supplier.

The appointment of Selowsky to take over the job abruptly abandoned by Professor Friedrich Thomee will be the last move to fill the gap that opened alarmingly in the ranks of VW's top management during the autumn.

Thomee's resignation and the illness of chief executive Toni Schmieder ended a close partnership that had guided VW's fortunes for over five years.

As chief executive, Volkswagen is bringing in Carl Hahn,

a former VW sales director and currently chairman of tyre makers Continental Gummi-Werke.

Senior director Horst Muenzer has been promoted to the newly-created post of deputy chairman, and chairman Karl Gustaf Ratjen appears to have given an informal nod to Selowsky's appointment with his statement yesterday that "all personnel questions have now been cleared up."

Aged 51, a trained economist and business studies graduate, Selowsky began his industrial career with the Krupp group. He has been a member of the KHD Board since 1966 and almost throughout has held the job of finance and administration director.

Nick of time

Put that time back at once! No less than \$150bn worth of the stuff is being stolen from American companies every year, according to a newly published survey based on interviews with 312 U.S. top executives.

"Recognised" business crimes such as arson, shoplifting and fraud, are said in contrast to amount to only \$40bn yearly. "The biggest crime of them all-time theft—remains for the most part unrecognized, unreported and unpunished."

The man on the trail of the Time Bandits is Robert Half, head of Robert Half International, which styles itself "the world's largest financial executive, accounting and data processing recruiter."

He calculates the average time wasted each week by private sector employees in the U.S. to be four hours and 18 minutes per week.

How is it done?

Some of this new class of white-collar criminals adopt such cunning stratagems as "arriving at work late" or even "leaving early." Others may be seen taking "overly long lunch-hours" and "extended coffee breaks." And

what about "daydreaming and general inattention to work that should be done," eh? And as for "eating lunch on the premises" and then going out for a full lunch hour "... well, I must stop there lest I be accused of encouraging 'copycat crime' here in the City."

What happens to all this stolen time? Is it "fenced" on another plane by crooked dealers parcelling together weeks, years, even centuries which we shall never see again? Is it sold to old people by unscrupulous doctors? Is this what futures exchanges are for? I do not know. But, as I am carried back from a liquid lunch with my golfing clubs in one hand and my crossword in the other, I hear behind me the voice of Peter Simple's immortal Doctor Heinz Kiosk crying "we are all guilty."

chant Navy and wartime service in the Royal Indian Navy.

He retired, from UAC in the early 1970s, but I was too young to stop working," he says. He took a course in radar navigation and went back to sea with a Liverpool shipping company until Lennon persuaded him to explore the Nigerian export market for CPI in 1977.

A constant visitor to Nigeria, Henderson was created Bobajiro (financial adviser) in 1965 for his services to the country by the Timi of Ede. His wife was given the title of Iya-alata, "leader of the women traders."

"Quite a ceremony," says Henderson. "It lasted for 24 hours, with dancing, feasting, horse-riding, and a ritual that ended with goat's blood being dripped on my chest."

He retired from UAC in the early 1970s, but I was too young to stop working," he says. He took a course in radar navigation and went back to sea with a Liverpool shipping company until Lennon persuaded him to explore the Nigerian export market for CPI in 1977.

Only in America

John Sadlik, president of Metropolitan, said the firings were "part of a consolidation, where we had duplication of jobs." He said Metropolitan hired a consultant, whom he called an "outplacement person," to help the former Greenwich bankers cope "with psychological adjustments and resumés."

Eleven more contract for which Henderson did the base work are now being negotiated, says CPI chairman Derek Lennon. The first three, about to be signed, will be worth \$60m.

"I've sold plant all over the world," says Lennon, "but I've never seen anyone in a foreign country so trusted and respected as Bill Henderson is in Nigeria."

Henderson, now 65, first went out to Nigeria in 1955 on a 20,000-mile marketing trip through West Africa for Guinness Overseas, whom he had joined after a spell in the Mer-



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Observer

FINANCIAL TIMES SURVEY

Wednesday December 2 1981

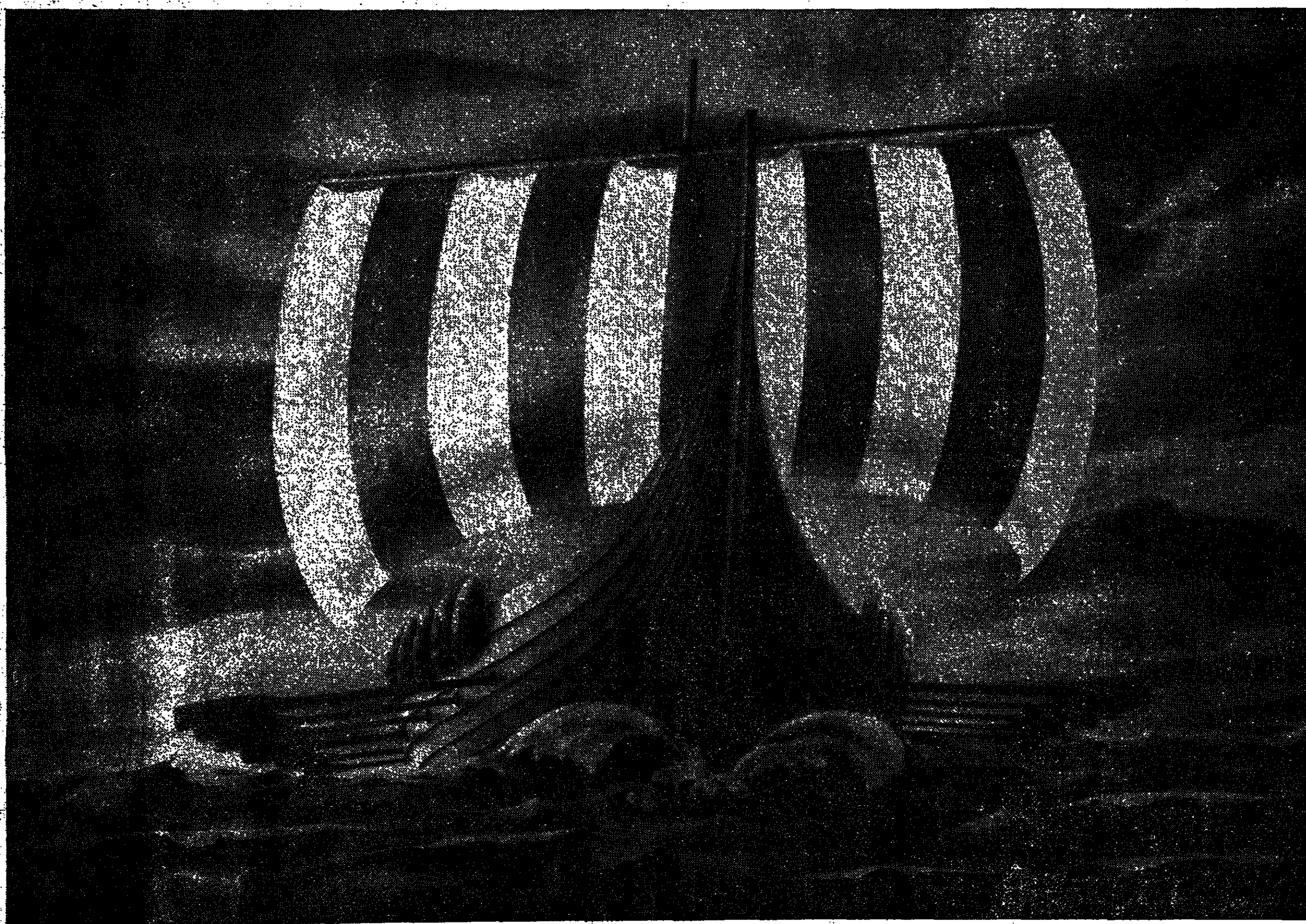
World Oil Industry

Oil consumption in the West is falling—despite a boom in exploration—as the recession bites harder and conservation measures take effect. The serious problems in the refining and petrochemicals sectors have been worsened by over-capacity and now both the producing nations and the oil companies are having to alter their plans

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Editorial production: Michael Strutt. Design: Phil Hunt



The Vikings of our time.



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WORLD OIL INDUSTRY II

The attitude of the oil producers is vital in the present glutted market, reports Ray Dafter, Energy Editor

Opec price pact reflects cautious forecasts of demand

THE RECENT decision by the Organisation of Petroleum Exporting Countries to unify oil prices and then to hold them steady until the end of next year could signal the beginning of a new era in the oil industry. Many senior industry executives and analysts now see the apparent changes in the attitudes and aspirations of the leading oil exporters as being as fundamentally important as the two energy crises of the 1970s. But there is also widespread concern that the present relaxed state of the oil market could mask underlying tensions and foster unwarranted complacency. Prof. Morris Adelman, president of the International Association of Energy Economists, warned in Houston last month:

"Glutted markets and disappointing revenues generate internal and external conflict. Whatever happens, we will face temporary disruptions in supplies."

Sheikh Yamani, Saudi Arabia's Minister of Petroleum, believes, however, that something "remarkable" has occurred in Opec. Referring to decisions taken at the Opec meeting in Geneva in October, he commented: "We learned for the first time that we could lower prices as well as increase them."

In truth, some of the more hawkish members of the Organisation — the African producers in particular — had little alternative but to lower their prices. The soft market did not justify them charging a premium of \$8 or so above the rate for the Arab Light reference crude. Nigeria and Libya, in particular, could see that they were rapidly losing trade.

Hawkish

Industry estimates indicate that in the third quarter of this year the four African members of Opec (Algeria, Gabon, Libya, and Nigeria) were producing only 2.6m barrels a day — about half the level last year and only 40 per cent of their capacity.

The Africans had also seen the writing on the wall in the summer when operators in the North Sea — also producers of light, high grade oil — cut their prices by \$4.25. Market forces, nudged along by Saudi Arabia's high output, brought about pricing unity. Demand for oil has slumped in the past two years largely as a result of the worldwide economic recession but also because of the big price rises of 1979 and 1980 forced consumers to conserve or switch to other fuels.

Oil consumption, in the non-communist world, which had been running at about 52m b/d in 1979, fell to about 49.5m b/d last year and 47.5m b/d this year, judging by the most recent industry estimates.

Just as significant, a number of the Opec members have seen their share of the world's crude oil production being whittled away. In 1979 Opec as a whole accounted for 61 per cent of oil output in non-communist countries. Countries outside of Opec's direct influence — mainly the U.S., Canada, the UK, Norway and Mexico — were then producing 19.9m b/d.

Latest estimates indicate that in the present quarter these non-Opec countries will provide slightly more than half of the non-communist world's production — 21.7m b/d out of a total supply of 42.9m b/d. (These figures exclude stock changes, processing gains and net exports from the centrally planned economies.)

Within Opec, Saudi Arabia's decision to flood the market in pursuit of pricing unity has also had a dramatic impact on production balances. Its share of Opec's output rose from less than 24 per cent in 1973 to almost 48 per cent during the July-September period this year.

Following October's Opec meeting, Saudi Arabia has reduced its output by about 1m b/d although Sheikh Yamani recently told British energy journalists that the kingdom would not be afraid of flooding the market again if there was pressure from some countries for a price rise during 1982. And pressure could arise given that major oil companies have been running down stocks for recent months.

Some restocking by the industry together with an improvement in the economic climate could raise demand level next year although few forecasters expect much of an increase.

Estimates within the International Energy Agency suggest that world oil demand should not rise by more than 2 per cent next year. Dr Herman Franssen, the Agency's chief economist, says that providing there are no major political upheavals in key producing countries, potential non-communist oil production should increase between 50m and 53m b/d in the mid to late 1980s — "more than adequate to meet projected demand at constant real prices for the next few years."

A report recently published by the energy economics division of Chase Manhattan Bank ("The World Energy Outlook Through 2000: A Time of Transition") paints a particularly sober picture of future oil demand growth.

Taking account of economic growth and the increasing supply of coal, natural gas, nuclear power and alternative energies, the bank concludes that demand for crude oil will grow at only 0.6 per cent a year during the 1980s and 0.2 per cent annually in the 1990s. As a result, says the bank, oil could account for 35 per cent of all non-communist world primary energy in the year 2000 as against 52 per cent last year.

Warning

However valid the analysis, it is as well to treat such forecasts with a good deal of scepticism. It was not that long ago that analysts were warning that fast-rising oil demand would soon reach the industry's physical producing capacity.

Sheikh Yamani emphasised the uncertainty when he commented: "I have learned something in the last few years. You can't trust forecasts." He said that recently he had seen forecasts which indicated that demand by 1990 for Opec oil might be only 15m b/d. Other analysis had shown the need for Opec output to be twice that level. Sheikh Yamani subscribed to the view that Opec could be producing oil at around 25m b/d in 1990 — still only 70 per cent of the member countries' installed capacity.

Sheikh Yamani also sees little chance of prices rising in real terms throughout the 1980s. Answering questions at a conference in London two months ago, he suggested the following sequence of pricing developments: a freeze until the end of 1982; nominal increases in the period 1983-86 reflecting 50 to 100 per cent of the inflationary impact; and the maintenance of prices in real terms for the remainder of the decade.

Chase Manhattan Bank also feels there is little scope for big price rises in the foreseeable future. Its best estimate is that (in 1980 dollars) the average price of oil will rise from \$31.63 in 1980 to \$32.64 in 1985, \$40.74 in 1990 and \$52.50 in 2000. Taking an "optimistic" view, the bank feels that there is a chance of prices falling to \$29.50 by the end of the century. To

balance that with a pessimistic viewpoint, oil prices could also rise to \$75.50, the bank says.

The oil industry will view such estimates of future demand and prices with keen interest (along with the necessary scepticism) for, encouraged by the present high prices, companies have embarked on an ambitious exploration and production programme.

Drilling activity is at a record level. Among the current exploration "hot spots" are West Africa, Indonesia, South America and the U.S. Exploration offshore China could begin in earnest within the next year given that the Government is expected to offer keenly-awaited licences within the next two months. Saudi Arabia has also whetted the appetites of oil companies with a hint that it may open up new exploration territory.

There is a great deal of oil still to be found worldwide, as the Italian company Agip points out. In a study of potential reserves the company recently estimated that during the next 20 years the industry could prove the existence of an additional 1.017bn barrels of recoverable oil. This oil would come from new discoveries (450bn barrels), the revaluation of existing fields (205bn barrels), and assisted recovery of oil using new producing technologies (362bn barrels).

When added to the amount of oil produced so far (413bn barrels) together with current proven reserves, Agip's figure for new discoveries brings the estimate of the earth's total recoverable oil to 2,052bn barrels. This is nearly the 2,000bn barrels benchmark figure used by much of the industry for its analysis in recent years. However, many would argue that this figure is a conservative one and that ultimately much more will be found and produced.

A large proportion of the oil will be expensive and difficult to extract. The North Sea is providing a foretaste of the challenges which will have to be met by the industry.

What the industry requires



more than anything else is a period of stability, reasonably free from pricing shocks and violent swings in supply and demand. This may be asking too much given the political uncertainties in the Middle East — the heart of the world's oil industry.

Still, the climate is changing. Opec has accepted a price freeze. Saudi Arabia is now pressing for a flexible and moderate pricing formula to be incorporated in the Organisation's Long Term Strategy. And, perhaps most significant of all, Opec has begun consulting oil companies and consumers, something that has not really happened since the 1973-74 crisis.

Last week hundreds of political and industrial leaders gathered in Vienna for a conference organised by Opec. The designated theme itself held a promise of better times for the oil industry: "Toward a More Equitable Interdependence."

The Transworld 58 floating oil production platform drifts in heavy seas in the North Sea last week — a reminder of the risks of offshore exploration and production. The platform, a converted drilling rig, is used to extract oil from Hamilton Brothers' Aygil Field, the first producing oil field in the UK sector of the North Sea.

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Sheikh Yamani: little chance of prices rising

Energy analysts are trying to untangle the reasons behind the drop in oil consumption Ray Dafter explains why

Cryptic changes in world market

ESTIMATES of oil consumption levels indicate that important changes have occurred in the world oil market during the past two years. But no one knows for certain what they are.

In 1979 the non-communist world consumption level was running at about 52m barrels a day, a modest 1.4 per cent rise on the previous year. In 1980 the level dipped almost 5 per cent to 49.5m b/d.

To the surprise of many in the industry, the world's ability to do away with oil had been far from exhausted for, according to stock broker James Capel's latest World Energy report, consumption has fallen a further 4 per cent this year to about 47.5m b/d. The world's demand for oil has fallen back to the levels of the mid-1970s.

The changes have been most evident in the main economic centres of the world. In the three years 1979-81, for instance, the average fall in non-communist world oil consumption was around 8.6 per cent whereas in the U.S. it was almost 11 per cent, in Europe 14 per cent, and in Japan about 14.5 per cent.

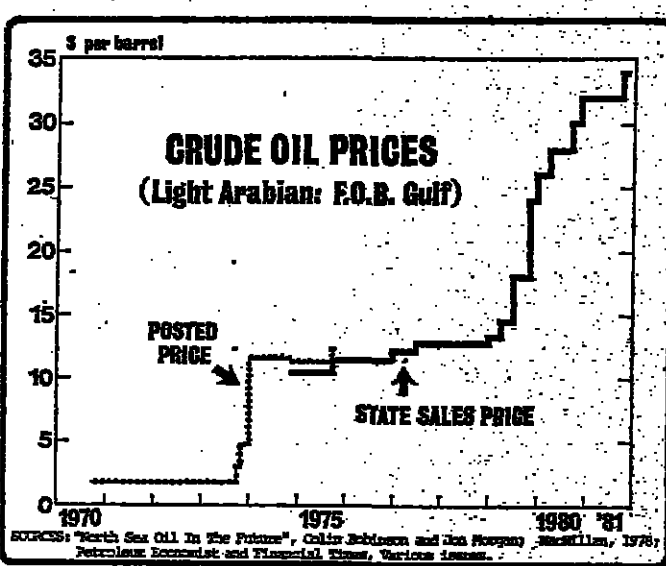
These trends provide some clues to what many analysts feel are structural changes taking place in the energy market in general, and the oil sector in particular.

Backwash

Oil producers and refiners have felt the backwash of the worldwide economic recession which has arisen largely (or, at least been made worse) by the big oil price rises of 1979 and 1980. Between January 1979 and November 1980 the reference price of Arab Light crude oil rose from \$13.34 to \$32 a barrel — an increase of 140 per cent. The chemical industry, a major user of oil for both fuel and feedstock purposes, has been particularly badly hit by the recession.

That is only part of the picture. Studies by the International Energy Agency in Paris show that within member countries virtually all of those within the Organisation for Economic Co-operation and Development (OECD) — energy use per unit of Gross Domestic Product declined by almost 13 per cent between 1973 and 1980. Over the same period oil use dropped by about 20 per cent when assessed on a comparable basis.

Dr Herman Franssen, the IEA's chief economist, told a conference in London two months ago that he thought that between 1979 and 1980 half of the drop in oil demand in the past couple of years had been caused by cyclical forces — in essence economic conditions and transitory resistance by consumers to higher prices.

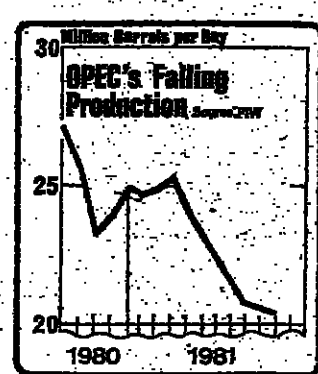


On this assumption, more than half of the fall in oil consumption has arisen as a result of a more fundamental structural change in energy use, one which will cause the oil industry to review its growth prospects.

Higher fuel prices undoubtedly have stimulated greater conservation effort. Indeed, the UK Government has based its conservation policies on the assumption that pricing signals — together with information — should be sufficient incentive for savings. The change in relationship between GDP and energy usage shows that conservation is helping to depress oil demand although many analysts feel that much more could be accomplished given fiscal incentives such as grants and loans.

This is a point made by the IEA in its latest review of energy policies within member countries. "There must be a contribution from both market forces and public policy measures," says the Agency. "Energy Policies and Programmes of IEA Countries, 1980 Review", July 1981. The same point is picked up in a report on UK policies just published by the newly-formed Organisation for the Conservation of Energy.

While there is scope for progressive savings, many of the steps taken by consumers have occurred as a result of "one-off" events, a point made by Dr Subroto, president of the Organisation of Petroleum Exporting Countries, at the prestigious Oxford Energy Seminar this autumn. He gave as an example last year's drop in demand for petrol in the U.S. which had accounted for about 400,000 barrels a day of the decline in world oil consumption. Motorists had been reacting to the rise in petrol prices caused by the "one-off" event of oil price deregulation," he said.



"Enhanced fuel efficiency and conservation are essential to the orderly and secure evolution of oil and energy in the future," Dr Subroto said. "It can be misleading to jump too rapidly from aggregate data to general conclusions."

Fuel substitution — the other main component to the structural change taking place in the energy world — can also flatter to deceive. Again, there are notable achievements which have contributed to depressed oil demand. In Japan, for instance, the cement industry has rapidly substituted coal for oil. The power generation industry is also altering its primary fuel balances.

Policy changes

The IEA hopes that by the end of the century oil will have been all but eliminated from electricity generation — it now accounts for almost one-fifth of the fuel used in power plants. UK oil refiners have experienced the impact of such policy changes.

Demand for fuel oil in the UK fell by 30 per cent last year, when compared with 1979. In the first half of this year, fuel oil demand dropped by a further 25 per cent as against the January-July period in 1980.

One of the main reasons for the depressed fuel oil market was the electricity generating industry's switch to coal. Significantly, coal now accounts for a greater share of UK energy consumption than oil or any of the other fuels. The last time coal held the lead was in 1970.

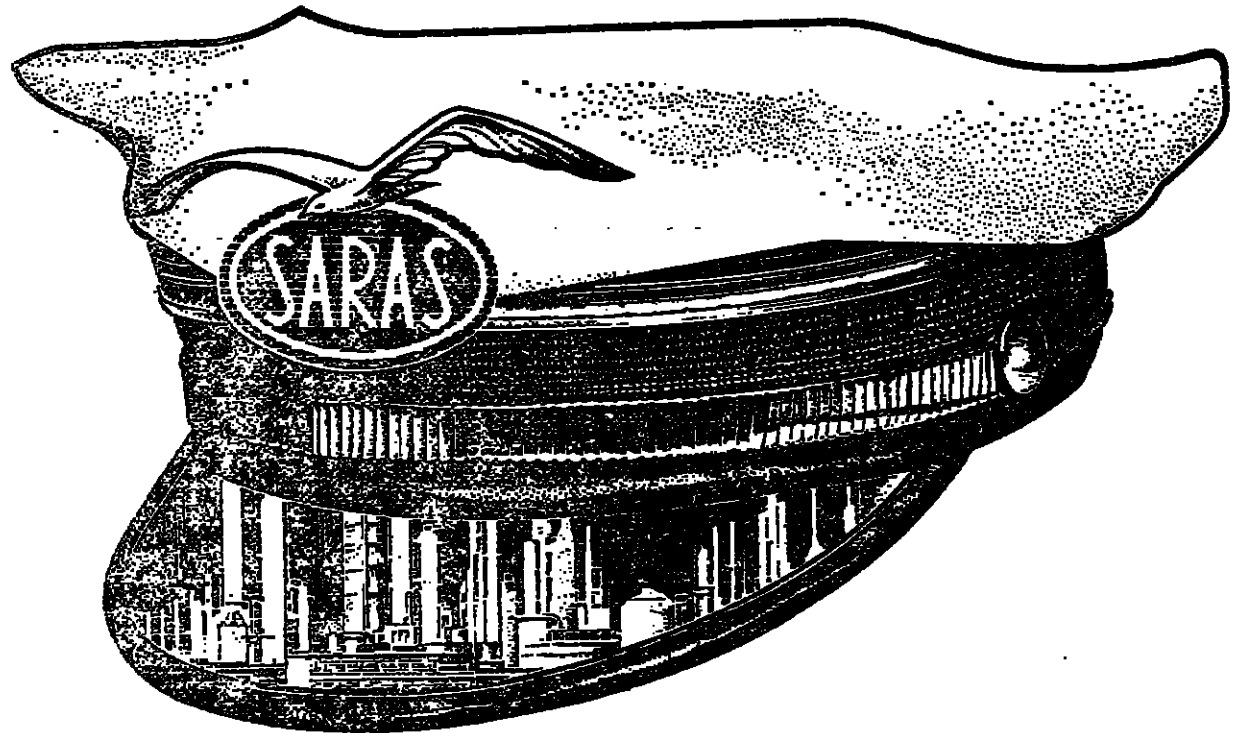
But fuel buyers are influenced by prices. If oil again becomes less expensive than other energy sources, the drive toward other fuels will be reversed.

It is widely assumed that as time goes by supplies of conventional crude oil will be supplemented by alternative energy sources including synthetic oil made from coal. Exxon, the world's biggest energy corporation, reckons by the year 2000 synthetic fuels (oil and gas) could be contributing about 80 b/d of oil equivalent — about 7 per cent of total worldwide oil and gas supplies.

But there are already signs that companies are holding fire with their plans to develop synthetic fuels. They have become uneasy about the growth rates for energy demand, the changing balances between various fuels and above all else — projections about energy prices. The price of synthetic fuel projects is to be assured that energy will remain at a high level in real terms.

The decision by OPEC to unify and freeze its prices until the end of next year must be welcomed by consumers. Videl, canvassed projections that oil prices will rise only slightly throughout the 1980s will also give some relief to those facing hefty fuel bills. But for companies and politicians confronted with plans for energy development and conservation — prospects there is a high-march fear to the market. "Economist Dr Robert Mabro, director of the Oxford Elder Seminar, concludes that the present oil glut and high prices provide the worst possible conditions, since they send contradictory signals. 'A glut due to recession conceals the scarcity symptom but does not signify the disappearance of the issue,' he said."

The glut discouraged conservation and the necessary investment in alternative energies. But high prices of oil also pose a problem for consumers. "I don't think it's likely that alternative energy will come when crude oil was abundant. The 'real enemy' said Mabro, was a tight market. Procasts of the inevitable decline of oil demand in the 1980s could prove as misleading as 1980's expectations of unlimited growth in oil demand. The fears in the 1970s of impending scarcity."



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SARAS

Sue Cameron examines how the building spree of the 1970s has led to a huge, uneconomic surplus

Refiners' profits take a nosedive as demand slumps

THE LAST 18 months have not been happy ones for either the oil refining industry or the major producers of petrochemicals. Both sectors have seen their profitability plunge as a result of the recession, the world oil glut and massive overcapacity.

They have also had to face the fact that the battering they have received has been no mere short-term aberration caused by the general downturn in trading conditions. The economic problems that have beset the Western world since the spring of last year have served only to accelerate the underlying trends that already existed in the oil products and petrochemical businesses.

The first signs of what might be called the crash—at least in the oil products sector—came at the beginning of April last year when demand for a number of petrochemical and plastic products fell by as

much as 30 per cent almost overnight. The UK-based Imperial Chemical Industries likened what happened to "falling off a cliff."

The swingings falls in commodity chemical demand were echoed in the refining sector. The decline in sales varied from product to product and from country to country but the pattern was always the same.

The recession has clearly been responsible for a sizeable part of the drop in demand for both oil products and basic chemicals. Refiners and chemical producers can therefore comfort themselves with the thought that they will regain some of their lost volume sales once the upturn in economic activity gets underway—and there are signs that at long last this is beginning to happen.

But some of the factors that have influenced the slump in the refining and chemical sectors cannot be attributed to

the recession.

For example, there is no longer the opportunity to substitute plastic materials for traditional ones—such as wood, steel and glass—that there once was. Producers of commodity plastics and of the petrochemicals they are made from, can therefore no longer hope to return to the booming growth rates they enjoyed in the 1960s.

The development of new petrochemical industries in oil-rich countries able and willing to provide producers with cheap raw materials will put further pressure on the market positions enjoyed by long-established companies in Western Europe, the U.S. and Japan. New producers in the Middle East are likely to threaten the traditional markets of the Europeans and the Japanese while the American producers can expect stiff competition from Canada and South America.

The picture is much the same in the refining sector. One of the reasons for the decline in demand here is energy conservation which was stepped up after the world oil crisis which followed the Iranian revolution.

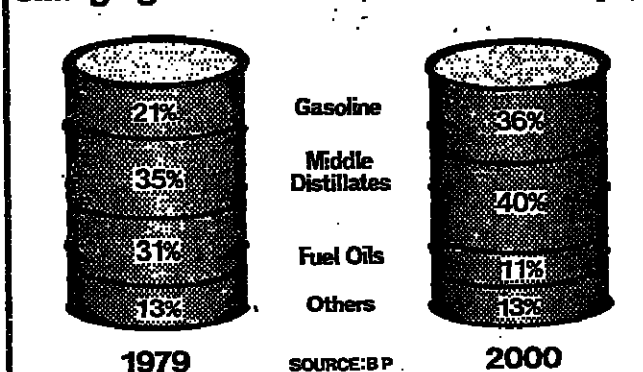
Not only have domestic and industrial oil consumers throughout the developed world been making stringent efforts to cut back on consumption, but some have also been switching to alternative fuels. In the UK, for example, there has been a big move away from heavy fuel oil to coal for generating electricity.

What is more, the fall in demand for oil products—particularly the heavier ones such as fuel oil—has been going on for some years. It can be traced back to the first major oil crisis in 1973-74.

Between 1973 and 1980 UK oil demand fell by 28 per cent. In France, during the same period, it dropped by 13 per cent and in West Germany by 10 per cent. The fall in consumption for Western Europe as a whole was 10 per cent.

The change in the shape of oil demand has been even more marked. There is less and less call for the heavy products, such as fuel oil. But industry experts believe that the underlying trend—recessions apart—is for demand for lighter products such as petrol, jet fuel and diesel to continue apace.

Changing Demand for Products (Europe)



The U.S.-based Esso estimates that in 1973 some 46 per cent of total European oil demand was for the heavier products. Demand for middle distillate—such products as industrial heating oil—was around 28 per cent of the total while that for the lighter products such as transport fuels was 26 per cent.

But Esso believes that by 1985 only 29 per cent of total oil demand will be for heavy products. It forecasts that middle distillate will account for 35 per cent of total consumption and lighter products for 36 per cent.

As a result of the new pattern of demand, plus the overall decline in sales, refiners are having to shut down some of their older plants and improve others to obtain a higher proportion of light products from their crude oil.

Ethylene

What it all boils down to is massive overcapacity. Industry experts reckon that in Western Europe, for example, roughly one-third of total capacity will have to be shut down—the equivalent of 300m tonnes' worth.

Longstanding overcapacity is just as much a problem for the chemical and plastics industries. The European Council of Chemical Manufacturers' Federations forecasts that by 1985 Western Europe's consumption of ethylene—the so-called building block of the petrochemical industry that is used to make a whole range of things from plastics to solvents—will be down to 13.9m tonnes. Production capacity is forecast to be 17.6m tonnes.

But the closing down of surplus capacity is a painful process. It has already begun—yet both oil and chemical companies have a tendency to hope that somebody else will do the shutting down.

For more than a year now, the world oil glut—caused by Saudi Arabia's decision to maintain high crude production levels as well as by the recession—has contributed to the poor performance of the refining sector. Variations in exchange rates have also helped to reduce profitability in certain countries.

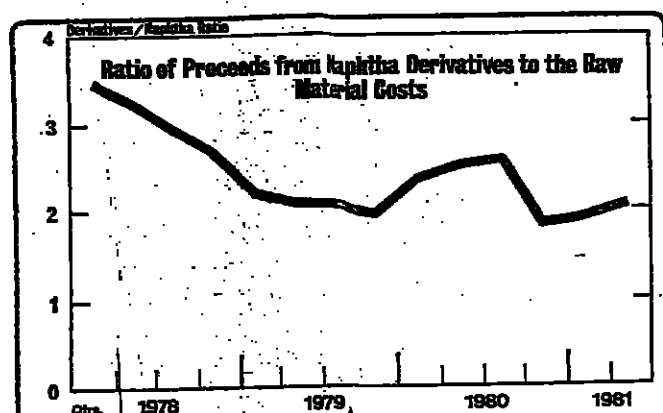
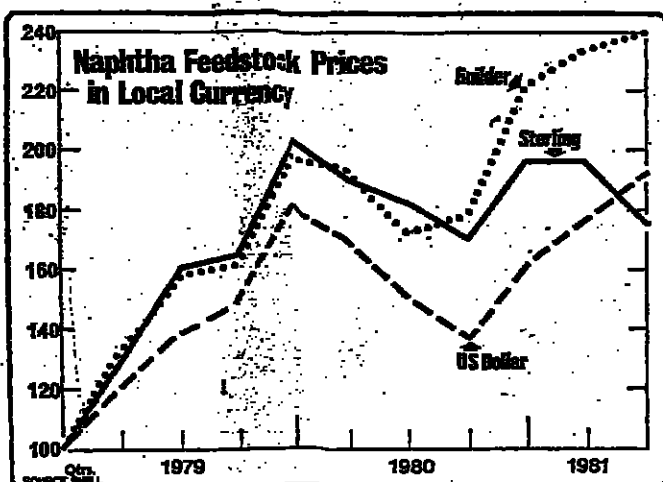
But now, at the end of 1981, there are signs that despite continuing problems, the worst is over. A number of oil and chemical companies are permitting themselves a little, cautious, optimism.

Demand in both sectors finally seems to have started to pick up. And producers of certain petrochemicals are beginning to make a push on their prices which have long been appallingly weak. Meanwhile, the Organisation of Petroleum Exporting Countries' agreement on the re-alignment of crude prices is helping to take some of the pressure off refiners—particularly those which did not have access to cheaper Saudi Arabian crude. And so is the Saudis' decision to reduce oil production to about 8.5m barrels a day.

When the Royal Dutch/Shell group announced its results for the third quarter of this year—the three months from July to September—it was able to report an 8.4 per cent rise in its earnings compared with the same period last year.



Drilling in BP's Forties Field in the North Sea. The pattern of fall in demand for oil and oil products is repeated from country to country



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WORLD OIL INDUSTRY IV

Martin Dickson on the heady search which is taking companies to even more difficult offshore waters

Oil exploration running at record levels

WORLDWIDE oil exploration is running at record levels, spelling heady times for the manufacturers and owners of onshore and offshore drilling rigs.

The latest drilling boom took off in 1979 as oil prices soared in the wake of the Iranian revolution. Since then President Reagan has given it a further boost in the U.S.—the world's busiest drilling area—by his earlier-than-planned decontrol of oil prices and more expansive policy on the leasing of new exploration acreage.

Hughes Tool, the major manufacturer of drilling bits, says that an average of 3,650 drilling rigs have been active on both land and at sea in non-communist countries this year—75 per cent more than in 1977. Of these, 3,950 are in the U.S. The company estimates that 6,390 rigs will be active next year, a 13 per cent rise on 1981. Some 4,500 of these will be in the U.S.

The industry is generally agreed that the rate of growth is slowing down—in part because of the current oil glut, but the overall trend is still upward. Armo, the U.S. conglomerate which is a major supplier of oil exploration equipment, reckons that between 7,570 and 9,280 rigs will be active worldwide by 1985. Of these, between 4,980

and 5,890 will be in the U.S. The surge in demand for rigs has led to a sharp rise in hiring rates and in the construction of new equipment. The effects have been particularly dramatic in the offshore oil industry, where costs are far higher than on land.

The cost of hiring a semi-submersible drilling rig at the start of 1980 was \$48,500 a day, but by the end of the year the figure had reached about \$85,000 and it remains near that level.

Day rates are likely to moderate over the next few years as the supply of offshore rigs catches up with demand.

For example, a recent study by Wood Mackenzie, the UK stockbrokers, estimated that while drilling in the British sector of the North Sea could rise over the next few years to the same high levels as the mid-1970s, a surplus of drilling rigs was likely to develop, which should mean lower hiring rates.

The report estimated that demand for rigs in the UK and other sectors of the North Sea would rise from 54 units in 1980 to 66 in 1985. Potential supply, on the other hand, would increase from 57 last year to 80 in 1985, because of increased construction, and a surplus could develop as early as next year.

Leading the field in the construction of semi-submersible

rigs are the Far Eastern yards, such as Japan's Hitachi and Mitsui and South Korea's Daewoo. European yards come some way behind, while the U.S. only has a couple of semi-submersibles on order.

However, the U.S. predominates in the market for jack-up rigs, with nearly 70 currently under construction in the country. Yet the Far Eastern yards are by no means out of this market, with Japan and Korea building about 30 and with Singapore having a similar number on its books.

Impact

"The unprecedented boom in rig construction obviously is having a highly favourable impact on shipyards and shipyard employment," says Mr Paul Kelly, vice-president for Public Affairs of Zapata Corporation, the large, Houston-based oilfield services company.

"It is interesting to note that of all the rigs under construction 104 are being built by shipyards that had not been in this market prior to three years ago. The rig construction business has insulated many of these shipyards from the slump in merchant ship construction, and they have

adapted to the rig construction business easily."

The total non-communist fleet of mobile offshore drilling rigs numbers about 540, of which nearly 250 are jack-ups. Some 238 new rigs, including 164 jack-ups, are due for completion between now and the end of 1985.

The U.S. will continue to dominate offshore drilling, where the Rocky Mountains, Arkansas-Texas-Louisiana and Oklahoma are all currently attracting particular attention.

Onshore and offshore exploration in the U.S. will be given a boost by the Reagan administration's national energy plan which pledges to release more federally-owned land for exploration by private energy companies. The licensing of offshore areas is also to be accelerated.

Outside the U.S. exploration activity is spread throughout the world as countries try to escape dependence on oil from Organisation of Petroleum Exporting Countries or, indeed, from any external source, thus relieving a major burden on the

balance of payments.

Significant finds have been made during the past year or so in the Canadian Arctic, off south-east Newfoundland, in South America, off West Africa, Australia and in Chinese and Indonesian waters.

The industry is trying to halt the decline of the 1970s when worldwide oil consumption exceeded the amount of new reserves discovered for the first time this century.

It will be an uphill struggle, for the industry is convinced that the world's geologically most interesting areas have already been explored and that the best fields have been discovered.

The result is that exploration is for ever pushing outward into deeper offshore waters and drilling to greater depths. These factors create new technical problems.

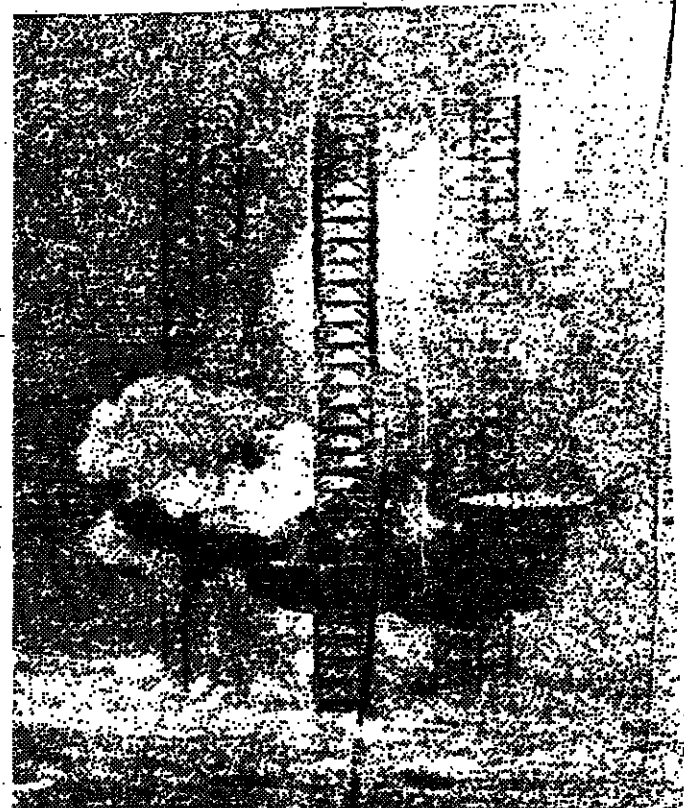
For example, deep drilling—wells sunk to a depth of more than 15,000 feet—the hot, hostile environment can create major corrosion problems, requiring the production of new specialised steels for drilling

and casing. The high pressures encountered at such depths impose new heights of sophistication on the control of drilling mud—the fluids circulated down a well.

All this sharply pushes up the cost of exploration. One recent study, by Chase Manhattan Bank, estimates that capital expenditure by oil companies on exploration and production in the non-Communist world will grow from \$82bn last year to \$448bn in 1990.

This will represent 80 per cent of total capital expenditure by the oil industry, compared to 42 per cent of the total in 1972.

"The escalation in drilling costs is the major factor fuelling this growth," says the report. "Although total footage drilled is expected to grow at the rate of 3.6 per cent a year, the increase in cost per ft drilled ranges from 13.5 per cent per year in some onshore locations to 15.5 per cent per year offshore, leading to an expected average annual increase in total drilling expense of 20.3 per cent per year."



The offshore rig Ocean King burning in the Gulf of Mexico after it caught fire last year. The Gulf is the world's most mature offshore drilling area but is still attracting exploration companies

Manufacturers are expanding their capacity to meet the drilling boom.

Sharp rise in demand for equipment

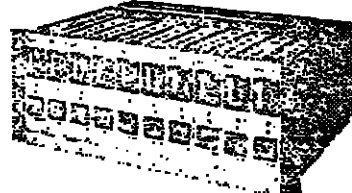
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AMID general recessionary gloom, some of the biggest grins in the industrial world today are being worn by companies which supply equipment to the oil exploration industry.

The oil drilling boom of the past two years has meant a sharp increase in the demand for equipment—and thousands of companies, both large and small, are reaping the benefits.

The impact on the drilling rig market is examined elsewhere in this survey. This article looks at the other supplies needed to drill a well: drill pipe and drilling bits, "mud" or drilling fluid, and steel tubing and casing. In the case of offshore exploration, the drilling rig also needs the back-up of safety vessels and supply boats, ferrying equipment to and from shore.

The increase in drilling activity has been particularly dramatic in the U.S. where a tight market has developed for the tubular steel used down a well as casing (which prevents the hole from caving in) and tubing (through which the oil produced flows to the surface).

The U.S. steel industry has been caught on the hop, with insufficient capacity to meet demand. Imports have now captured more than 35 per cent of the market.

British Steel has begun exporting to the U.S. It will sell about 100,000 tonnes of welded tubing and casing there this year, as against nothing in 1980. The market is worth some \$50m a year to the corporation and must be one of its more profitable lines of business.

U.S. manufacturers are beginning to expand their capacity. Armo recently announced plans for a \$60m seamless tube mill, due to come into production in 1985. Mr Harry Holiday, Armo's chief executive, says this will increase the group's tubular capacity from 300,000 tonnes a year to 750,000 tonnes a year.



A worker in the pipe storage yard near Fairbanks, Alaska

"But we anticipate that even with new capacity coming on stream in the U.S. there will still be a place for imports. Demand will be that high," he says.

Armo estimates that imports could still be supplying 30 per cent of the U.S. market by 1985. Demand for tubulars worldwide in that year is put at 1.1m tonnes, with the U.S. accounting for 7.4m tonnes of the total.

Upsurge

Mr Paul Kelly, vice-president for public affairs of Zapata Corporation, the U.S. oil services company, points out that the upsurge in drilling activity has also brought many new companies into the equipment industry.

"Two years ago 17 U.S. companies were fabricating drilling works," he says. "Today there are more than 40. Most spectacular of all is the explosion in the number of firms producing oil well pumping units. Two years ago we had only four manufacturers to choose from. Now we can shop among an estimated 180 firms."

He also points to a sharp rise in work for shipyards building offshore safety and supply vessels. The oil industry's marine transport fleet includes 1,465 large vessels, measuring 160 ft or longer, and Mr Kelly says \$854m has already been committed to building a further 205 vessels of this type, which will join the offshore fleet over the next two years.

"Both foreign and domestic shipyards are nearly booked through to the end of 1982," he says. "During the past 18 months five U.S. shipyards have entered the market for new vessels for the first time and 13 additional marine service companies have entered the market to operate vessels."

Drilling mud is another area of rapid expansion. Sales are estimated to have grown at an annual compound rate of 22 per cent worldwide over the past five years and totalled some \$2.4bn in 1980. In the U.S. growth has been even faster—28 per cent—and is expected to accelerate to as much as 32 per cent over the next few years as a result of the higher level of drilling activity generally and a trend towards deep gas drilling.

The depth of drilling is important because mud costs rise exponentially as well depth increases. Thus, for a well drilled to between 7,500 and 10,000 ft, mud costs are likely to total about \$10 a ft. But for wells of 15,000 ft plus mud costs are likely to work out at \$45 or more a ft.

The main beneficiaries of the mud boom will be the four big companies which dominate the sector: Magcor, a division of Dresser Industries; Baroid, part of NL Industries; IMCO, a division of Halliburton; and Milchem, part of Baker International.

presented by the established U.S. supply companies—and UK companies have sometimes seemed slow to grasp the opportunities that do arise.

Mr John Ralsman, the chairman of Shell UK, told a recent meeting of British equipment suppliers that a number of companies had needed considerable prodding to take a first step into the more advanced and specialised areas that Shell/Esso needed to support its North Sea developments. "By contrast to the confident attitude of so much of American industry, they simply did not think themselves capable of meeting the extremely high specifications we were demanding."

But he added that this lack of confidence had in most cases proved totally unjustified and there was no doubt that the relative capabilities of UK companies had taken great strides in recent years.

"I believe that the continuing development of our country's offshore resources can help in the process of recapturing the reputation for quality that British industry once enjoyed," Mr Ralsman says.

The North Sea probably provides the most demanding test bed in the world today and if British companies can prove themselves there it provides the best possible advertisement for their capabilities.

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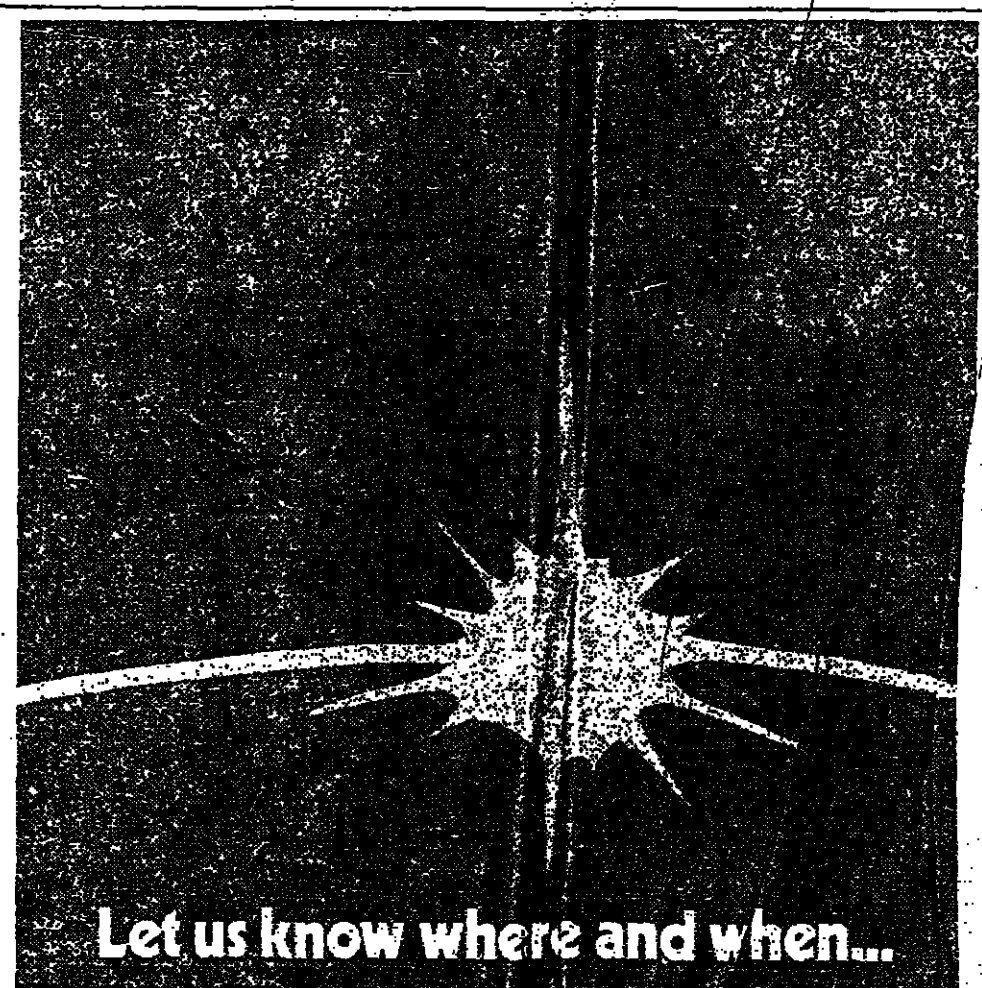
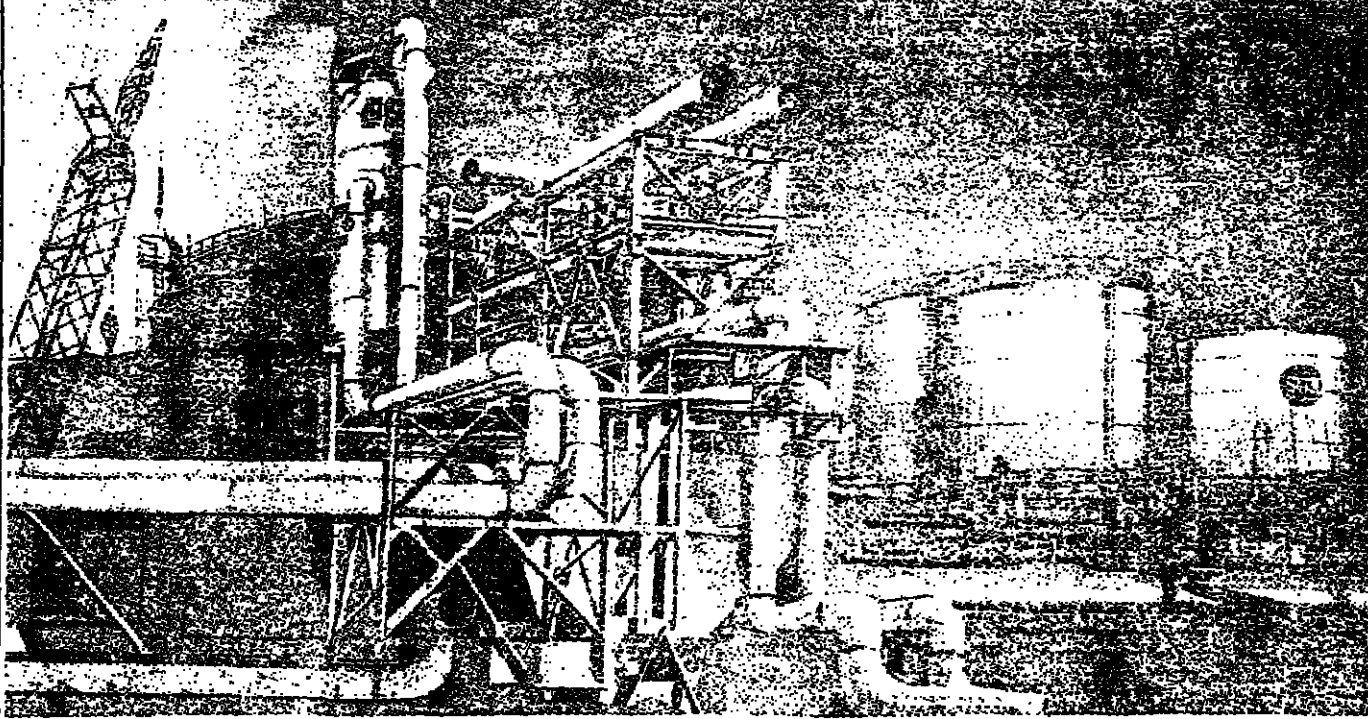
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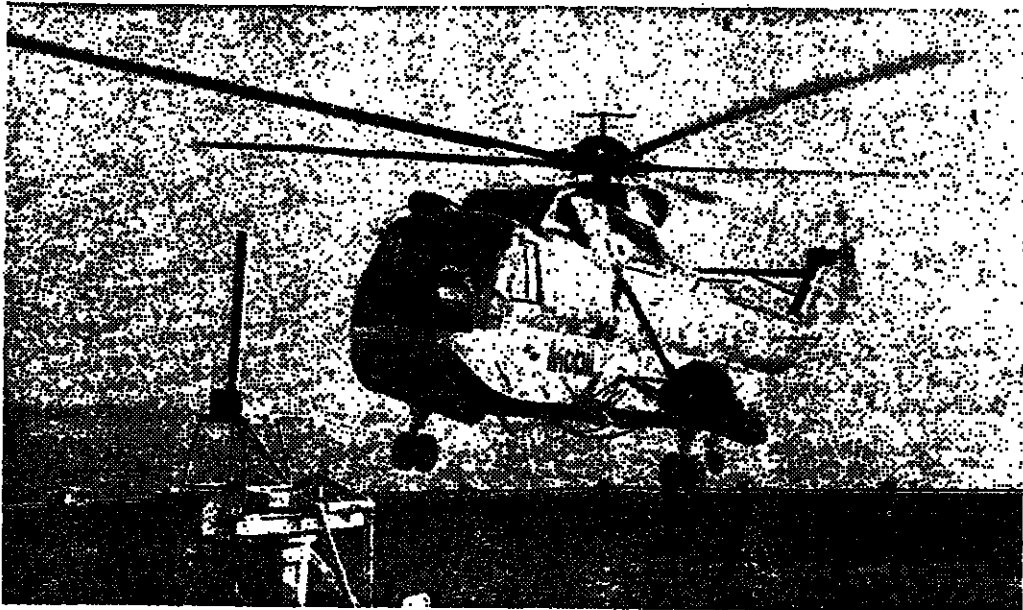
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WORLD OIL INDUSTRY V



Ekofisk workers take a meal in the canteen at one of the field's platforms. The standard of food is high on the North Sea rigs and platforms, just one of the amenities to make life easier for men who may spend two or three weeks at a time on an isolated structure in all weathers. Right: Helicopters are the life line for North Sea operations, constantly ferrying workers and supplies so that production can be maintained as consistently as possible.



Production systems prepared for very deep water

IF NECESSITY is the mother of invention, economic incentive is the midwife. Nowhere is this more true than in the offshore oil industry as it turns to more hostile environments and smaller fields to replenish its reserves.

The most obvious oil industry truism is that the large, accessible fields are tapped first. If the world's oil reserves are to be increased during this decade, technology must be developed to exploit fields that cannot justify the cost of conventional platforms.

The industry has already spawned a myriad of production concepts for deep waters, polar regions and those fields once thought to be too small to be worth developing. Many are still at the embryo stage. Others—like Conoco's tension leg platform, Exxon's guyed tower and Shell/Esso's underwater manifold centre—are alive and kicking and will soon be installed.

Earlier this month, Shell and Esso took the wraps off their underwater manifold centre, to be installed next year on the Central Cormorant field in the North Sea. It has been described by its owners as the world's most advanced underwater oil production system.

The manifold, says Shell, functions like a "mini-Clapham Junction," through which oil from nine sophisticated subsea wells is routed before being sent by pipeline to the South Cormorant platform. The structure is designed to operate safely without human intervention and with a minimum of maintenance. Its total cost is expected to be £365m.

Shell could have developed the field, in 490 feet of water, with a conventional platform at roughly the same cost. But it decided to use the manifold centre to acquire technology that will come into its own in extreme water depths. The Central Cormorant manifold is built to operate in up to 2,000 feet of water. Without major design changes, it could function in water depths of up to 4,000 feet.

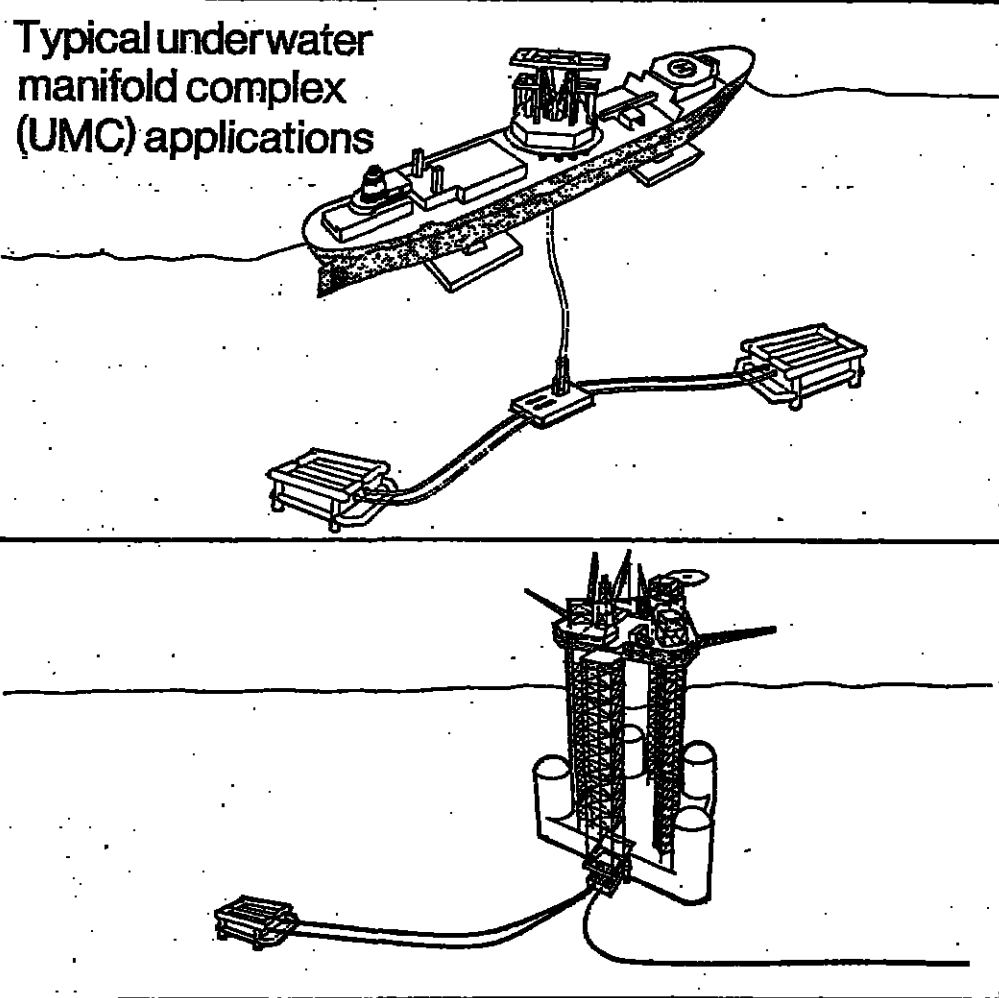
A number of other companies are using innovative technology in water depths where conventional platforms would have sufficed. Their common objective is to prove the reliability of their systems before venturing into deep water.

Elf, for example, is to use an unmanned articulated column on the Norwegian North East Viking gas field, in just 340 feet of water. It operates successfully, the column could be tripped for water depths of 1,000 feet.

Another concept that is moving off the drawing board is the tension leg platform—a floating unit which is anchored to the seabed by tensioned mooring lines. Its advantages over orthodox floating platforms is that heave, pitch and roll motions are largely suppressed. A number of oil companies have been working separately on their own variations of the tension leg. Conoco's is to be placed on the Hutton field in 1983, will be the first in production.

The technology behind the fixed steel platform has not been standing still. These platforms—which have dominated the production of offshore oil and gas—will cannot be classed as obsolete for deep-

Typical underwater manifold complex (UMC) applications



water development. Subtle changes in design, often to simplify nature, have permitted their use in waters over 1,000 ft deep.

Earlier this year, Union Oil installed the 26,000-tonne steel jacket for its Cerveza field in the Gulf of Mexico. Standing in 935 feet of water, the jacket is the tallest ever installed in one piece. The tallest yet built stands in 1,026 feet of water on Shell's Cognac field, also in the Gulf of Mexico. It was installed in three sections over a two-year period.

Expensive

Platforms for the harsher environment of the North Sea require sturdier jackets and more steel—and consequently are more expensive. Shell's North Cormorant jacket is just over half the height of Cerveza but is only fractionally lighter.

Nevertheless, the innovations introduced by Shell on North Cormorant are set to breed a new range of platforms that are cost-effective for small fields in the northern North Sea. Lower topside weight—one-third less than anything of comparable capacity in the North Sea—and a slimline jacket cut £160m from the North Cormorant bill.

But, unfortunately, the relationship between the cost of conventional platforms and water depth is exponential rather than linear. In the North Sea, the economics of fixed platforms in waters over 600 feet deep become precarious. BP's Magnus platform, to be installed in 610 feet of water, is likely to set a North Sea record that will go uncontested.

However, the same restrictions do not apply to a variety

of the fixed steel platform known as the guyed tower. The first guyed tower will be placed on Exxon's Lena field in the Gulf of Mexico. It will stand in 1,000 feet of water.

The tower is a slender steel structure piled to the seabed in the same manner as conventional platforms. Stability is provided by radiating guylines, which allow the platform to move slightly in response to wind and wave forces. Because the angle of tilt is kept low, production wells can be completed on the deck of the platform.

Once a fairly rigid structural link between the seabed and the platform is broken, it becomes necessary to complete wells on the ocean floor. The subsea completion, which involves placing the well control mechanisms directly on the subsea wellhead, is an integral part of many deep-water production systems.

More than 200 wells worldwide have now been completed subsea, to provide a cost-effective means of draining marginal oil or to hasten the build-up of production from a field.

Valuable early production was obtained on Conoco's Murchison field, for example, by producing subsea wells before the platform wells could be commissioned. A semi-submersible or jack-up rig can be hooked up to the wells to form an early production system, and removed once a permanent platform is installed. This type of early development was used on Norway's Ekofisk field, Spain's Casablanca field, and will be used off the Ivory Coast, on the Espoir field.

Of course, if the field is too small to justify a large, permanent platform, a floating rig can be kept on station until all the oil is depleted. The Buchan

How to get more petrol without drilling one new oil well.

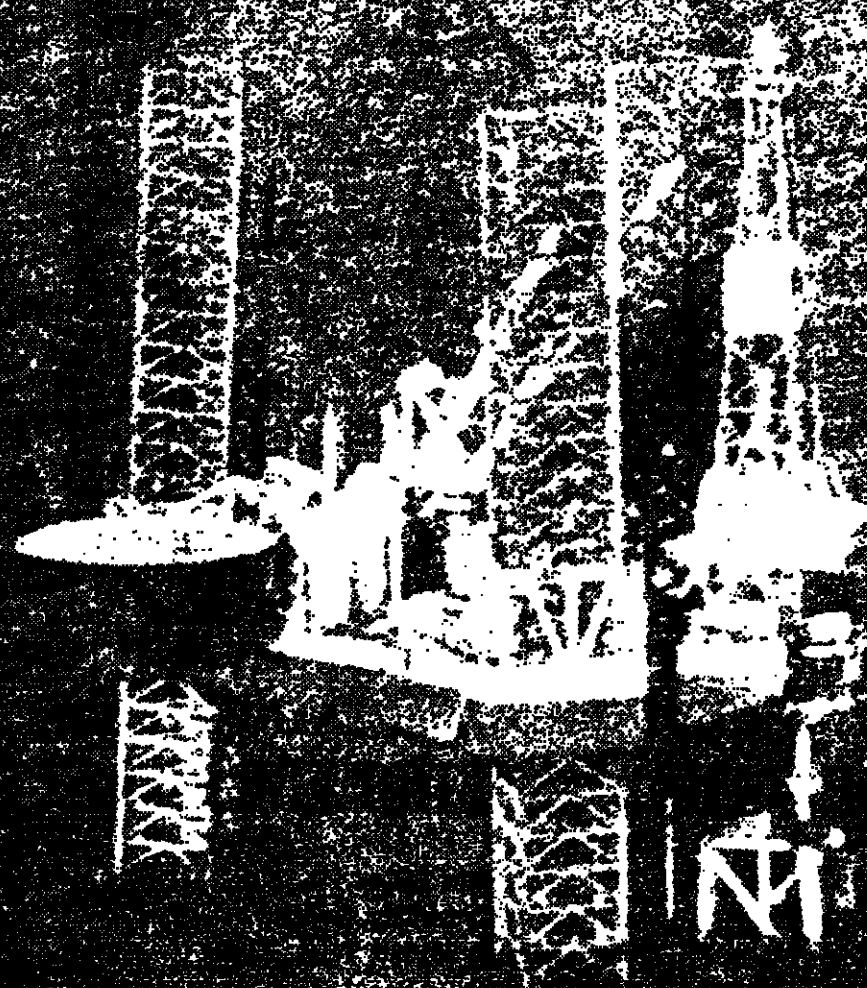
Each year, billions are spent on a never-ending search to drill through countless miles of bedrock. Often resulting in little more than sunken hopes. Dusters. Dry holes. of sorts. From an A laboratory. it was mainly fuel. But now, research teams economically these "bottom of into high quality like striking oil one new hole. experiments, this potentially with steam and the keenest tool

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WORLD OIL INDUSTRY VI

Volatile and high interest rates have upset the market, with major oil companies changing hands, as Paul Betts reports

Takeover fever grips U.S. as institutions sell out

THIS HAS been the year of the Great American Oil Auction. Takeover fever has gripped the U.S. energy sector with an unprecedented number of megadollar takeovers or mergers involving some of the best known names in the industry.

St. Joe Minerals went to Fluor. Conoco, the country's ninth-largest oil company, went to Du Pont after a fierce battle with Mobil and Seagram. Texasgulf was sold to Elf Aquitaine of France. Santa Fe International has agreed to be acquired by the Government-owned Kuwait Petroleum Corporation in what is the largest single investment to date by an Arab oil-producing nation in the U.S.

There are no signs that this remarkable merger wave is abating. Only a few weeks ago, Mobil went on the prowl again and put in an initial \$5bn bid for Marathon Oil, the country's 17th-largest oil producer. And Marathon is now squarely in the middle of a new takeover battle of colossal proportions. U.S. Steel has just agreed to buy Marathon for \$8.6bn, topping Mobil's earlier bid. But this is unlikely to be the end of the Marathon story. Others are expected to enter the bidding fray as they did for Conoco this summer.

The reasons for this auction are many. But perhaps the single biggest factor has been the massive sell-out by institutional investors of oil stocks. Volatile and high U.S. interest rates, prospects of an extended recession both in the U.S. and in other industrialised countries, and the general sluggishness of the international oil market caused by slumping demand, have prompted many investors to turn to other instruments offering higher immediate yields.

The oil stocks have suffered perhaps more than any other sector. After being market leaders barely two years ago, they have seen their value drop by as much as about 40 per cent. In turn, this has made Wall Street a cheap place to

buy oil—much cheaper than exploring for new oil. It has made a number of oil companies vulnerable as takeover candidates as larger companies seek to pick up what they clearly consider are bargains.

The other attraction is that U.S. oil companies hold what are usually described as safe reserves in that there is somewhat little political risk in U.S. acreage. And for a number of majors, like Mobil or Texaco, an opportunity has opened to buy new reserves to offset the decline in their existing U.S. reserves. The interest of foreign companies is a further factor in the attractiveness of U.S. oil and gas reserves.

Moreover, with the decontrol of U.S. oil prices and President Reagan's pledge to decontrol natural gas prices, these domestic reserves have taken on an enhanced value. While decontrol has encouraged a huge boom in drilling in the U.S., which is continuing despite the current downturn in the downstream market, it has made oil companies with large domestic holdings especially attractive.

Programme

Mr John McKinley, chairman of Texaco, put it this way at a recent Texaco presentation to U.S. securities analysts. The company, he said, was committed to a substantial exploration programme. "Texaco prefers to explore and find reserves rather than buy them. But we are cognisant that there is a price at which the purchase of known reserves in the ground is preferable to the risk of exploration. Thus both routes for reserve additions are receiving attention."

Texaco put in a bid for Conoco earlier this year, and is now understood to be considering bidding for another oil company.

Texaco is not alone in considering making a bid for another company. Some \$40bn in new credit lines have been

negotiated this year by U.S. oil companies to position themselves in the current merger craze. Some companies have negotiated these credit lines to prepare themselves to make a bid. Others, which are feeling threatened, are preparing to defend themselves.

There are other reasons why the U.S. oil industry is now at the centre of a massive auction. These include, among others, the Canadian Government's new energy policy. Canada, one of the most promising exploration plays, is now being increasingly closed by the Government to non-Canadian companies. The object of Canada's policy is to ensure that the bulk of the country's natural resources are under Canadian ownership.

As a result, many U.S. oil companies have sold or are considering selling their Canadian assets as, indeed, are some other foreign companies. Those which are deciding to hold on to their Canadian assets realise that they are unlikely to reap a big pay-off for many years, at least until Canada relaxes its current tough policies. This has put even more pressure on U.S. natural resources with companies scrambling to make up for what they lose in Canada with new reserves in the U.S., which, in any case, are currently going cheap on Wall Street.

The Conoco saga is a case in point. It all started when Dome Petroleum of Canada made a bid to acquire a 20 per cent of Conoco. Dome wanted to then swap its holding on Conoco for Conoco's majority interest in Hudson's Bay Oil and Gas of Canada. It succeeded and opened up Conoco for another hostile raid by Seagram which ended with the company being taken over by Du Pont for nearly \$7bn.

Elf Aquitaine did something similar. It agreed with the Canadian Development Corporation, the largest shareholder in Texasgulf, to sell its interests in Canada and Texasgulf's Canadian assets if it helped it take over the U.S. chemicals and energy company. There have been other—

more traditional—facets to the recent merger fever. In particular, many oil companies have sought to broaden their natural resources base by acquiring assets in coal and other minerals. Standard Oil of California tried to take over Amstar, the mining and metals company, but failed. Sohio bought for about \$760m a large slice of U.S. Steel's coal. Other companies have made coal acquisitions in a diversification trend which suggests that oil companies are now focusing on the sort of diversification they feel most comfortable with—namely energy.

Diversify

In the past, oil companies have branched out into other sectors. But in general these have resulted in unfortunate and disappointing investments like, for example, Exxon's acquisition of the Reliance electric company in a move to diversify into electronics or Mobil's acquisition of Montgomery Ward, the U.S. retailer which is still losing money.

These mergers have also caused alarm in the country. There are fears that ownership of U.S. natural resources is becoming increasingly concentrated in fewer hands, although the U.S. oil industry is still extremely fragmented with the top 20 oil companies owning just 60.6 per cent of U.S. oil production. The mergers and bids are also seen as a major challenge to the U.S. anti-trust laws.

But the climate on anti-trust in the U.S. is changing. No longer is big necessarily seen as bad. In turn, this changed attitude has encouraged oil companies and other groups in the energy field to adopt bolder policies towards acquisition. At the same time, large companies outside the energy field have also become increasingly attracted to the price oil is now selling on Wall Street. For them, a diversification into oil is no longer a prohibitively expensive business.



A worker chips rock from the drill of a track-mounted auger, to erect steel pipeline supports, during construction of the 800-mile trans-Alaska pipeline to Prudhoe Bay. Canada's tough energy policies have put more pressure on the U.S. to tap its own resources

Enhanced recovery methods winning more oil

AT A TIME when oil consumers are taking steps to ensure that fuel is not wasted, the producers are giving their own attention to ensure that no oil is needlessly left unexploited in the ground.

A revolution is occurring in the world oil industry as slowly, very slowly, technicians are finding ways of teasing a higher proportion of the reserves in the earth into producing wells. Companies increasingly are employing enhanced recovery techniques to boost production efficiency in individual fields.

It has long been an embarrassment to the industry that under normal operating conditions it can extract on average only about one-third of the total resources in a reservoir. Two-thirds of the oil is abandoned, left trapped in the microscopic pores of the rock structure.

Enhanced recovery techniques provide a variety of keys with which to unlock some of the reservoir formations. It is a costly way of tapping otherwise unrecoverable oil but the industry is being encouraged to make the investment as a result of improving technology, the rise of fuel prices in recent years and, in certain countries, the introduction of tax incentives.

Recent development plans announced by leading oil companies show that many billions of dollars will be invested in various enhanced recovery projects over the next decade or so. The techniques will include the introduction of heat into a reservoir (in the form of steam or a moving fireback) to reduce the viscosity of thick, stick oil. One of the biggest steaming projects has been embarked on by Shell Oil at its Belridge Field. The reserves of heavy oil were bought last year from Belridge Oil at a cost of \$3.6bn and are now being exploited under a revamped production programme costing an additional \$1.1bn.

Other major thermal projects are also in hand, particularly in California, Venezuela and Canada where there are extensive reserves of heavy oil.

Another technique receiving increasing attention from the industry is the injection of carbon dioxide to reduce the interfacial tension between the droplets of trapped oil and the surrounding water. Amoco is among the companies heavily involved in CO₂ projects—it has authorised projects costing \$1.5bn in several of its fields which exploit the Permian Basin structure in the west Texas area of the U.S.

Nitrogen is often used in place of carbon dioxide. Chevron U.S.A. has begun a \$900m nitrogen injection project in Wyoming which is expected to increase the recovery of crude oil and condensate (very light oil) from the field by 68m barrels—the equivalent of 40 per cent of the oil deposits.

Eventually, Chevron hopes to extract 68 per cent of the liquid hydrocarbons there, an achievement which if repeated throughout the oil industry, would immediately double the world's recoverable oil reserves.

Another ingenious enhanced recovery technique is the use of surface-active agents ("surfactant" chemicals, in the industry's language) which work like detergents in washing oil out of the reservoir rock.

Surfactant flooding is one of the more difficult, less proven of the enhanced recovery methods. It is also one of the most expensive. But the Royal Dutch/Shell Group is prepared

to invest in a \$50m experiment of the process in its Seta oilfield in Brunei. Shell describes the project, code-named Roxana, as a project "larger and more complex than anything yet undertaken outside the U.S."

The reference to the U.S. is pertinent for the majority of enhanced oil recovery work has been undertaken by American oil companies in American oil fields. This is hardly surprising given that the U.S. is the home of the oil industry and the possessor of the largest number of mature fields—those reservoirs deemed to benefit most from the application of enhanced recovery techniques.

But attitudes are changing. Increasingly, oil companies are willing to use the more exotic production techniques in newer fields on the basis that the target—in terms of the amount of oil that could be recovered—is that much larger.

Companies operating in the Middle East—a relatively young oil-producing region—are studying a number of enhanced recovery projects. It may not be too long (perhaps a couple of years) before such techniques are tried in the North Sea, one of the youngest oil production areas of all.

Several companies are investigating the possibilities. As an experiment, British Petroleum is already trying out methods in its small oil fields in Nottinghamshire and Lincolnshire.

Estimates

In September, Dr Anthony Challis, the Department of Energy's chief scientist, told a conference on enhanced recovery in Bournemouth that the new techniques could increase the recovery from UK fields by perhaps 10 per cent.

Based on current estimates of UK recoverable reserves, the amount of extra oil extracted in this way might be worth some £45bn. Even a 1 per cent improvement in recovery rates would make an "enormous" impact on oil supplies, Dr Challis said.

According to Dr Marcello Colitti, vice-chairman of the Italian oil company, Agip, a total of 382bn barrels could be added to the world's proven reserves (currently estimated to be about 650bn barrels) over the next 20 years by the application of assisted recovery methods.

The extra oil would largely come from the Middle East (155bn barrels) with the rest coming from Asia, the USSR and Oceania (66bn barrels), the Americas (69bn barrels), Africa (42bn barrels) and Europe (27bn barrels).

Dr Colitti points out in a recently-published report* that it should be possible for the oil industry to push the average recovery factor to between 45 and 50 per cent of the deposits. Not all of the oil extracted under Dr Colitti's definition of "assisted recovery methods" will be attributed to enhanced recovery. Much will come through the application of secondary recovery techniques such as the injection of gas or water to maintain reservoir pressure. These techniques are already widely applied, in the North Sea fields, for example.

The problem facing the industry—and analysts—is the definition of the various recovery methods. On paper there are three main categories: primary recovery (using natural reservoir pressures); secondary

recovery (utilising gas or water injection); and enhanced or tertiary recovery.

In practice, the three are being merged. It is now quite commonplace to see oil companies using enhanced recovery techniques in the primary mode (as in the case of thermal recovery) or as secondary recovery assistance.

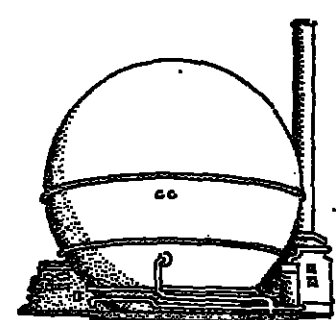
Consequently, it is difficult to estimate exactly the amount of oil that can be attributed to enhanced recovery techniques.

My own survey of companies suggests that between 880,000 and 945,000 barrels a day of oil is being extracted worldwide through enhanced recovery methods. That is about the same amount of production as the total oil output of Algeria.

*Size and Distribution of Known and Undiscovered Petroleum Resources in the World, with an Estimate of Future Exploration (Agip).

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WORLD OIL INDUSTRY VII

Some of the most spectacular projects are also among the most politically sensitive, as Martin Dickson reports

Gas pipeline projects expected to multiply in 1980s

The 1980s are going to be a decade for the world's pipeline construction companies. The international oil and gas industry is building, or planning to build, more than 1,000 miles of line in the non-communist world alone.

The biggest expansion is due to come in the field of gas, according to a survey at the start of this year by Oil and Gas Journal, the influential U.S. publication. Some 36,000 miles of the pipeline planned for 1981 and beyond would carry gas, compared to 7,400 miles for crude oil and 7,700 miles for products.

Certainly, gas pipelines provide some of the most exciting projects under way—and some of the most sensitive from a political viewpoint.

In the North Sea, for example, the Norwegian Government has given the go-ahead this year for a major gas gathering project which will involve the building of a pipeline to the mainland across the deep and difficult Norwegian trench.

In contrast to the Norwegians, the U.K. Government finally decided in September to approve its plans for a gas-gathering pipeline network in the UK sector of the North Sea. The job is to be left to private enterprise, and oil companies are now examining the prospects for one or more lines.

Meanwhile, a political battle over the price of Algerian natural gas has placed a question mark over the start-up time for the new complete trans-Mediterranean gas pipeline running from Algeria, through Tunisia, to Italy.

But Europe's most ambitious pipeline project—and, again, politically sensitive—is that

planned to bring additional supplies of Soviet gas to the West. The 3,000-mile pipeline, running from an area south east of the Soviet Union's Yamal peninsula, is the most grandiose East-West project ever devised.

In the U.S. the proposed 4,800-mile Alaska gas pipeline, approved by Congress in 1977, is still embroiled in a complex tangle of political and financial problems. But if it does go ahead it will be one of the most expensive engineering projects ever undertaken.

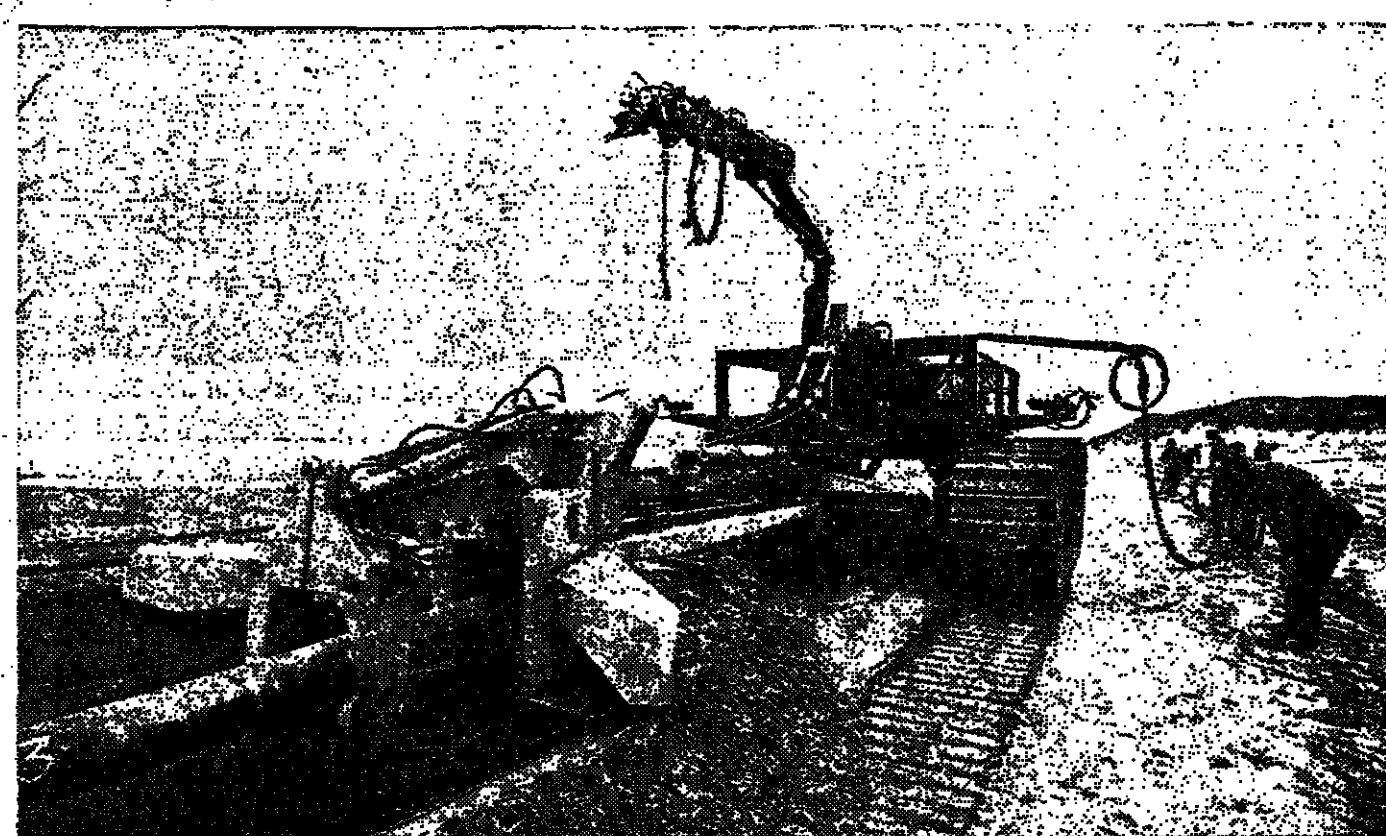
But while gas pipeline construction will dominate the industry for the foreseeable future, oil lines are not insignificant. In the U.S. two major crude oil lines are planned. In the Middle East Saudi Arabia completed work this summer on a 755-mile 48-inch diameter pipeline running from East to West, linking the Saudi oilfields with the export outlet and industrial complex at Yanbu on the Red Sea.

Initial capacity is 1.35m barrels a day, and production is rapidly building up to this level. The Saudis are already considering various options for expanding this capacity—perhaps up to 3.7m b/d—through the installation of new pipeline sections.

Options

The U.S. dominates pipeline construction in a similar manner to its leading role in worldwide drilling activity. Of the 50,000 miles planned or under way worldwide, the U.S. accounts for 23,000 miles—much of it involving lines to connect gas discoveries in the lower 48 states to consumer markets.

A forecast published during the summer by Bechtel Petroleum estimated that in North



Pipe-laying vehicle to be used on the seabed by British Petroleum in the development of the Magnus Field. The industry's ingenuity is being tested by the need to lay lines in ever more challenging conditions

America as a whole some 60,000 miles of inter-regional pipelines would be built between now and the turn of the century.

Some 11,800 miles of gas pipelines would be built this decade and a further 14,000 in the 1990s. There would be construction of 7,700 miles of coal slurry lines in the 1980s, and

similar amount in the 1990s.

Crude oil and synthetic oil would account for 5,100 miles of pipeline this decade and 3,800 miles next, with oil products and carbon dioxide making up the balance.

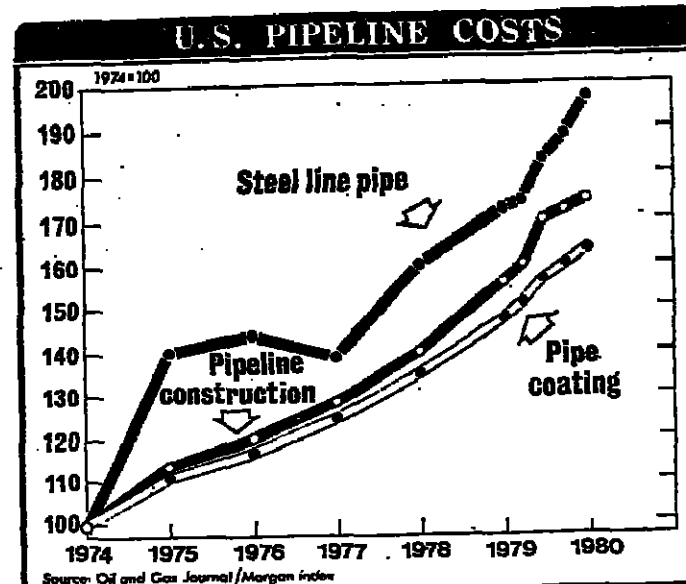
The survey's overall conclusions were that gas pipeline construction would be high-

lighted by new lines from the Alaskan and Canadian Arctic, and new lines from the U.S. western mountain region built to serve synthetic gas conversion plants and new natural gas discoveries.

Crude oil pipeline activity, meanwhile, would decline as the consumption of oil in the U.S. stabilised, the survey said. New

lines would be built to serve the Canadian Arctic and new synthetic oil plants in the Rockies. Products pipeline activity would also decrease as the consumption of petroleum products stabilised.

Outside North America, Europe is one of the major pipeline growth areas. The North Sea gas gathering plans,



the Soviet link-up and the trans-Mediterranean line have already been mentioned. But numerous smaller projects are also under way or in the pipeline. Spain's Enagas is laying a 620-mile 26-inch gas pipeline between Barcelona and the Basque region to handle imports from Algeria.

In Latin America, Argentina's development of its oil and gas reserves means that two major pipeline projects are under way or planned—including a gas export deal with Brazil that would involve construction of 1,200 miles of line. Brazil is itself laying 250 miles of crude oil and gas line to bring offshore production to land. Mexico has a substantial number of gas projects under way.

In the Middle East, pipelines planned or under construction

total 11,500 miles and in Africa the figure is over 9,000. Much of the African mileage is located in Algeria, where about 4,000 miles are under construction, awaiting the green light or planned. There are also 950 miles of gas and crude lines in Nigeria at the design stage.

In Asia, major projects include Thailand's recently completed 350 mile line to bring ashore gas from its Gulf of Thailand fields.

Australia is planning over 3,900 miles of pipeline—the biggest project remaining in the North West shelf gas field development. The 940 mile, 30-inch line will run from Wiltshire Bay to Sagerup, about 70 miles south of Perth, carrying about 300m cu ft of gas a day from the North Rankin field. It is due for completion in 1984.

Sue Cameron examines an important factor in the equation of supply and demand

Spot market a powerful influence on prices

THE EXTRAORDINARY influence of the comparatively tiny oil and oil product spot market was highlighted as never before by the crisis in crude supply that followed the revolution in Iran. And since the dark days of 1979, substantial efforts have been made on a number of fronts to curb—or guard against—the power of the spot market.

The size of the spot market varies according to product and trading conditions. But it is estimated that the market accounts for—at most—just over 10 per cent of all oil and oil products sold—and at the least—just under 5 per cent.

But size gives little indication of the spot market's importance. It can, and periodically does, have a dramatic influence on long-term contract prices.

In times of shortage, spot prices soar and contract prices and official "marker" prices spiral upwards in their wake. The converse is also true. When there is a surplus, spot prices drop—sometimes to such an extent that the major oil companies find it more economical to buy spot products than to purchase through their usual, more official channels.

At the end of 1979, when

the impact of the Iran revolution on world oil supplies was still being felt throughout the West, spot cargoes of crude were being sold for up to \$39 and even \$40 a barrel. More to the point, these prices were sometimes as much as \$15 a barrel higher—37 per cent—than the official contract prices for the same types of crude.

The disparity between contract and spot prices in the oil products sector was just as startling. Naphtha, which is made from oil and is a vital raw material for making petrochemicals as well as being used in the production of petrol, provides a particularly good example.

Impact

Naphtha contract prices were between \$300 and \$310 a tonne at the end of 1979. But the spot price of naphtha was far higher and actually touched \$400 a tonne before falling back again. But by the start of last year, the high spot price had forced naphtha contract prices up to around \$375 a tonne—an increase of 25 per cent.

More recently, the impact of low spot prices can be seen in the retail price war that has

been raging for months now at Britain's petrol pumps. The recession, coupled with the high crude output of Saudi Arabia, has led to a glut of oil and of oil products such as petrol.

In August this year, the spot price of petrol—listed daily in Platts Oilgram along with other spot prices—plunged from \$398 to only \$374 a tonne. As a result, small independent petrol companies found it well worth while to bring in low-priced petrol from Rotterdam, the centre of the European spot market.

Garages which bought from the independents were able to undercut the major companies—Shell, Esso and BP Oil—at the pumps. This meant, in turn, that they were able to stymie the big companies' attempts to call a halt to the petrol price war, raise retail prices and so stem the losses that most of the major oil companies have been making on their refining operations throughout the year.

The spot market is highly volatile and it can be affected by a myriad of events from the weather to a refinery or a petrochemical plant being put out of action for maintenance. But there is little that either buyers

or sellers—who alternately gain and suffer from its ups and downs—can do to restrain its substantial influence.

Attempts have been made. A group of major European petrochemical companies banded together and decided to publish the average, weighted, quarterly contract price they paid for their naphtha. Their aim was to introduce greater "transparency" into naphtha pricing—euphemistic jargon for trying to keep their naphtha raw material prices down by counteracting the influence of what was then a rising spot market.

Whether the naphtha price reporting scheme would have been able to reduce the power of spot prices was never discovered. The scheme was brought in just as spot naphtha prices fell and then started stabilising at unremarkable levels.

Much more successful have been efforts to insure against leaps and plunges in oil and oil product prices through the use of futures markets.

In April this year the International Petroleum Exchange opened in London trading in contracts in gas oil—used to make heating oil. It already appears to have established

itself firmly and it is now planning to introduce more contracts.

Most of those using gas oil futures markets are not speculators—important though speculators are because of the liquid cash they supply—but people wanting to protect themselves against damaging fluctuations in prices. Those who want to plan an annual budget, including a cost for gas oil, can order, can buy a gas oil futures contract for up to nine months ahead while at the same time ordering physical delivery of the amount of gas oil they require.

Balance

Buyers will not know the price of the product ordered on the physical market until they take delivery. But when they do, they can simultaneously sell their futures contracts and balance a gain in the physical market against a loss on their futures deal—or vice versa.

A company budgeting to pay \$380 a tonne for gas oil, for example, can order the tonnage it wants in the physical market and also buy futures contracts for gas oil at \$330 a tonne. Several months later, when it takes delivery of the

physical product, it finds it has to pay \$340 a tonne—a "loss" of \$10 a tonne. But it can then sell its futures contracts for \$340—so making a profit of \$10 a tonne and cancelling out its loss.

The International Petroleum Exchange originally aimed to have a turnover of 500 lots a day by Christmas this year. But in the first six months of its operations, the daily average was in fact 760 lots. During the period more than 102,000 lots were traded altogether—the equivalent of 10.2m tonnes of gas oil.

The exchange is now studying the development of new futures contracts in heavy fuel oil, petrol or light distillate—a term which covers jet fuel, naphtha and kerosene. It is already committed in principle to bringing a new contract—not for at least a year.

Meanwhile, in the U.S. there has been a substantial increase in trading in energy futures contracts—notably in heating oil contracts. Both the New York Mercantile Exchange and the Chicago Board of Trade, the largest U.S. commodity futures exchange, have been working on plans to add to the number of oil product futures contracts in which they trade.

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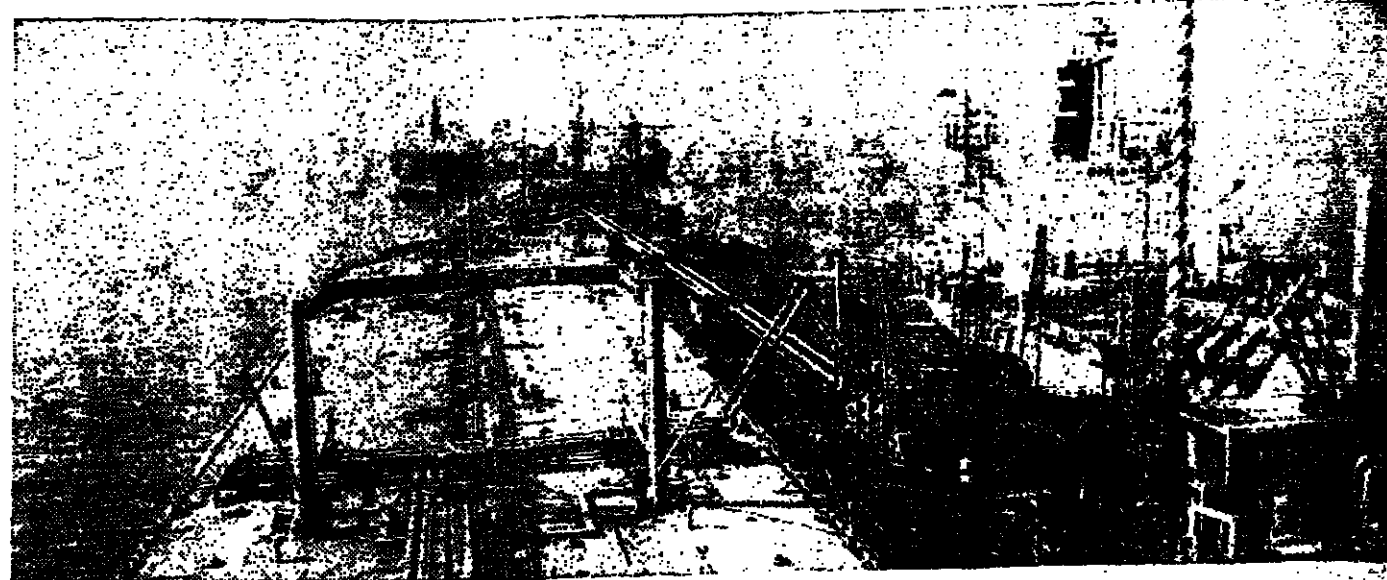
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LURGI

WORLD OIL INDUSTRY VIII



Orders for new tankers have dwindled as companies consider scrapping or laying up vessels. Above right: tankers wait to take on oil at Ras Tanura, Saudi Arabia, the world's biggest oil exporter

Tanker fleets being run down to cut redundant vessels

FOR ANYONE inclined to melancholy, the long-depressed tanker sector of the world's shipping markets provides plenty of material for gloomy contemplation.

The combination of recession and material changes in the pattern of international oil trading has left a sizeable part of the tanker fleet, especially at the larger end, surplus to present needs.

Thus much of the talk in the industry is now of scrapping or VLCCs (very large crude carriers).

taking ships out of service to be laid-up—possibly to be sold for scrap later—or used for storage, especially in Japan.

Early in the 1970s, there seemed no end to the spree of new orders being made by tanker owners. But then came the oil crisis and hefty price rises, giving a cruel twist to the market which suddenly had to go into reverse.

Since then, new orders have slowed to a trickle, with few industry is now of scrapping or VLCCs (very large crude carriers).

riers) now being built in view of the low level of freight rates and the pessimistic noises being made about the next few years. The world's tanker fleet totals about 320m deadweight tons, of which nearly 190m dwt or some 60 per cent are VLCCs or their larger sisters, ULCCs (ultra large crude carriers).

There has been no shortage of studies on the tanker market, most of them giving estimates on the size of the tonnage surplus and on how long it is likely to be before it can be eliminated.

One of the latest studies, by the International Maritime Industries Forum (IMIF), concluded that about 44 per cent of the tanker fleet, some 140m dwt, was surplus to requirements in the middle of this year.

It predicted, moreover, that this severe crisis would not show any real improvement before 1985, with oil demand staying flat until then. Apart from tankers laid-up, used for storage, or otherwise inactive, the surplus figure includes the effect of such inefficiencies as slow steaming, excess time in ports, and loading of only partial cargoes.

Of the estimated surplus, by far the greater part is in the VLCC/ULCC range. Since scrapping capacity is limited—Taiwan is the main demolition

country—the prospects for a smooth rundown in the tanker fleet appear remote.

As tanker owners become more aware of the need to sell their unprofitable ships for scrap, steel prices and output have also fallen. The market has also been affected by the knowledge that more tankers will have to be sold as tough anti-pollution requirements take effect.

Workforce

One leading London firm of shipbrokers, John I. Jacobs, said in a recent review that scrapping facilities should be set up in Greece which has a large shipbuilding workforce, not currently over-employed, and where nearly 50 tankers were laid up by mid-1981.

Jacobs noted that the scrap price for a first generation VLCC—10 years old or more—had fallen to just over \$4m in the middle of this year from

almost \$6m in January. It is generally reckoned that about 40 supertankers will be sold for scrap in 1981.

The sorry state of the tanker market was highlighted in June by both British Petroleum and Shell Tankers BV in Rotterdam, who coincidentally announced on the same day that they were planning to run down their tanker fleets.

As oil output in the Middle East has fallen and new supply areas such as Mexico, Alaska, and the North Sea have developed, the need for VLCCs has sharply diminished, with the recession making the difficulties even more acute.

Now that the Suez Canal is being deepened to let big tankers through and the new east-west pipeline is pumping oil across Saudi Arabia to the Red Sea coast, even fewer VLCCs are likely to be needed.

The result is that increasing attention has been given to the

possibility of encouraging new scrapping facilities to be set up. Most of the shipbreaking facilities in northern Europe have shut down in the past decade as a result of rising wage costs and changes in the steel market.

According to the IMIF study, Taiwan has 10 berths capable in theory of scrapping 60 VLCCs a year, or up to 15m tons. South Korea has scrapping capacity of some 600,000 tons.

Other countries are involved in the scrapping business to a fairly small extent, and total capacity is put at a maximum of 19-20m dwt for all classes of ship. But IMIF said more capacity could become available if demand made it necessary.

As international regulations requiring expensive new safety and pollution equipment are ratified by more and more nations, many of the older tankers are at risk. A large number of those between 70,000 and 150,000 dwt will need a good

deal of money spent on this to come into line with the new rules.

As for the VLCCs—generally defined as tankers over 175,000 or 200,000 dwt—those built between 1968 and 1972 (first generation) are most likely to be sold for scrap. "Designed in an era of relatively cheap fuel, unless steaming at a much reduced speed, they are increasingly expensive to operate," said IMIF.

Whatever the speed at which scrapping takes place in the future, investment in the tanker industry is hardly an attractive option at present. One leading shipping financier, Mr. Paul Slater, head of Oceanic Finance, said recently: "The tanker market is short—desperately short—of equity, while progressively getting more and more over-laden with debt."

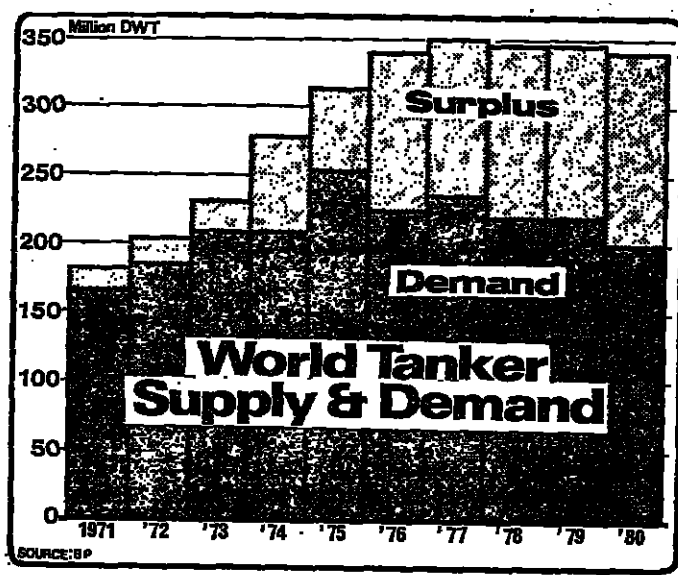
His worry, expressed in a recent speech in Hong Kong, was that without significant

rises in freight rates for the rest of the century, shipowners would not be able to run the right ships to make a proper investment return.

He also warned: "The most pernicious drug in the tanker market today is the universal attitude—shared as much by the old hands as the newcomers—that the only real profit is in dealing in the ships as a commodity rather than operating them in a healthy freight market."

But this "casino mentality" which he deplored is unlikely to be displaced by a more sober view on the basis of calm financial assessment for some time yet. Several years will have to elapse before the fleet is anywhere approaching harmony with the state of demand. For the super-tanker, the rest of the 1980s are likely to be sad indeed.

Andrew Fisher



Greater need of storage for unsold oil

THE WORLDWIDE fall in demand for oil has had significant repercussions in the storage and distribution of oil. Yet the current market position has only accelerated trends towards refinery and storage rationalisation and a more efficient use of distribution facilities that has been gathering pace since the mid-1970s.

The current slump, however, means that "the point has been reached where companies engaged in oil refining will be obliged to close a significant number of refineries," according to a recent report from the EEC Commission.

EEC refineries are currently working at about 60 per cent of capacity, compared with 80 per cent in 1973, largely as a result of the recession but also because of higher prices spurring a switch to other fields as well as oil-saving measures.

The EEC Commission report urges that refineries be upgraded to concentrate on petroleum and other light products such as naphtha, but adds that such measures will not save the refining industry unless accompanied by large scale closures.

The report pointed out that the EEC has some 200m metric tonnes of surplus processing capacity and that "the greater part of the necessary adjustment, perhaps as much as 150m tonnes of it, will have to take the form of closing entire refineries."

The oil industry seems generally to be in agreement with the EEC on this. One leading oil industry executive said in London recently that Western Europe as a whole had 150m tonnes of refining capacity "and we think we need something just above 50m, long term."

BP is already closing one large refinery in the UK and Burmah intends to close a plant. The trade unions claim that some 3,500 refinery workers have already been laid off and that a further 10,000 jobs are in jeopardy.

In West Germany as well the oil majors are examining ways of cutting their refinery capacity. West German oil companies are currently maintaining oil refining capacity of about 150m tonnes a year, which far exceeds current and forecast demand. A report by the West German subsidiary of Exxon of the U.S., which has the largest refinery capacity in West Germany, suggests that the domestic market could sink as low as 90m tonnes over the next 20 years.

Deutsche BP, which has 22m tonnes of refining capacity in five refineries (three are wholly owned and two are joint ventures, one with Elf and one with Agip) is looking to reduce capacity to only 15m-17m tonnes.

However, while companies in West Germany are contemplating closures, they are still pressing ahead with large investment programmes to install more conversion capacity for upgrading heavier oil products into light and middle distillates such as petrol and heating oil.

The EEC Commission in its report said that the trend set by companies such as BP should be encouraged, adding that the



Jeddah refinery, in Saudi Arabia. Oil exporters are increasingly involved in refining crude to meet their own growing fuel needs as well as international demands

EEC budget might find money for programmes to create jobs for laid off refinery workers.

At the same time as refinery capacity is being cut because of the world slump in demand for oil, paradoxically there is increased need for storage of the glut of oil still unsold. There are several factors that have also added to this problem.

These factors include the situation whereby the more products that are obtained from a barrel of crude oil, the more storage is required to enable supply of each product to be matched to demand. In addition, the introduction of national and international requirements covering compulsory minimum stock levels has increased the demand for storage.

Reserve

In the U.S. and Japan in particular, stock levels are being built up as a strategic and economic reserve. Most European countries have been less ambitious than either the U.S. or Japan. The EEC Governments have ordered oil companies to keep 90 days' minimum stocks, calculated on the average consumption of the past 12 months. These are in addition to the working stocks needed to keep the delivery system going—oil to fill pipelines, for example, or tank bottoms. In practice, most European countries now have higher stocks than the 90-day minimum because of the slump in demand.

In the UK the problem of storage is not so acute, mainly because too many storage tanks were built in the 1970s. Mild winters coupled with changes in supply patterns—including the impact of greater offshore supplies coming on stream—has created a temporary surplus and led to higher tank utilisation in the refineries in particular.

Storage capacity has probably actually dropped slightly over the past six years, especially for those tanks associated with the "black oils," some of which have been cleaned out and converted for other uses in the chemical industry—and even outside it.

The changing pattern of the

world oil market has forced the major oil companies to re-examine their distribution networks in order to minimise costs. The traditional forms of land transport for oil—road and rail—have not escaped this scrutiny and, as is the case in the UK, there has been some rationalisation on a worldwide scale.

Rationalisation has involved the closure of terminals and distribution depots and has led to more inter-company trade. It could have been a more fundamental rationalisation if it had not been for the need to maintain a degree of flexibility in the distribution system in the face of continuing uncertainty over future market demand and supply.

Most rail traffic in the UK is between the refinery and terminal or depot using bulk trains, although some oil products are sent by rail directly to major customers using British Rail's "wagon load" system. This system involves the rail car being taken from the terminal to a marshalling yard and made up into a train with other goods for delivery.

Rail wagon hiring companies, which provide flexibility when the oil companies' own wagons cannot cope with fluctuations in oil movement, have also begun to diversify into wagon building and maintenance in even out fluctuation in demand. Road distribution is carried out through about 200 depots scattered throughout the UK. Apart from operating their own road depots—called "wet" depots—the oil companies also have a number of "dry" depots, which are supplied by their competitors.

Although most oil companies own the majority of the road tankers they operate, they are also increasingly using hire vehicles to take advantage of more flexible schedules of oil movements.

The vulnerability of the distribution system to industrial action has been repeatedly shown in recent years and is currently again threatened.

David Churchill

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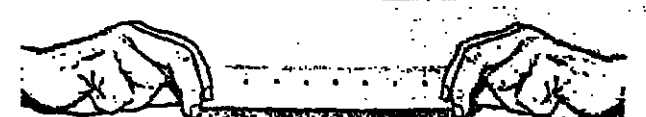


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THE U.S. AND CENTRAL AMERICA

Why alarm bells are ringing

By Hugh O'Shaughnessy, Latin America Correspondent

THREE COUNTRIES of Central America, small in area and population, inconsiderable in economic resources and of limited strategic value are at the centre of an ideological battle which is getting worse by the month and is having increasing international repercussions.

The latest round of the battle will start today on the Caribbean island of St Lucia when Mr Alexander Haig, the U.S. Secretary of State, is expected to spell out to the general assembly of the Organisation of American States the U.S. attitude to the deteriorating military situation in El Salvador.

The increasing influence and assertiveness of left-wing forces in an area where Washington had hitherto relied on friendly conservative regimes have set alarm bells ringing in the Reagan Administration. The fear on Capitol Hill, and elsewhere in the American capital, is that the U.S. may eventually lose control of an important geographical crossroads in the Western Hemisphere and see a friendly Mexico—and its vital oilfields—come under threat.

No one wants to repeat the trauma of the early 1960s when

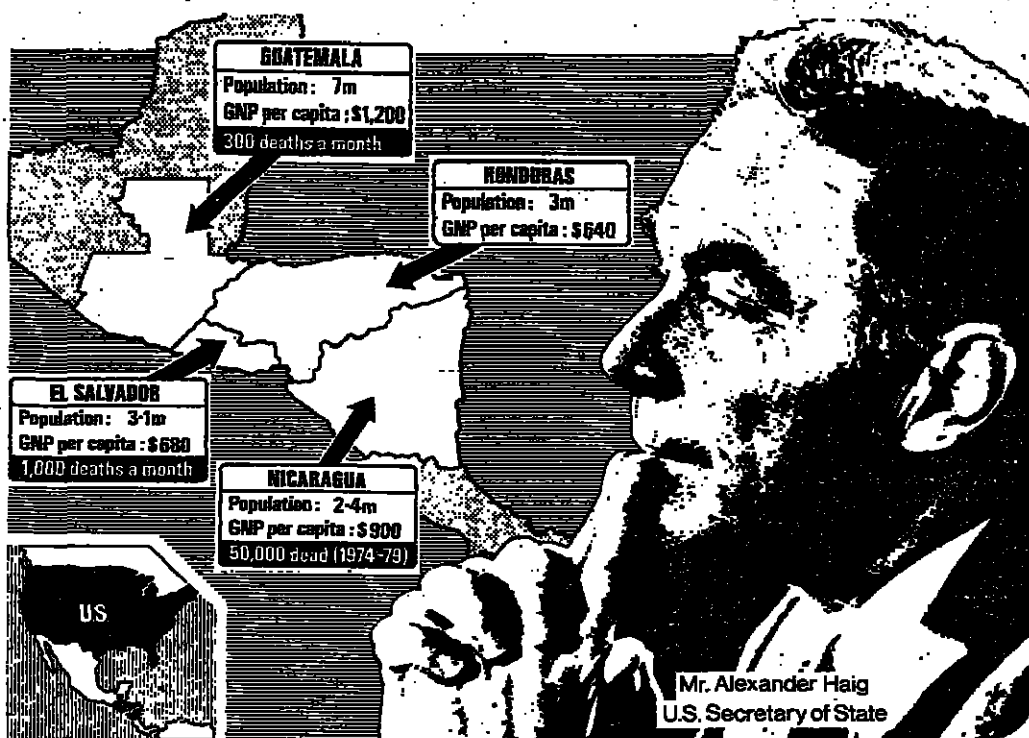
conditioned U.S. aid to the region to human rights considerations: and even those Senators and Congressmen who are not in the human rights lobby are distrustful of any creeping administration involvement in a "new Vietnam." The Churches have also joined with U.S. liberals in opposing increased military aid to the Central American Right. The hawks in Washington are certainly not having it all their own way.

In much of Western Europe and part of Latin America there is also unhappiness with the official U.S. response to political developments in Central America. President Mitterrand in France and, more cautiously, Chancellor Schmidt in Bonn have advised Washington against military action arguing that the likely public outcry against any such move would do the western alliance no good. Mexico, Venezuela and Brazil are among the strongest Latin American opponents to any U.S. military action. But Argentina and Chile would certainly cheer Washington on in any armed confrontation with the Central American Left and might even commit their own troops or advisers to any Western Hemisphere force which the U.S. Administration put together.

Meanwhile, on the ground, tens of thousands of people have died in fighting in the three countries in the past three years and hundreds of thousands have been displaced from their homes. Billions of pounds worth of damage has been done and not even the most optimistic observers foresee any early solution to the struggle.

Central America became front-page news in 1979 when left-wing Sandinista guerrillas overthrew the Somoza dynasty in Nicaragua. Theirs was a broad-based victory. With a minimum of ideological baggage they were able to unite businessmen, trade unionists and church people against General Anastasio Somoza, a President who was almost universally detested.

The overthrow of the Somozas wrongfooted the Carter Administration. The founder member of the dynasty had been installed when U.S. marines were occupying Nicaragua in the early 1980s and U.S. contacts with him and his family remained close till the end. And



when the Sandinistas revolutionary guerrilla junta arrived in power they were distrusted by Washington because of their past contact with Havana and with a western social democratic movement which was increasingly critical of U.S. strategies in Latin America. Fear, distrust and ignorance multiplied on both sides during the Carter period as the Sandinistas put off immediate elections and adopted more dirigiste policies in the face of the economic problems they inherited. The fact that a very successful literacy campaign was completed last year, that Catholic churchmen were prominent in the Sandinista Government and that the reprisals taken against the supporters of the Somozas were minimal and never included the death sentence cut little ice in the State Department.

Since Mr Reagan's victory relations between the U.S. and the Sandinistas have gone from very bad to terrible. The President's advisers view the Sandinistas as thinly disguised pawns of the Soviets and the Cubans. Equally the Managua Government sees U.S. tolerance of training camps for anti-Somoza supporters in Florida

as proof of Washington's resolve to obliterate the Sandinistas sooner or later.

The Nicaraguans have meanwhile tried to compensate for U.S. hostility with closer relations with Western Europe, the Soviet bloc and rich Arab countries. Political relations have been cemented with European socialists from Willy Brandt to Felipe Gonzalez of Spain. Military hardware has come from eastern Europe, advice from the Cuban forces and Libya and Iraq have given economic aid.

Relations between Washington and Managua might have stayed frigid but correct had not the Left-wing insurrection in neighbouring El Salvador erupted so strongly this year and had not a ferocious but largely unreported civil war between Left and Right in Guatemala taken on a new seriousness. Nicaragua has been blamed for aiding the Left in both places and of acting as a safe house and entrepot for arms to the Salvadoran guerrillas.

In El Salvador the Farabundo Martí Front or FMLN, a guerrilla movement which is a good deal more hardline Leninist than the often easy

going Sandinista, is uneasily allied to civilian social democratic and Christian democratic groups in a war against a junta headed by another Christian democrat, President Jose Napoleon Duarte.

The FMLN controls a large part of the countryside but has been unable permanently to capture any towns. The urban population has, through fear of government reprisal or antipathy to FMLN doctrine not thrown in its lot with the guerrillas. The latter have consequently been unable to forge the sort of broadly based alliance which put paid to the Somozas in Nicaragua in 1979.

The Salvadoran economy, based on cotton and coffee and the most highly developed industrial sector in Central America, has been bleeding to death while the FMLN has been blowing up bridges and power plants and making investment an impossibility. The gross national product contracted by 8.5 per cent last year and this year the contraction will be much greater.

It is hard to judge whether President Duarte is in greater need of more arms and training for his increasingly indisciplined and demoralised army

or of money to shore up his economy. Mr Duarte and Mr Reagan are putting their hopes on elections scheduled for March despite the fact that the Left has announced a boycott and the chances of holding any meaningful ballot with no census and registration amid a civil war look slim indeed.

Next door in Guatemala conditions, though less publicised, are scarcely any better. Murder and atrocity are daily occurrences. According to one senior U.S. diplomat the struggle between the fiercely right-wing Government of General Romeo Lucas and left-wing guerrillas is rapidly taking on racial characteristics. The predominantly Spanish speaking army is being resisted by the rural populations who are in the majority Indian speaking pre-Columbian peoples.

"We'll be lucky if the situation in Guatemala a year from now is not worse than that in Salvador today," a State Department official commented recently.

The Reagan Administration has been trying to coax General Lucas to moderate his policies by offering him some military supplies and promising him more if he cracks down on government atrocities and

Bankrupt without a massive Soviet subsidy

attempts to woo his opponents rather than massacre them.

With the deteriorating situation in El Salvador and Guatemala many policy makers in Washington are quick to blame the Soviet Union for all the bad news and to regard the whole region as one of the forward trenches of the East-West battle.

Many in Western Europe and in Latin America on the other hand see the situation as a backlash after years of repressive rule. They remain sceptical that the USSR, already facing political and economic problems with Comecon, or a Cuba that would be bankrupt without a massive Soviet subsidy, can afford to establish Marxist-Leninist regimes on the isthmus and support their economies against U.S. hostility once they are established.

Lombard

The North-South talking shop

By Quentin Peel

AN IMPRESSIVE line-up of politicians, technocrats and businessmen from the nations of both North and South gathered under the cut-glass chandeliers of a Vienna hotel last week to seek some answers to the conflict between soaring energy costs and the development prospects of the Third World.

In such an inappropriately opulent setting, it was perhaps predictable that no answers were forthcoming. The latest Opec-sponsored seminar proved a profoundly depressing and unenlightening experience.

The trouble with any such occasion is that each of a string of distinguished speakers (the word "distinguished" is laboured to exhaustion in the official programme) arrives with his set-piece speech, fails to listen to any of his fellow luminaries, and thus carefully avoids stimulating any effective debate on the issues.

The added difficulty with any debate between the North, the South and Opec in the current climate is that all participants are more concerned with self-justification for their existing policies than with finding common ground for a change in direction.

The oil-importing nations of the Third World put their case in Vienna eloquently, even desperately, enough. Energy imports now absorb a large slice of export earnings—whether it be 57 per cent in the case of Kenya, or 40 per cent in the case of Thailand. Chronic balance of payments deficits have been aggravated by steady deterioration in the developing countries' terms of trade, and imported inflation from the industrialised North. But efforts by the poorest nations of Africa and Asia to reduce their dependence on imported energy are doomed by their very poverty: there is simply no fat to trim.

The Opec representatives were anxious to persuade the audience of two things: that the economic plight of the poorest nations is not the fault of Opec, but of the whole World Economic Order; and that the oil-exporters have nonetheless proved adequate, even generous, in their loans and aid to the other countries of the South. Above all, they were determined to be seen as members

of the South, both politically and even economically.

As for the industrialised nations, they naturally put the emphasis back on the soaring price of energy. They also made the point that prospects of a significant increase in their aid flows were "meagre," in the words of Count Lambdort, West Germany's Economics Minister.

Yet while all the speakers were bogged down in apportioning blame for a "massive transfer of wealth" from North to South, for the rapid transfer of technology, or for more South-South trade and co-operation, and more direct investment by Opec nations in the oil-importing LDCs.

In spite of Opec's modest aid record, the Third World speakers were slow to criticise although they are naturally envious to Opec's success. Opec's keenly-awaited long-term strategy, which would include special assistance for the poorest nations in a package with steadily rising real prices of oil, appears to be no nearer finality. Sheikh Yamani assured his audience that it was still being studied, and would eventually emerge, in time for the intended global negotiations on the New International Economic Order.

Perhaps the only man to put forward some practical proposals was a Nigerian—significantly the Opec member with the greatest development problems of its own. He suggested that the Third World must abandon hopes of emulating the life-style of the West, and concentrate rather on building smaller communities, developing small scale renewable energy sources, and small-scale import substitution industries based on appropriate technology.

Undoubtedly the Third World was hoping for more. But the poorest nations are still caught in an arid debate between Opec and the North about apportioning blame for their current problems.

Letters to the Editor

The true role of Mars Bars as units of currency

From Mr W. Dickson

Sir,—We were naturally delighted to see the correspondence that Nicholas Colchester's article (November 24) has generated in your columns. We like to think that the reason why the Mars Bar is such an excellent economic indicator is our determination to give good value for money to our consumers over a long period of time.

Memories of the size of the Mars Bar are often affected by nostalgia. In fact, the weight of the bar has varied over time but only within a relatively narrow range, around 60 grammes, and the weight of the Mars Bar today is the same as when it was introduced.

One point that your correspondents may find interesting is the close relationship between this country finally departing from the gold

standard in 1931 and the introduction of the Mars Bar in 1932. This was hardly a chance occurrence. One can only express surprise that the true role of the Mars Bar as an unchanging unit of currency has not been recognised before our approaching Golden Jubilee.

Walter Dickson, (Managing director of the Mars Bar Exchange). As from Mars, Dundee Road, Slough, Berks.

Sneaky opportunist makes a profit

From Mr C. Hannam

Sir,—I noted with interest the advertisement by Sony on November 23.

Perhaps after Sony had told us how its unofficially imported colour sets might cost us more, it might like to also explain to us how its authorised UK dealers justify such massive profit margins.

We are told on the one hand that "some unknown opportunist had sneaked a number of them out of the Continent and into this country." His base cost in so doing must be similar, if not identical, to the costs of bringing virtually the same set directly to the UK. Taxes, transport and so on do not recognise this "unknown opportunist" as being something special. Additionally, however, our opportunist travels to the Continent, returns the sets to the UK, has them converted from Secam to Pal systems, rebuilds them, tests them and distributes them. Believe it or not, after doing all that, he is still £80 cheaper than the Sony dealer.

If we assume that our opportunist puts in a couple of hours of extra work per set, and we allow him perhaps £10 a set to fetch them, we find that the authorised UK dealer requires some extra 60 per cent margins on cost over and above the profit that the opportunist and his dealer has made. Obviously, with such attractive margins to be had, our opportunist will continue to flourish. C. Hannam, The Croft, Park Road, Melchbourne, Beds.

Cars and trains help the traveller

From the Chairman

Railway Development Society. Sir,—The director of the British Road Federation (November 25) in reply to my earlier letter says that the private car has advantages which public transport can never match. Of course it has, but public transport also has advantages which are paramount to all those who for various reasons cannot drive. Those of us who own or have the use of a private car should learn to use it less and so help to make public transport more viable. The full car parks at railway stations show that many motorists already prefer to "let the train take the strain." R. V. Banks, Sarnack, 121, Ashford Road, Bearsted, Maidstone, Kent.

More than one reason to watch your diet

From Miss G. Tregoning

Sir,—As a chronic sufferer of regular and totally incapacitating migraines for 27 years, but now completely cured by having eliminated from diet over 50 foods/beverages to which I had become "allergic" (and which increased the pulse rate and therefore tension) I wonder whether persistent drowsiness during the daytime (Mr David Fishlock's article November 25) would not respond to the elimination from the diet of sufferers of all such foods? (Gwynor Tregoning (Miss), Flat 1, 10 Bury Street, St. James's, SW1.

Monitoring the SDP's popularity

From the Secretary-General

Gallup International. Sir,—In the November 21 edition there was an article "Faint flickers of hope" written by Elinor Goodman, your Political Correspondent. The article itself dealt with the fundamental problem of political personalities and popular support of the Labour Party. It was illustrated by a chart intended to indicate the phenomenal growth of the Social Democratic Party/Liberal Alliance, in which full-year results for Gallup, MORI and partial results for NOP, were presented.

I regret having to tell you that the Gallup data you presented, although drawn from our own sources, is not appropriate to show the growth of the SDP/Liberal alliance. We were asking only as a supplementary inquiry the propensity to vote for an alliance that was not yet in existence during the earlier months, but was being talked about as a probability. Our standard question, the answers to which I give, shows a coherent picture based upon combining the voting intentions of the SDP and the Liberal parties throughout.

In particular, we did not give the Alliance over 45 per cent of the popular vote before it had even come into existence or before the Social Democrats had formally established themselves. N. L. Webb, 202 Finsbury Road, NW3.

Lawyers and civil procedures

From the Secretary, Professional and Public Relations, The Law Society

Sir,—It is a pity that Dr Hermann your Legal Correspondent, spoils what otherwise could be a useful article (November 28) on civil procedure by attacking lawyers and ignoring the concern which solicitors in particular have for the need to reduce delays and costs of civil litigation.

As just one example, I would have thought that Dr Hermann having written about the Law Society's President's speech to its national conference in October, might have referred to the President's remarks on this subject. In this speech he men-

tioned the studies being undertaken by the Law Society in the field of legal expenses insurance to assist those who, as Dr Hermann says, are ineligible for legal aid and not rich enough to afford litigation out of their own pockets.

Perhaps more important, the President suggested a comprehensive review of the whole system of civil procedure. This would include a study of various possibilities involving the structure of the courts and their administration; the control exercised by them over the progress of cases; and the system of awarding costs against unsuccessful parties. These suggestions provide at least the seeds of an answer to Dr Hermann. Moreover, they come from the profession which he castigates as being inactive through self-interest. I hope that in future, perhaps Dr Hermann will recognise that the legal profession itself is aware of the deficiencies of the system and of the fact that delay and cost is effectively depriving many people of their rights; and is as anxious as he that something be done to improve matters. Graham Lee, The Law Society's Hall, 113 Chancery Lane, WC2.

VOTING INTENTION DURING 1981—GALLUP

1981	Conservative	Labour	SDP/Lib	Other
November	26½	29	42	2½
October	29½	25	40	2½
September	32	26½	39	2½
August	28	38½	32	1
July	30	40½	26½	3
June	29½	37½	30½	2½
May	32	35½	29	2½
April	30	34½	33	2½
March	30	34	32	4
February	26	35½	36½	2
January	33	46½	18½	2

Liberals only. Separate figures for SDP and for Liberals have been added throughout. "Don't knows" averaging about 10 per cent have been eliminated.

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UK COMPANY NEWS

All round improvement as Allied-Lyons rises £15m

ALL THREE divisions of Allied-Lyons, formerly Allied Breweries, reported improved results for the 28 weeks to September 19 1981. Group pre-tax profits rose from £50.5m to £65.5m and the directors forecast that results for the full year should be good. Profits for the 53 weeks of 1980-81 totalled £112.4m.

During the first half of the current year, profits from beer improved from £32.5m to £34.7m. This was despite the strike which eventually led to the closure of the group's Birmingham brewery, and the directors report that trade in the West Midlands is still recovering.

They say that results of Skol NV in the Netherlands indicate a marked improvement and progress is expected to continue. Profits of wines, spirits and soft

drinks advanced by £5.4m to £22.4m, while those from foods expanded by £4.2m to £16.5m. Unallocated interest and central service costs took £5.1m (£11.3m).

Turnover for the 28 weeks rose from £1.14bn to £1.21bn and trading profits were ahead from £68.7m to £74.8m. Taxable profits included a £7.3m (£6.7m) profit on the disposal of properties and investments, share of associates £3.4m (£3.4m) and investment income of £0.9m (£1m). They were struck after lower finance charges of £25.7m (£31.3m). These reflected lower interest rates and a reduction in average borrowings over the last 12 months.

Tax absorbed £20.6m (£14.1m restated) and earnings per 25p share were up from 5.3p to 6.5p. The net interim dividend is held at 2p. Last year's total payment was 5p.

Below the line, minority profit amounted to £3.4m (£2.8m), dividends cost (£12.7m (£12.6m)) and £38.6m (£17.4m) was retained.

	28 wks to 28 Sept 1981	28 wks to 28 Sept 1980
Turnover	1,214.1	1,140.1
Trading profit	74.8	68.7
Prop. & inv. disposals	7.3	6.7
Investment income	0.9	1.0
Associates	3.4	3.4
Finance charges	25.7	31.3
Profit before tax	60.5	50.5
Tax	14.1	11.3
Minority	3.4	2.8
Pref. div. paid	0.2	0.2
Extraord. debts	0.2	0.2
Available	41.3	30.0
Ordinary div.	12.7	12.6
Retained	28.6	17.4

See Lex

Hanson Trust 27% up with boost from U.S.

BOOSTED by a strong performance in the U.S., Hanson Trust, the agriproduct and industrial service group, increased pre-tax profits by 27 per cent to £48.7m in the year to September 30 1981.

Earnings per 25p share are ahead 34 per cent from 33.2p to 31.2p and the final dividend is stepped up by 21 per cent to 5.75p, for a 10p (8.5p) total. A one-for-one scrip issue is also proposed.

In the U.S., Carishbrook, the specialty textiles concern, lifted profits 66 per cent to £13m (£7.8m) and Interstate contributed £6.1m, a 42 per cent improvement on last year's £4.3m. In addition, good first time contributions before interest were produced by Endicott Johnson with £7.8m, and Ames with £5.2m.

Hygrade, the meat processor, also showed an advantage at £5.4m (£4.7m), but, faced with lower farm prices, Seacrest, which produces fishmeal, reported a fall in profits from £4.1m to £1.8m.

The directors report that Hanson's UK companies did well in the prevailing conditions. Butterley, which has interests in building materials, produced a profit of £3.5m (£5.3m). "A remarkable achievement in a calamitous year for housebuilding," says Sir James Hanson, chairman.

Lindisfries continued to improve return on capital

MEPC profit nears £27m: assets pass £1bn mark

BY MICHAEL CASSELL

MEPC, the UK's second-largest property group, yesterday revealed a 28 per cent rise in pre-tax profits and a 19 per cent rise in the value of its worldwide property portfolio.

The group made pre-tax profits of £28.79m to September 30 1981, against £20.95m previously. It announced that its assets were worth more than £1bn for the first time.

Gross rental income jumped by 37 per cent—including reversions and lease renewals, new development lettings and new investment property—from £56.4m to £77.5m.

An open market valuation of the group's property assets shows a net surplus of £132.53m on last year's £70.5m. New development and investment deals made another £61.75m for the portfolio. MEPC has changed its revaluation policy. Instead of valuing internally for two years and then externally on every third year, it is instructing external valuers annually.

The increase in shareholders' funds from £484m to £546m was mainly from the revaluation of investment properties, including the surplus on developments valued for the first time following completion of construction and leasing.

Stated earnings per share rose 23 per cent from 7.5p to 9.2p

fully diluted. Net assets per share rose by 30 per cent from 288p to 373p. The 57p increase was again largely accounted for by the revaluation. Developments in Australia where the group has an active expansion programme, accounted for 25p of the rise.

Properties in the UK accounted for 40p of the rise in net asset value, with the domestic portfolio recording a 14 per cent increase in value.

The final dividend is 4.5p (4p) making 6.5p (5.75p) for the year. MEPC has capital commitments of about £12m, with one-third in Australia and the U.S. and two-thirds in the UK and Ireland.

The bulk of the group's portfolio is in the UK, with just over 15 per cent in Australia, nearly 9 per cent in the EEC (excluding the UK) and 7 per cent in the U.S.

Sir Gerald Thorley, chairman, said that the group's performance in Australia had been "particularly strong". The Sydney Exchange Centre, its largest investment in that country, was valued at nearly two-and-a-half times the 1976 estimate of completed value. Rental reviews were due to start in 1982 when a substantial increase in rental income is expected.

In the U.S., which provides 13 per cent of gross rental income, the group is committed to two major office schemes in Dallas and has bought a 50 per cent stake in 86 acres of land close to the Texas Stadium.

Since the end of the financial year, MEPC has also agreed to purchase the Waukegan Trade Centre in Honolulu. The complex has 46,000 sq ft of retail space and a 147,000 sq ft office tower. MEPC is thought to be paying nearly £22m.

See Lex

Grant Bros deficit increases

Increased pre-tax losses were shown by Grant Brothers, department stores, for the 26 weeks to August 1, 1981. The deficit rose from £94,704 to £246,581 after a tax charge of £2,350, against a credit last time of £88,400. Losses per ordinary 25p share were given as 22.09p, compared with 8.61p last time.

In September the directors announced that discussions were taking place which might lead to an offer being made for the company.

Share capital to be dealt in or listed on any stock exchange, it is intended that consideration will be given to such an application as soon as possible.

Subscription lists for the offer of its shares will be open at 10 am on December 15, and will close not later than 3 pm on the same day.

Preference will be given to individuals and companies resident in the dual franchise areas of the East and West Midlands, with special consideration for the financial supporters of the unsuccessful applicants for the franchise.

Applications from those entitled to preferential consideration must be submitted not later than 3 pm on December 10, 1981.

The main board of Central will consist of Sir Gordon Hobday as chairman, who has been chairman of the Boots Company since 1973, and 13 directors, including two non-executive directors of Associated Communications, and two directors still to be appointed. Sir Gordon is to retire as chairman of Boots on December 31.

See Lex

Steinberg Group—Jove Investment Trust has disposed of 500,000 shares leaving holding being made at this time for the 500,000 shares (3.53 per cent).

Great Portland to raise £27m

BY MICHAEL CASSELL

Great Portland Estates, the property development and investment group headed by Mr Basil Samuel, yesterday announced a £27m rights issue to help fund its planned development programme.

Baring Brothers are underwriting the issue of 17.25m ordinary 50p shares at 182p each, on the basis of one for every six already held.

Great Portland has a planned development programme to provide about 265,000 sq ft of office and commercial floor space over the next few years. It says that negotiations are in progress which could result in the rebuilding or refurbishment of other properties.

The company last night declined to put a figure on its proposed capital programme, but it is thought that the rights issue will cover most, if not all,

of the planned expenditure. The directors have decided that the programme should largely be financed by the raising of further permanent capital, and that now was considered to be "an appropriate time" for an issue of shares.

The directors believe that the completion of the projects proposed—which include a 61,000 sq ft office block in Bishopsgate, City, and a similar-sized scheme at Mortimer Street in London's West End—will substantially increase their value and the income arising from them.

A total of eight schemes are proposed. Work on most of them is scheduled to begin next year—work is in progress on a 16,000 sq ft office and commercial scheme at Portland Place, W1. The group owns about 2m sq ft of freehold/leasehold office, showroom and commercial space

in London and the suburbs, and about 200,000 sq ft in the provinces—most of which has been newly developed or modernised over the past 15 years.

Last month, Great Portland announced net revenue before tax for the half-year to September 30 1981 of £6,07m. The directors say revenue for the second half will be broadly in line with the first six months figure, before taking account of any income earned on the proceeds of the issue. In the immediate future, funds raised by the rights issue will be invested in short-term money markets.

Great Portland is also proposing a final dividend for the current year of 4p, making a total of 5p, a 20 per cent increase on 1980-81. See Lex

Central TV's special treatment for unlucky investors

FINANCIAL SUPPORTERS of Mercia Television and Midlands Television, unsuccessful applicants for the independent television franchise in the East and West Midlands, will receive "special consideration" if they apply for a shareholding in Central Independent Television, the company which won the franchise.

The details are revealed in a prospectus which has been issued offering for subscription 40 per cent of the voting and non-voting capital of Central Independent Television (formerly known as Midlands). Lord Grade's Associated Communications Corporation, the entertainment conglomerate, will hold 51 per cent in Central.

Central is a new company which will commence trading on January 1, 1982. It was incorporated in April 1980 as a wholly owned subsidiary of Associated Communications to apply for the existing independent television channel for the East and West Midlands.

Central has a share capital, issued and to be issued of 1m voting ordinary shares of 50p each and 24m non-voting ordinary shares of 50p each. The issue price of both classes of capital will be £1 per share, giving a total capitalisation of £25m.

Applications must be in "units" comprising one voting share and 24 non-voting shares with a minimum of 10 units (£250).

Central intends to lease the existing Birmingham studios of ATV Network on a lease expiring on December 31, 1989 at an independently determined rental of £1.7m per annum subject to review in 1986. It will also have an option to buy the Birmingham studios.

Lease-back finance for studios to be built in Nottingham, as required by the Independent Broadcasting Authority has been arranged with Lombard North Central in a sum of £15m, covering the cost of purchase from Nottingham City Council of a freehold site in Lenton Lane, Nottingham for a sum of approximately £1m and construction costs estimated at £14m.

It is planned that construction of the Nottingham studios will be completed by September 30 1980. In the meantime, Central will make programmes at Elstree under the terms of an agreement entered into between the company, ATV Network and Bantay Investments, the wholly owned property subsidiary of Associated Communications.

To enable Central to operate the new franchise, it will acquire the plant and equipment used at the Birmingham studios, together with engineering stocks, certain programme and film transmission rights and scripts and pre-operational expenses.

All of these assets, with the exception of programme transmission rights, will be acquired by Central at their valuations in the balance sheet of ATV Network on December 31 1981.

Central will acquire the right to two transmissions on ITV of completed programmes which will not have been transmitted by December 31 1981 at valuations which represent the direct

cost to ATV Network.

The indirect costs attributable to such programmes, which include studio overheads, would be considerably greater than those direct costs. Stocks of uncompleted programmes will be transferred to Central at direct costs, together with an element of indirect costs.

The total amount payable to ATV Network, including the cost of acquisition of programmes, plant and equipment at the Birmingham studios, engineering stocks, investments in Independent Television News

and Independent Television Publications, film transmission rights and scripts, together with pre-operational expenses, is estimated at £20.25m.

Principally because of the obligations in respect of the Fourth Channel for a period during which no revenue will accrue from advertising on that channel, and the non-recurring costs associated with the move from Elstree to Nottingham, the board of Central can make no forecast of the profitability of Central as such profit forecasts are normally understood in a prospectus. Budgets have, however, been

prepared for internal planning purposes covering the company's operations during the period ending March 31, 1982. These show that Central is budgeted to make a loss before tax of £2m in the 15 months ending March 31, 1982 and profits before tax of £5.3m in the year to March 31, 1984 and £8.9m in the year to March 31, 1986.

The board believes that the budgets for the year ending March 31, 1985 give an indication of the potential profitability of Central after it has absorbed the impact of the Fourth Channel and has transferred programme making to the Nottingham studios.

The board of Central does not expect to declare a dividend for the 15 months ending March 31 1982. The timing and amount of dividends thereafter will be influenced principally by the level of advertising revenue from the two Independent Television channels, the company's success in containing its operating costs and the timing of completion of the transfer of production to Nottingham.

After transitional problems such as those associated with the Fourth Channel and the move to Nottingham have been overcome, Central's board intends to pursue a relatively liberal dividend policy.

Although no application is being made at this time for the

share capital to be dealt in or listed on any stock exchange, it is intended that consideration will be given to such an application as soon as possible.

Subscription lists for the offer of its shares will be open at 10 am on December 15, and will close not later than 3 pm on the same day.

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See Lex

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"We are a nation of short memories"

WINSTON CHURCHILL

Medallion struck by the Goldsmiths and Silversmiths Company in January 1945 to commemorate the two 'Battles of London' in 1940 and 1941.

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age and infirmity overtake the survivors. Inflation too, imposes an increasing burden on our resources.

We need your help now and for the future. Please remember the Fund in your Will. We gladly give advice on legacies, bequests and covenants.

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Application has been made to the Council of The Stock Exchange in London for the Stock to be admitted to the Official List.

In accordance with the requirements of the Council of The Stock Exchange in London, £30,000,000 of the Guaranteed Loan Stock will be available to the market on the date of publication of this advertisement. The Guaranteed Loan Stock is payable as to £25 per cent on acceptance and as to the balance not later than 3 p.m. on 7th April 1982.

The coupon and issue price will be determined, as provided in the Placing Memorandum, as at 3 p.m., and will be announced later, today.

Particulars of Caisse Nationale des Autoroutes, The Republic of France and the Guaranteed Loan Stock, including the coupon and issue price, will be available from Exel Statistical Services Limited on 3rd December 1981. In the meantime, and up to and including 16th December 1981, particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) from:-

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2nd December 1981

This advertisement does not constitute a prospectus. The subscription list will open at 10.00 a.m. on 15th December, 1981 and will close not later than 3.00 p.m. on the same day. Certain applications may be eligible for preference on allotment and these should be submitted not later than 3.00 p.m. on 10th December, 1981.



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By: Citibank, N.A., London, Agent Bank

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High						taxed
115	100 ABL Higgs, 10pc CULS	115	10.0	8.7	10.5	14.5
78	38 Almgang	78	4.7	7.3	10.5	8.1
52	21 Armitage and Rhodes	52	4.3	10.0	3.6	8.1
200	82% Bardon Hill	130	0.7	5.1	8.2	11.2
104	88 Debaria Services	81	5.5	6.0	4.5	8.5
128	68 Frank Horsell	120	6.4	5.3	10.8	28.1
110	39 Frederick Parker	60	1.7	2.8	28.1	—
102	48 George Blair	100	7.3	7.3	7.2	10.9
113	93 JPC	107	7.0	7.2	3.1	6.9
130	103 Jamaica Brough	105nd	0.7	11.7	3.7	8.5
284	294 Robert Jamline	285	31.5	10.0	8.2	7.8
59	30 Scrutons "A"	53nd	1.5	10.0	8.2	7.8
224	173 Torday	173	16.1	8.7	8.7	11.5
32	8 Twinklack Old	173	15.0	20.8	—	—
32	68 Twinklack (1980-81)	72nd	3.0	9.4	5.2	9.7
36	32 Unilever Holdings	32	2.4	8.1	8.2	8.2
108	80. Walter Alexander	79	—	—	—	—
203	103 W. S. Yeates	214	15.1	8.1	4.1	8.2

Companies and Markets

UK COMPANY NEWS

Sangers dives into loss at half way

AS previously foreshadowed by Mr G. H. J. Robinson, chairman of Sangers Group, figures for the first half to August 31, 1981, are "extremely disappointing". This pharmaceutical, photographic and optical group plunged into the red with pre-tax losses of £1.04m, compared with profits of £483,000. Turnover fell from £64.15m to £50.17m.

No interim dividend is being paid and the board says it is unlikely that circumstances will warrant the payment of a final dividend. A single payment of 1.5p was made last year when pre-tax profits were a mere £3,000.

Mr Robinson says there are two main reasons for the losses. The first is the continuing problems in the pharmaceutical division where, because of intense competition, it has been necessary to reduce margins to a level where it is impossible to earn an acceptable return.

The optics division, which was sold in September, earned very

low returns due, in large part, to the recession. The photographic and Northern Ireland businesses continued to trade profitably, although at lower levels.

Commenting on the pharmaceuticals division's problems, he says there has been a severe reduction in that division's gross profit margin over the last three years and it is trading at about half of the previous gross profit percentage. This has reduced gross profit by about £5m in a full year.

Although improved efficiency and severe cutbacks have reduced the division's expenses by about £3m, the inevitable result, he says, has been to transform a satisfactorily profitable business into a loss-making one. However, although the loss for the two most recent half years is very similar, there are improvements in recent months. It appears, from statistics available, to have increased its market share and losses have reduced.

The company has received £5.12m from the sale of the optics division, with the balance of approximately £600,000 to be received shortly. This has strengthened the balance sheet and sharply reduced interest costs. Considerable benefit from this change will be reflected in the second-half results. Interest charges in the first half rose from £315,000 to £340,000.

The loss on the sale of the optics division of about £400,000 will be incorporated as an extraordinary item in the year-end accounts.

After tax of £13,000 (£241,000), there was a loss per 25p share of 11.22p (£2.10 earnings).

On a CCA basis there was a pre-tax loss of £1.21m (£17,000 profit).

comment
Sangers' pharmaceuticals business was said to be nearing break even in midsummer. At the time of the July AGM the shares,

propped up by bid hopes, were near their peak for the year of 87p. But trading has been badly mauled by severe price competition in the wholesaling sector and last year's first half profit of £127,000 has turned into a £650,000 loss. The shares have come skidding down—accelerated in their slide by the sale of the optics division — and shed 3p yesterday to hit the year's low of 30p. The company says it has cut costs by £3m in the last 12 months, but gross profits have slumped by £5m in the same period. The group has halved its number of depots and cut back on staff, but its volume has dropped by 14 per cent in the first six months of this year. Other wholesalers are under similar pressure, but few have yet to stumble so badly. Still the optics sale has considerably strengthened the balance sheet. The market capitalisation is £2.5m against pro forma net worth of £10.3m as at February, last.

Highams first half setback

PRE-TAX profits of Highams, textile manufacturer, fell from £302,000 to £221,000 in the half-year to October 3 1981. Turnover was also lower at £8.67m against £9.34m.

Mr W. M. Highams, the chairman, says business remained very depressed during the first half. The policy of improving liquidity has been vigorously continued, although he says this has meant significant short-time working.

The success of this policy has resulted in interest of £206,000 payable last year being replaced by net interest receipts of £48,000 this time.

The interim dividend is unchanged at 0.804p—last year's total was 3.583p from pre-tax profits of £681,000 (£1.41m). Tax for the six months took £40,000 (£157,000).

Rowlinson midway spurt

Trading profits of Rowlinson Constructors Group rose sharply from £44,000 to £321,000 for the six months to September 30 1981, but the net interim dividend is being maintained at 0.18125p per 10p share—a final of 0.425p was paid for 1980/81.

Mr Peter Rowlinson, chairman, says the increase in profit was due to the results from the revitalised contracts division with continued support from the group's investment portfolio income. The property development division however suffered severely from the recession.

The chairman says a return of business confidence would be required to make any substantial change in the second half—profits for the period are expected to be similar to those of the first half. In the last full year pre-tax profits were £420,516 on turnover of £10.23m.

Export trade helps Stocklake

EXPORT trading and financing activities at Stocklake Holdings maintained their contribution to group profits, according to Mr A. M. McKay, chairman. The taxable result was higher despite extremely difficult trading conditions, higher UK interest rates, and the strength of sterling. Pre-tax profits moved ahead from £2.98m to £3.2m for the year to March 31 1981.

Since the beginning of the current financial year sterling has weakened quite significantly which has helped the group's export business, says Mr McKay. Although world trading conditions have not improved, the group has continued to trade profitably.

After the termination of manufacturing activities in the textile division during 1980-81, a small trading operation remains, and

the chairman says this should contribute to group profits in the future.

The timber marketing subsidiary, Lesty Hardwoods, made a reduced but satisfactory tax result of £11,000 (£56,000). The Bonhill Engineering Company, which imports agricultural machinery, continued to improve and showed a small pre-tax profit of £10,000 (loss £26,000).

The steel stockholding businesses in Kenya and Zimbabwe again traded profitably before tax at £2.49m (£2.25m). Although profits were marginally down, the Status Shoe Corporation of Canada had a satisfactory year in trade in every competitive market, with pre-tax profits of £295,000 (£307,000).

The contribution made by the associate Northern Shipbuilding and Industrial Holdings was

higher than last year at £161,000 (£88,000).

The current cost accounts show a reduction of £627,000 in pre-tax profits to £2.93m. Mr McKay feels that the current cost accounting standard has been drafted with a UK manufacturing company in mind. It takes little note of a complex group with major overseas interests.

Fixed assets of the group rose from £1.78m to £2.35m. Net current assets emerged higher at £10.93m against £9.63m previously. Shareholders funds improved from £11.64m to £13.37m. The increase in net liquid funds this time stood at £7.78m, compared with £156,000 last time.

Meeting: Winchester House, London EC2, December 21 1981 at noon.

Rexmore swings back

AFTER reporting pre-tax losses of £529,000 in the corresponding period last year, and year-end losses of over £1m, Rexmore, fabric supplier and distributor, has swung back in the black. In the six months to October 2 1981, pre-tax profits were £205,000.

The pre-tax figure was struck after interest charges down from £686,000 to £404,000. The directors do not anticipate a main stream corporation tax charge for the year.

Group turnover was down from £19.14m to £18.07m, and this includes £1.37m (£3.59m) of terminated trader and Company was sold on July 17. Continuing businesses contributed £13.7m compared with £13.65m.

The interim dividend is marginally increased from 0.5p to 0.525p net—last year's total was 1p. After dividends, retained profits emerged at £91,000 (£382,000 loss). Stated earnings per 25p share were 2p (3.25p loss).

MONTGOMERIE

Montgomery, a subsidiary of United Biscuit (Holdings), has proposed to repay early at £1 cash per £1 stock the 7 per cent unsecured loan stock 1983-85.

British Benzol returns to profit in first half

ALTHOUGH the market for British Benzol Carbonising products remained volatile and depressed for the six months to September 30, 1981, the group returned to the black with pre-tax profits of £92,000, compared with a loss of £1.29m.

Sales of the group, which manufactures coke and smokeless fuel, fell back for the period from £5.65m to £4.4m.

Stated earnings per 10p share were 1p (13.7p loss) but, as forecast in October, there will be a dividend for the year—the last payment was a final of 1p for 1979-80 which made a net total of 2p.

The directors say that increased efficiency at the plant in South Wales has reduced costs.

Quality control has enabled the group to improve sales performance and its financial results.

It is pointed out that current levels of profitability are inadequate and although efforts are continuing to gain further improvement satisfactory results are not likely to be achieved until more buoyant economic conditions prevail.

The plant continues to operate at low levels and investigations are in hand to identify additional products to fill surplus capacity.

Positive cash flow in the first six months and the recent rights issue have combined to strengthen the group balance sheet and the directors look to the future with "increasing confidence".

For the year to March 31 1981, the group incurred a pre-tax loss of £2.68m on sales of £13.7m.

Moss Engineering's accounts qualified

THE ACCOUNTS of Moss Engineering Group for the year to August 31 1981 have been qualified by the company's auditors.

Chartered accountants Bowker, Stevens and Company say that cash per £1 stock the 7 per cent unsecured loan stock 1983-85.

comprised cash sales. They point out that there was little control over such sales upon which they could rely for the purposes of their audit and there were no satisfactory procedures they could adopt to verify the completeness of the income.

The auditors add that there was also a lack of stock control and no adequate cut-off procedures were adopted at the end of the accounting period. As a consequence, they say they were unable to obtain all the information and explanations they considered necessary to satisfy themselves as to the completeness of the income and the value of the stock at August 31 1981 in this subsidiary.

They go on to say that owing to lack of proper identification of slow-moving stocks they were unable to satisfy themselves that such stocks had been valued at the lower of cost or net realisable value. They conclude that the directors gave their assurance that adequate provision for diminution in value of these stocks has been made.

The report and accounts for the year, as reported on November 7, show pre-tax profits lower at £901,492, compared with £705,752, on external turnover ahead at £18.74m, against £15.05m. The dividend is maintained at 5.59p per 25p share.

Fixed assets at year-end were £3.73m (£3.26m) and net current assets stood at £2.1m (£2.52m). Shareholders' funds totalled £8m (£5.64m). Meeting: Shenstone, Lichfield, December 23, at 2 pm.

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Interim Results

	28.9.81 £000	28.9.80 £000
Group Turnover	6121	5203
Group Trading Profit	101	77
Net Profit after Tax	111	57
Earnings per share	5-8p	2-8p
Proposed interim dividend	2-22p	2-22p

- * Turnover up 17-6%
- * Profits up 31-2%
- * £45M further investment in buildings and plant
- * Margins still very tight but general outlook satisfactory

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CHARTER
Charter Consolidated P.L.C.

Consolidated profit and loss account for half-year to 30 September 1981 (unaudited)

	Half-year to 30.9.1981 £000	Half-year to 30.9.1980 £000	Year to 31.3.1981 £000
Trading profit of operating subsidiaries	8,836	8,882	13,615
Income from investments	4,280	3,196	6,680
Associated companies	5,363	6,352	10,994
Other investments	9,643	9,548	17,674
Retained profits less losses of associated companies	9,238	7,868	15,416
Surplus on realization of investments	9,301	7,011	8,037
Interest receivable	3,323	3,165	9,005
	40,341	36,474	63,747
Deduct:			
Administration and technical expenditure	2,449	2,539	4,551
Prospecting expenditure (including recoveries)	486	(28)	531
Interest payable	3,342	2,692	5,874
	6,277	5,203	10,956
Profit before taxation	34,064	31,271	52,791
Taxation	10,435	10,612	18,721
Profit after taxation	23,629	20,659	34,070
Deduct:			
Minority interest	1,407	1,288	1,476
Profit attributable to Charter	22,222	19,371	32,594
Earnings per share	21.15p	18.45p	31.05p
Interim dividend of 3.75p per share (previous year - 3.4p)	3,940	3,569	—

Note: The results of Alexander Shand (Holdings) Limited from the effective date of acquisition to 30 June 1981 have been consolidated in Charter's accounts to 30 September 1981.

Interim dividend

The directors have declared an interim dividend of 3.75p per share payable on or about 7 January 1982 to shareholders registered at the close of business on 11 December 1981 and to persons presenting coupon no. 34 detached from share warrants to bearer. The dividend will carry a tax credit of 1.60714p per share.

1 December 1981

by order of the board
D. S. BOOTH
secretary

BIDS AND DEALS

Oxley management buy-out completes receiver's role

THE RECEIVER for the Oxley Printing Group, Mr Ian McIsaac of Touche, Ross, has confirmed that all but one of the group's 15 active businesses have now been sold. The completion yesterday of a management buy-out for Oxley Press (Nottingham)—the last of four such buy-out deals in all—has concluded the receiver's role.

Oxley Printing went into receivership in August, reportedly owing about £10m to its creditors, including National Westminster Bank, Barclays Bank, Midland Bank and the Royal Bank of Scotland. The net proceeds available to them from the receiver's work has not been disclosed.

By disposing of the group's subsidiaries for the most part as going concerns, the receiver has ensured jobs for 750 of the 1,300 workers at Oxley Printing who were threatened with redundancy in the summer. Mr Isaac said the reduced workforce was producing much the same as the old, and this had been "the key." Apart from management buy-outs, the most prominent purchaser of the group's former companies had been Mr Robert Maxwell's BPC, which completed its purchase of Carlisle Web Offset at the weekend. It earlier acquired three other companies: Product Support (Graphics) in Derby and East Kilbride; Birmingham Binding; and Product Support (Technical Publications), also in Derby and East Kilbride.

LEIGH INTERESTS
Tunnel Holdings has bought for £200,000 from Leigh Interests its 50 per cent and 10 per cent stakes in two former joint companies. One of these companies operates the toxic waste treatment plant at West Thurrock, Essex, and the other has the right to operate in the remainder of the UK, other than in the south east and Midlands. The

sum includes Leigh's 10 per cent equity in Stablex International Holdings.

As a result, these three companies, which are involved in the treatment of toxic and hazardous wastes by the Sealosafe process in the UK and Europe, are now wholly owned by Tunnel.

Tunnel and Leigh still hold their 42 per cent and 8 per cent interests respectively in the companies in the U.S. and Canada responsible for developing the process in North America.

LONDON AND MANCHESTER ASSCE.

Shareholders of London and Manchester Assurance Company have approved a scheme of arrangement whereby all the issued share capital of the company will be acquired by London and Manchester Group, a new company. In exchange, they will receive an equal number of shares in the new company and will remain shareholders in the company which controls the entire London and Manchester Group. The scheme is subject to sanction by the High Court.

BEREC/HANSON
S. G. Warburg and Co., as an associate of Berec Group, bought on behalf of discretionary investment clients £7,500,000 of convertible unsecured loan stock 2001/06 of Hanson Trust at £109.

FOCUS CONTACT
A group of private investors headed by Mr M. W. Bunbury, has completed the purchase of the majority of the capital of Focus Contact Lens Laboratory. Mr Peter Bryant, one of the founders, and present managing director, continues to hold substantial interest in the company. The investors have committed

substantial funds to support the continued growth and expansion of Focus at its new laboratory in Berkhamsted.

G. M. FIRTH BUYS PROPERTIES

G.M. Firth (Holdings) has completed the sale of freehold land and buildings, at West Bromwich, known as Eagle Works, together with plant and machinery located at the premises. The purchaser is the tenant to whom the property, plant and machinery were leased in 1979, and the consideration is £250,000 cash, compared with book value at March 31, 1981 of £175,000.

Firth has also agreed to purchase through a 75 per cent owned property investment subsidiary, the office premises known as Enterprise House at Western Road, Hove, for £210,000 cash. At the same time, an agreement has been entered into to purchase a residential property in Palmeira Square and Western Road, Hove for £257,500 cash.

The transactions are in furtherance of the policy to develop property activities.

R. P. MARTIN SELLS LEASING SIDE

R. P. Martin and Company has sold its majority shareholding in R. P. Martin Leasing to Mr Peter Jasikowski, the managing director, under the terms of a shareholders' agreement entered into four years ago when R. P. Martin Leasing joined the Martin Group. The group will have no further involvement in R. P. Martin Leasing and the Martin nominee directors have left its board.

The consideration was settled in cash and represented less than 13 per cent of the assets of the R. P. Martin Group, which were just under £4m at the end of June.

Newarthill offshoot's merger

THE boards of Wiggins Group and Newarthill are holding discussions which may lead to a merger of the contracting businesses of Gee, Walker and Slater, a subsidiary of Newarthill, with that of Wiggins. Arrangements would lead to Gee becoming a wholly-owned subsidiary of Wiggins.

Newarthill is interested in approximately 14 per cent of the share capital of Wiggins, which is held through Gee, and prior to completion of the merger, together with completed contracts and certain other assets, not relevant to the contracting business of Gee, would be transferred to other parts of Newarthill. It is anticipated that the remaining assets of Gee would have a net value of approximately £1m.

The consideration, which would be based on the adjusted net asset value of Gee, would be satisfied by the issue of Wiggins shares. This would result in Newarthill holding approximately 25 per cent of the enlarged capital of Wiggins and it would be Newarthill's intention to hold these shares as a long-term investment.

Because of Newarthill's position as a significant shareholder in Wiggins, the transaction would be conditional upon the approval of the other shareholders of Wiggins, to whom further details will be sent in due course.

SHARPE & FISHER

Sharpe and Fisher, the builders' merchants and DIY super-markets group, is acquiring the builders' merchant business of S. and F. Green of Rye, East Devon. Sharpe and Fisher already trade in Wales from branches

at Cardiff and Llanelli and the new Haverfordwest branch provides a logical extension of the group's merchanting activities into the West Wales area.

A new branch of the Sharpe and Fisher group's Sandford DIY supermarkets will open in March 1982 in 25,000 sq ft premises in Gloucester.

BRITANNIA ARROW/MERCANTILE HOUSE

Britannia Arrow Holdings has confirmed its sale of 1,956,000 shares (11.17 per cent) in Mercantile House Holdings at 425p per share, realising £83.1m.

The sale leaves Britannia with a profit of around £5m. An equivalent amount has been invested by the group in three reconstructed property groups this year.

MCLEOD/WARREN

McLeod Russell's offer for Warren Plantations, already declared unconditional, and elections under the offer have closed. The extra cash elections received under the offer resulted in 582,341 McLeod Russell 8.5 per cent convertible redeemable preference shares becoming available to validly accept Warren shareholders who wished to receive extra convertible shares as part of their consideration.

Valid extra convertible share elections received in respect of a total of 3,272,227 convertible shares, and accordingly each validly accepting Warren shareholder who has elected for extra

convertible shares will receive, in addition to his entitlement of 55p nominal of convertible share for each Warren share held, approximately 16.3 per cent of the additional convertible shares for which he elected.

Acceptances have now been received in respect of 97.18 per cent of the Warren shares which were the subject of the offer. The offer will remain open.

NO PROBES

The following proposed mergers are not to be referred to the Monopolies Commission: Anglo International Mining Corporation/controlling interest in Rand London Corporation; Burnett and Hallamshire Holdings/Anglo International Mining; Trident TV/Playboy Club of London; RIT/Esperanza; BICC/Sealestro Corporation; Greycoat Estates/City Offices.

WM. MOWAT

The offer on behalf of Mr Ernest Kearns for Wm. Mowat and Sons has been extended to December 18. Acceptances have been received for 120,380 shares (12.04 per cent).

L. & J. HYMAN

Mr D. M. Campbell, a substantial shareholder in L. and J. Hyman and a director of certain of its subsidiaries, has disposed of 270,000 shares out of his personal holding to a colleague, Mr R. Jupp, who is also on the board of certain other subsidiaries. Mr Campbell's interests now relate to 1.14m ordinary shares (5.47 per cent).

Mr J. E. Sykes has increased his personal holding by the acquisition of 60,000 shares and the family interests of Mr J. E. Curtis have increased by the acquisition of 60,000 shares.

Treasury buys the Bank's BP stake

The Bank of England has handed over its 37.15 per cent in British Petroleum to the Government and the Treasury Solicitor has amalgamated the 311,27m shares involved with the Government's own holding of 21.89 per cent (397.22m).

Although the transaction is an inter-departmental one, the Treasury has agreed to pay the Bank full market value for the shares as of the date of transfer. BP's shares were 332p each in the market on Friday putting a value on the stake of £1.03bn.

In addition the Inland Revenue is demanding stamp duty on the transfer of £20.67m.

SHARE STAKES

Caffyns — Mr Bradlow, of Browning Securities, advises that 88,500 ordinary shares (2.73 per cent) purchased in the name of L. A. and N. Nominees were purchased on behalf of the E. D. Healey Settlement Trust. Mr E. D. Healey is a director of Stadium Developments, which holds 148,500 ordinary shares (4.61 per cent).

City of Aberdeen Land Association—Scottish Northern Investment Trust has acquired 88,025 ordinary shares and now holds 110,000 (3.048 per cent).

Hallite Holdings—Laurie Millbank and Co has sold 12,500 shares at 201p on behalf of the General Tire and Rubber Company (SA).

Murray Gleneden Investment Trust—As a result of recent purchases Courtlands Pensions Common Investment Fund holds 1,76m ordinary shares (17.55 per cent).

Rowntree Macintosh—Eagle Star Insurance are no longer interested in the company's 7 per cent second cumulative preference shares as a result of a sale on November 23, 1981.

Tankers Consolidated Investments—Between midday on November 20 and up to midday on November 27 Societe Generale purchased in the market 12,300 ordinary shares at 450p (0.07 per cent) and 240,000 shares at 446p (1.4 per cent).

Yule Catto—Lord Catto, chairman, and Mr Richmond Watson, director, have notified that as a result of the termination of a family trust they have ceased to be interested as trustees in 1,144,844 ordinary shares. Lord Catto has acquired a personal interest in 419,776 shares and Mr Watson a personal interest in 63,602 shares both at a value of 94.25p per share. This brings total beneficial holdings of ordinary shares of Lord Catto to 1,066,596 (5.8 per cent) and Watson to 293,302 (1.6 per cent).

Trustees Corporation—Scottish Widows' Fund and Life Assurance Society with subsidiary owns 4,459,061 (over 5 per cent).

Zanoni Holdings — Sir Desmond Lorimer, director, has acquired 60,375 shares, making holding 3,035,821 (21.98 per cent).

James Finlay—The company increased its shareholding in its subsidiary Gaelic Invoice Factors from 60 per cent to 80 per cent by acquisition of an additional 4,166 ordinary shares. As consideration for the acquisition Finlay has issued 36,452 ordinary stock units.

Hallam Group of Nottingham—Preference dividend for half-year to December 31 1981 will not be paid—dividend in arrears from July 1 1976.

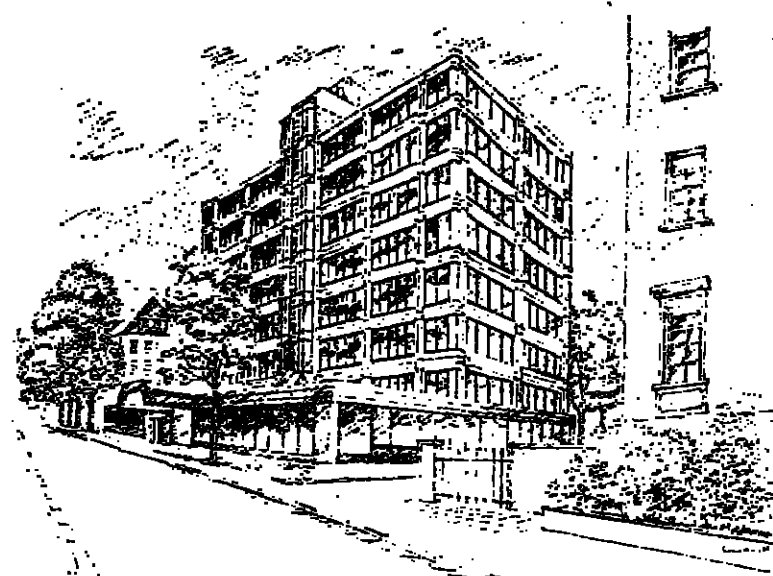
Powell Duffryn — Kuwait Investment Office holds an interest in 1,922,500 ordinary (6.15 per cent).

YEARLINGS UNCHANGED

The interest rate for this week's issue of local authority bond is 14 per cent, unchanged from last week. The bonds are issued at par and are redeemable on December 8 1982.

A full list of issues will be published in tomorrow's edition.

FINANCIAL TIMES CONSOLIDATES SUCCESS IN FRANKFURT



Following three successful years of trading from offices located close to the Frankfurter Societäts-Druckerei, printers of the international edition, the FINANCIAL TIMES is moving the headquarters of its European operation to its permanent home in the heart of Frankfurt's banking area.

The full new address, as from 1st December 1981, is:

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U.S. \$50,000,000

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The Notes, in denominations of U.S.\$1,000 and U.S.\$10,000, with an issue price of 99 per cent., have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary Note. Interest is payable annually in arrears on December 1, commencing on December 1, 1982.

Particulars of the Notes are available in the Exel Statistical Services Limited and may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including December 16, 1981 from the brokers to the issue:

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December 2, 1981

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November 1981

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Companies
and Markets

INTERNATIONAL COMPANIES and FINANCE

Stewart Fleming in Frankfurt looks at the West German capital markets

Bond rally leaves breathing space

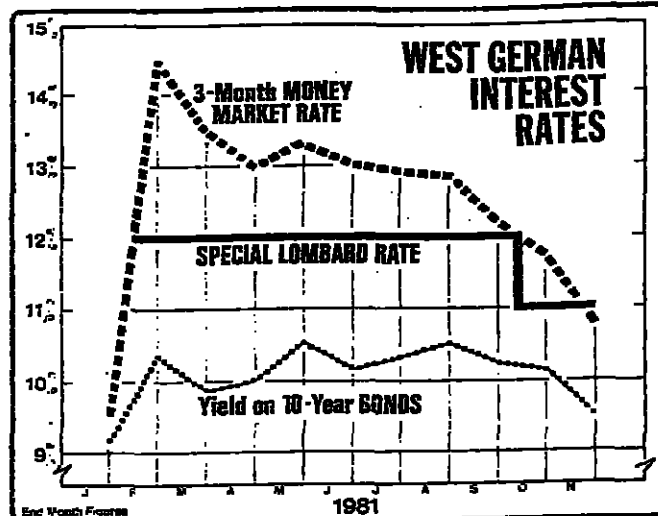
NOT A moment too soon for the hard pressed West German banking industry, medium- and long-term interest rates in the Federal Republic have fallen rapidly in the past two months from the record levels reached in May and late August.

The bond market rally has raised hopes that 1981 will end on a happier note than that on which it began. There is the prospect also that securities write-offs on fixed-interest bonds will be considerably lower than the bankers had dared to hope in the dog days of August.

When the year opened 10-year bonds in interbank dealings were quoted at a yield of around 9.5 per cent. At the end of last week, the yield on such paper was 9.6 per cent, and the market was still speculating that before December 31 perhaps even later this week, the Bundesbank will cut its "special Lombard" rate again. Although such a decision would primarily benefit the short-term money markets, it would probably give a further fillip to the bond markets.

While it will be a relief to the bankers that write-offs on fixed-interest securities are likely to be much less heavy than expected, it remains that the inverse yield curve in the markets—with short-term rates higher than long-term rates—still means that those institutions with badly mismatched portfolios—and that is the majority of the bigger commercial banks—are still having to absorb heavy carrying-cost losses.

Moreover, there are grounds for suspecting that the biggest part of the rally at the long end of the market has passed. With 10-year bonds yielding around 9.6 per cent against a forecast inflation rate for 1982 of 5.5 per cent to 6 per cent and a still uncertain international and particularly U.S. financial climate,



further big gains in the bond market are likely to be made only in response to some very convincing positive developments both at home and abroad. The Bank for Gemeinwirtschaft recently predicted that a decline to around 9 per cent could not be expected before mid-1982.

The rally of the past few weeks comes at the close of a year which the West German markets will be delighted to forget. When 1981 opened, overnight money was costing a little more than 9 per cent and three-month money 9.5 per cent; from there to 10-year maturities, also yielding 9.5 per cent, the yield curve was more or less flat.

On February 19, in response to the continued plunge of the D-mark on the foreign exchanges and worsening domestic inflation, the Bundesbank, the West German central bank, pushed its effective Lombard rate up from 9 per cent to 12 per cent. From then until the end of August, it was a case

of almost unremitting pain for the financial sector. By the end of May, one-year bonds were yielding 13.4 per cent and 10-year bonds 10.8 per cent.

A rally in the early summer turned out to be misleading and will have trapped the unwary. It was followed by a renewed surge in rates as the D-mark plunged in early August to DM 2.58 against the dollar. By the end of August, rates for 10-year bonds were back to slightly more than 11 per cent, companies were paying up to 16 per cent for short-term loans and consumers up to 18 per cent for credit.

On October 8, the Bundesbank bowed to a combination of political pressure and clear signs of an improvement in the West German current account and the D-mark on the foreign exchanges and cut its Lombard rate from 12 per cent to 11 per cent. The path was now clear for the rally which had started a few weeks earlier to gather momentum. With the

LOMBARD FORECAST

The West German special Lombard rate, the key interest rate through which the Bundesbank influences the money market, may be lowered by as much as 1 per cent today, according to Dr Helmut Geiger, president of the German Savings Banks and Giro Association, reports Alan Friedman. Dr Geiger said in London he expected the Bundesbank to reduce the rate from 11 per cent to either 10! or 10 per cent. He also predicted that the money supply growth target for next year would be set at 4 per cent to 7 per cent, roughly in line with current targets.

support of a no less marked recovery in U.S. bond prices, the West German bond market continued to rise strongly through November.

Little benefit from these declines in medium- and longer term interest rates have yet filtered through to the corporate sector or the private consumer. Bankers concede that apart from the rather contrived half a percentage point cut in lending rates on October 13, lending rates have not fallen significantly. After two of the least profitable years in the postwar period, banks have used declines in money market rates to improve lending margins and profits.

While long-term rates remain lower than short-term rates, there is little scope for the bank to help companies to reduce their dependence on short-term finance.

Further declines in short-term rates are the key to improving the range of financing opportunities for West German

business in terms of both maturity and cost.

This explains why so much attention now is focused on Bundesbank monetary policy, for at the short end of the credit market the central bank has its most direct influence.

The Bundesbank has already indicated that after the two-monthly meeting of its Central Council tomorrow, it will announce its target ranges for monetary growth in 1982, a decision which provides a framework for its monetary policy. But with unemployment soaring and signs that the current account is improving strongly, there is growing pressure from Bonn, from sectors of industry and the trades unions for the central bank further to ease short-term rates.

The decision will be difficult for the central bank, both politically and economically. The Bundesbank knows that the crucial next stage in West Germany's adjustment to tougher world economic competition is flagging.

It knows, too, that there are limits to a policy which can be presented by critics as putting workers out of jobs. But the central bank is still deeply troubled by the persistence of high inflation at this late stage of the economic cycle.

The Bundesbank's decision would be easier to make if the central bank could be assured of modest settlements in the coming wage round. But the announcement this week by IG-Metall, West Germany's biggest trade union, that it will probably put in a 7.5 per cent wage claim for 1982 has added a new element of doubt. Even so, the West German central bank may well find that a further cut in the Lombard rate is a gamble worth taking before a Christmas which will see more Germans out of work than at any time since the beginning of the 1950s.

Setback for Metallgesellschaft

BY KEVIN DONE IN FRANKFURT

METALLGESELLSCHAFT, the West German metals, chemicals, transport and process plant engineering group, has warned shareholders that it will have to cut its dividend because of a fall of between 40 per cent and 50 per cent in pre-tax profits in the last financial year.

Last year Metallgesellschaft more than doubled earnings from DM 19.9m to DM 42m (\$19m).

The group managed to boost its turnover by 11 per cent to DM 10.1bn in the year to the end of September, but continuing losses in its metal fabrication division and falling profitability in its chemicals and metal trading activities have put margins under renewed pressure.

The dividend is expected to be cut to DM 5 per share from the DM 6 paid for the previous year.

Meanwhile, Metallgesellschaft is pushing ahead with its plans to close its metal components manufacturing plant in Frankfurt, despite bitter local opposition. The factory will close at the end of March with the loss of around 1,700 jobs.

The Frankfurt plant has run up losses of DM 24m in the last financial year and has dragged the whole metal components

manufacturing division into losses again. In the past 11 years the factory, which produces aluminium, copper and brass motor vehicle components, has accumulated losses of more than DM 200m.

Closure of the plant is expected to cost around DM 45m in redundancy payments.

The closure of the Frankfurt works will help cut the Metallgesellschaft workforce to around 25,000 by next September from a present level of some 26,800.

Group turnover was boosted in the last year by the completion of several major overseas process plants, including five plants in China, which had a total contract worth of DM 1.6bn. Payment for all the plants, some of which were threatened by the slow-down of China's economic development plans, had been received punctually, the company said yesterday.

The impact of the process plant completions by the Metallgesellschaft subsidiary Lurgi, along with the boost provided by the weakness of the D-Mark against the dollar, contributed to the 87 per cent rise in the group's foreign turnover to

DM 5.8bn. At the same time the recession in the domestic market which hit metals trading and components manufacturing helped cause a slump of 11 per cent in domestic sales to DM 4.26bn.

The group has been disappointed by the level of new orders booked by the Lurgi subsidiary in the last year, which at DM 1.8bn, totalled less than the year's turnover of DM 2.1bn. New orders in 1978-79 totalled nearly DM 3bn and in 1979-80 DM 1.7bn.

Hopes of a faster expansion at Lurgi have been hit by the slower than expected introduction of coal liquefaction and gasification plants in the West. Group investments are being reduced after the large expansion to DM 346m last year and capital spending is expected to total no more than DM 290m in 1981/82.

The capital link with the state of Kuwait, provided by the 20 per cent Kuwaiti equity holding in Metallgesellschaft, is still to yield major rewards but Kuwait is expected to join in the financing of the group's recent ventures into the Afton copper and Highmont copper and molybdenum mines in Canada, in both of which MG holds around 23 per cent.

Thomson chief criticises terms for nationalisation

BY TERRY DODSWORTH IN PARIS

M JEAN-PIERRE Bouysse, chairman of France's Thomson-Brandt electrical and electronics group, has added his voice to the widespread adverse criticism of the Government's compensation terms for the companies due to be nationalised.

On the basis of an independent valuation of Thomson's business, he says that the intrinsic value of one of the company's shares amounts to about FFfr 600 (\$107). This compares with the FFfr 252 valuation put on the shares under the Government's nationalisation project.

M Bouysse's comments come as the Nationalisation Bill returns to the National Assembly for a second reading. Failure of a joint commission of deputies and senators to reach agreement on changes will inevitably mean further haggling in the Assembly over the compensation issue.

Although there have been suggestions that the Government might improve the terms—one possibility would be to allow further dividend payments—no evidence of a significant change has yet emerged.

Thomson's independent calculation of its worth is based on a formula taking into account

both the current value of its assets and of its capacity to generate profits. The Government has used a different method for valuing compensation—30 per cent is based on average share prices from 1978 to 1980, 25 per cent on average net assets, and the rest on average net profits multiplied by 16. M Bouysse said that compensation clearly ought to be higher than offered.

M Bouysse also gave an optimistic account of the group's financial and industrial health saying that the parent company should have been able, in normal times, to increase its dividend. Consolidated turnover would increase by almost 16 per cent to FFfr 42bn this year, of which half would be made overseas.

This defence of the company's performance is a clear riposte to the frequent criticisms of Thomson made by the Left in recent years.

M Bouysse said that over a wide range of activities the group had strengthened its position, justifying "reasonable confidence" in the future despite the stagnation of the world economy.

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INCORPORATED

\$200,000,000

6% Debentures due November 15, 1999

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L. F. Rothschild, Unterberg, Towbin

Warburg Paribas Becker

A. G. Becker

November, 1981

Lehman Brothers Kuhn Loeb

Merrill Lynch White Weld Capital Markets Group

Bear, Stearns & Co.

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Wertheim & Co., Inc.

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\$125,000,000

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L. F. Rothschild, Unterberg, Towbin

Warburg Paribas Becker

A. G. Becker

November, 1981

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Dean Witter Reynolds Inc.

Japanese timber importer bankrupt

By Richard C. Hanson in Tokyo

THE FINANCIAL collapse of Japan's leading independent timber importer, the privately owned Shin Asahigawa Company of Tokyo, has set off this week one of the worst chains of business failures in the post-war era.

Reflecting a severe depression in the timber and plywood industry, Shin Asahigawa ran up debts estimated at more than ¥60bn (\$280m), before applying for Tokyo Court District protection under Japan's bankruptcy laws. The debts make it the seventh largest individual company failure since the war and nearly equal the ¥62bn of sales reported for the 12 months ended September.

The ripple spread quickly to Shin Asahigawa's eight main affiliates and numerous major customers. Total debts so far for those in the group facing collapse are estimated at about ¥140bn (\$650m), making it the second worst failure in the industry following the collapse of Eidal, a plywood maker, more than three years ago.

A sharp downturn in demand as a result of sluggish housing construction in Japan has been the main problem for the major importers—including the big general trading houses, where the timber divisions are also in the red.

Shin Asahigawa's position as an independent importer left it with little financial back-up to ride out the current depression. Commercial banks, led by Daiwa Bank (which was also involved in the collapse of Eidal) are estimated to have lent the company ¥52.2bn before pulling the plug.

The biggest victim among Shin Asahigawa's customers so far has been a Tokyo wholesaler Ishimaki Sangyo, which has debts estimated at ¥26bn, compared with sales last year of ¥35bn.

JNOC seeks oil stockpile funding

TOKYO — Japan National Oil Corporation (JNOC) is to borrow ¥2,400bn (\$11.2m) in syndicated loans from Japanese banks between 1982 and 1983 for its national oil stockpile projects. It will construct 10 stockpiling bases throughout Japan by 1985 to build up state-owned oil stocks to 169m barrels.

About 40 per cent of the loans will be used for equipment investment and the rest for purchases of crude oil.

JNOC currently holds about 63m barrels on 35 oil tankers offshore, to cover its needs for 16 days and has private holdings of 432m barrels, sufficient for about 110 days.

It is considering three-year loans for oil purchases and in seven- to 10-year loans for equipment investment at the Japanese long-term prime rate, currently 8.9 per cent.

Pao withdraws support for Wharf and World deal

By Kevin Rafferty in Hong Kong

IN A surprise move last night Sir Yue-kong Pao announced that he could no longer support his own controversial proposals which would have merged Hong Kong's third biggest company, a property and shipping giant with assets of HK\$27bn (US\$4.8bn) and market capitalisation of HK\$11.5bn.

The company would have been formed through the merger of World International (Holdings) with Hongkong and Kowloon Wharf and Godown Company.

World is Sir Yue-kong's quoted shipping company owning 8m deadweight tons of his 20m tons fleet, and is 66 per cent owned by him and his family. Wharf is 47 per cent owned by Sir Yue-kong and his family through World.

Notice of his change of mind came through a release from World which said it had "received notice from Sir Yue-kong Pao and his wife" that recent events "have caused him and his wife to reconsider their previously stated intention to vote in favour of the merger proposals at the meetings of shareholders of World in January."

The reason for reconsidering the statement said, was the postponement of the meeting at which Wharf shareholders would vote on the deal. Originally Wharf shareholders were to have met today only nine days after the terms were announced.

But after a barrage of criticisms that Sir Yue-kong was trying to push the deal through and after behind-the-scenes pressures from the Colony's takeovers committee, Wharf shareholders were given more time to examine some of the documents and to receive advice from Sun Hung Kai International which was appointed joint advisers along with Wardley which is advising Sir Yue-kong and Wharf's board.

Critics also challenged the terms which would have given Sir Yue-kong 625 Wharf shares and HK\$350 in cash for every 1,000 shares in World. World shareholders also would have received a final dividend of 14 cents a share. This put a value of HK\$4.46 per World share, 26 per cent up on the pre-announcement price.

In effect, the critics said, Wharf would have been using under-valued shares to buy fully valued World assets. Wharf shareholders said their assets would be diluted by the merger.

Last night Sir Yue-kong said the delay of about seven weeks in taking the Wharf vote could have had adverse effects on World's shipping business.

But there was puzzlement in Hong Kong about the way in which Sir Yue-kong had chosen to make the announcement. He was taking his position as a seemingly ordinary shareholder in World, ignoring the fact that he is the largest shareholder in both World and Wharf and the architect of the merger scheme.

Nor did Sir Yue-kong say that the scheme was now dead, though if he sticks to last night's intentions it would fall because a 75 per cent vote in favour is needed from World shareholders. Barring the merchant bank adviser to World, said that the decision was Sir Yue-kong's own and it was not his adviser's.

With Bell shares trading at A\$4.10 the bid value each Herald share at A\$2.77 which is rather finely pitched compared with the present Herald price of about A\$2.45 and only cents within the News' original offer, adjusted for subsequent share issues.

Mr Holmes & Court said Bell intended to finance the offer through internal means and credit lines. No other borrowing would be necessary to raise the A\$90m for the cash component.

Last week Herald reported an 11.5 per cent increase in profit for the year ended September to A\$23.57m on a 16.1 per cent rise in turnover to A\$301.41m.

All of these securities having been sold, this advertisement appears as a matter of record only.

U.S. \$100,000,000

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November 18, 1981

Bell Group in surprise offer for Herald

By Graeme Johnson in Sydney

MR ROBERT HOLMES & Court, the Western Australian businessman, yesterday launched a surprise A\$130m (US\$150m) partial takeover bid for Herald and Weekly Times, the Melbourne-based printing and broadcasting group.

The bid, a cash and share mixture, comes almost two years to the day after Mr Rupert Murdoch's News Corporation made an abortive bid for the long-established Australian newspaper publisher.

Mr Holmes & Court chose the annual general meeting in Perth of his main company, Bell Group, to announce the bid. The terms are one Bell share plus A\$7 cash for every four Herald shares. Bell will be used as the vehicle for offer for 50.1 per cent of Herald. Bell has already bought 2.5 per cent.

With Bell shares trading at A\$4.10 the bid value each Herald share at A\$2.77 which is rather finely pitched compared with the present Herald price of about A\$2.45 and only cents within the News' original offer, adjusted for subsequent share issues.

Mr Holmes & Court said Bell intended to finance the offer through internal means and credit lines. No other borrowing would be necessary to raise the A\$90m for the cash component.

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\$100,000,000

Manufacturers Hanover Corporation

12 1/4% Notes due December 1, 1985 with Warrants to Purchase

\$200,000,000

Zero Coupon Debentures due November 1, 1989

Each \$1,000 principal amount of Notes is being offered and sold together with two Warrants (collectively, the Warrants), each Warrant entitling the holder thereof to purchase \$1,000 principal amount of Zero Coupon Debentures due November 1, 1989 (the Debentures) at a price equal to 36.854% of the principal amount of the Debentures at maturity plus amortization of initial discount accrued from November 1, 1981 to the date of exercise. The Warrants will be immediately transferable and exercisable upon issuance and will expire at the close of business on October 29, 1982. The price of the Debentures, upon exercise of the Warrants, represents a yield to maturity of 12 1/4%, computed on a semi-annual basis. The Debentures will be purchased, upon exercise of the Warrants, at a substantial discount from their principal amount, and there will not be any periodic payments of interest.

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Merrill Lynch White Weld Capital Markets Group
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Wertheim & Co., Inc.

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November, 1981

Offshore Mining Company Limited

U.S. \$150,000,000
Guaranteed Floating Rate Notes due 1991

Unconditionally and irrevocably guaranteed by

Her Majesty the Queen
in right of New Zealand

In accordance with the provisions of the Notes, notice is hereby given that for the six months period 2nd December, 1981 to 2nd June, 1982, the Notes will carry a Rate of Interest of 13% per annum with a coupon amount of U.S. \$657.22.

Agent Bank

CHEMICAL BANK INTERNATIONAL LIMITED

Cafetero Finance Corporation

U.S. \$30,000,000
Guaranteed Floating Rate Notes 1985

Unconditionally and irrevocably guaranteed by

Banco Cafetero

In accordance with the provisions of the Notes, notice is hereby given that for the six months period 2nd December, 1981 to 2nd June, 1982, the Notes will carry a Rate of Interest of 13 1/2% per annum with a coupon amount of U.S. \$65.04.

Agent Bank

CHEMICAL BANK INTERNATIONAL LIMITED

Companies and Markets

Second call for Rubber Pact funds

By Wong Sulong in Kuala Lumpur

THE KUALA Lumpur-based International Natural Rubber Organisation (INRO) is planning to make a second call for funds from member governments soon to back up its buying operations in the market.

According to Malaysian rubber officials, the INRO executive director had sounded out various governments on the second call last week, and the quantum is being discussed.

The first call for \$8m Ringgit was made on October 1 and so far, INRO has received 77m Ringgit from members.

The second call is expected to be similar to the first contributions, although the money is unlikely to be used for some time since INRO has so far spent only about 25m Ringgit to buy up 15,000 tonnes of lower grade rubber.

The INRO buffer stock manager can buy rubber when the INRO daily mean indicator price is below 179 Malaysian/Singapore cents per kilo.

Meanwhile, Datuk Paul Leong, Malaysia's primary industries minister, has told a World Bank team that the bank should consider financing part of Malaysia's rubber replanting programme.

A World Bank study has indicated a shortage of natural rubber in the 1980s, and has urged rubber producing countries to increase planting.

Call to re-impose Dutch flower ban

By Our Commodities Staff

THE NATIONAL Farmers' Union wants the Government to re-impose a ban on imports of Dutch chrysanthemums, cut flowers and pot plants.

Mr. Peter Pearson, chairman of the NTU central horticultural committee, said yesterday that the ban was lifted in January this year after Dutch plant health authorities undertook to institute more rigorous inspection to prevent the export of plants infected with white rust disease and lily virus.

But he said a number of serious incidents recently indicated that the Dutch had failed to honour this undertaking.

"It is really indefensible," he said, "that we should be subject to infested produce entering this country from another community member."

Further rise in cocoa stocks expected

BY JOHN EDWARDS, COMMODITIES EDITOR

ANOTHER substantial surplus of cocoa production over demand is forecast by Gill and Duffus, London-based broker, in its latest market report.

It predicts that the net world stock will rise to a record 1.71m tonnes, against 1,637,000 in 1980-81, exceeding world consumption (up from 1,558,000 to 1,613,000 tonnes) by 97,000 tonnes. The report notes this will be the fifth annual surplus production in a row, making it the longest run of surpluses since 1958 to 1965. The ratio of stocks to demand is forecast to rise from 591,000 in September this year to 688,000 tonnes next October—expected to be the highest level since 1966-67.

However, the report emphasises that the actual supplies available to the market may be considerably less than the notional surplus.

The buffer stock of the International Cocoa Agreement already holds over 64,000 tonnes, and is expected to buy further substantial quantities. On present plans the buffer

Tin trading still erratic

BY OUR COMMODITIES EDITOR

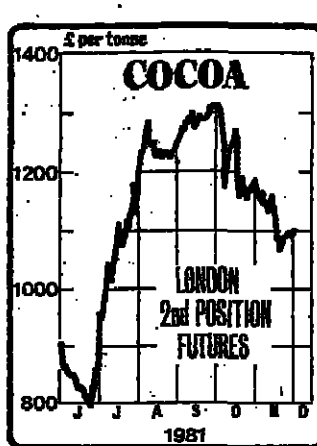
TIN PRICES continued to move erratically in highly nervous trading conditions on the London Metal Exchange yesterday.

By the close three months tin was \$27.25 up at \$28.21 a tonne, while the cash price was \$35 higher at \$28.39 a tonne—a sharp contrast with Monday when the gap was over \$500 at one time.

"During the day's trading, however, values fluctuated widely with the cash price reaching a record peak of \$3,480 briefly during the morning, before the influential dealer who has been dominating the market since July pushed the price back down again by offering cash tin at the lower level.

The three months quotation opened at a low of \$7,980 pre-market but was then bid up by other dealers seeking to cover previous sales and "square" their books.

It is believed the influential group, which holds the bulk of available tin stocks, is anxious to avoid charges of "cornering" the market, which could lead



LONDON 2nd POSITION FUTURES

stock by the end of the 1981-82 season next September will be holding as much as 100,000 tonnes and perhaps as much as 160,000 tonnes if purchases can be arranged on a deferred payment basis.

In addition, the problem of evacuating cocoa from Ghana continues and this could result in 150,000 tonnes being held there by the end of the 1981-82 season.

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It is believed the influential group, which holds the bulk of available tin stocks, is anxious to avoid charges of "cornering" the market, which could lead

to official intervention. The change of tactics in the past week, switching from supporting the three months quotation to the cash price, may have caused considerable confusion and heavy losses for some traders, but the basic price of tin has not changed greatly, although the Straits quotation in Penang has lost some ground.

While tin trading remains the dominant interest on the Exchange at present, other markets have been fairly active too.

Silver prices fell again yesterday to new two-year lows, and aluminium, lead and zinc also lost ground. It was reported in after-hours trading that Asarco had cut its U.S. domestic selling price for zinc by 2 cents, which will put further pressure on the European producer quotation of £1,000 a tonne.

There are also forecasts of further U.S. lead cuts. In contrast, copper remained steady with the high grade cash price closing at \$45 up at \$285.5 a tonne. Cash nickel also closed \$45.5 up at \$2,740.5 a tonne, mainly reflecting the weaker trend in sterling.

South Africa to export molasses

JOHANNESBURG — South Africa will export about 50,000 tonnes of molasses this season, Pure Cane Molasses managing director, Mr. Trevor Hill, said.

He told Reuters from Durban that South Africa was forced to import molasses last year for the first time, having 46,000 tonnes from Mauritius and Swaziland because of severe drought in cane growing areas which cut the domestic sugar crop by over 22 per cent.

South Africa's total molasses output this season is estimated at 714,000 tonnes against 605,482 tonnes.

However, with domestic consumption rising sharply and projected at around 1.5m tonnes annually by year end, 2,000,000 tonnes of molasses, South Africa could become a long-term net importer, he noted.

Scrap metal joint venture

THE PARTNERS of Philipp and Lion (the ring dealing member of the London Metal Exchange and international scrap metal merchants) and the directors of Valley Steel and Supply, of Phoenix, Arizona (the U.S. scrap metal merchants) announce the formation of a joint venture company Philipp and Lion U.S.A., owned 51 per cent by Philipp and Lion and 49 per cent by Valley Steel and Supply.

The company will principally engage in international and domestic brokerage in non-ferrous scrap metals. The purpose of the venture is to incorporate the brokerage services of non-ferrous scrap metals of Valley Steel with the world-wide outlets of Philipp and Lion's international connections.

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Bid to end sugar price dispute

By Larry Klinger in Brussels

THE 60 Third World countries grouped together under the European Community's special Lomé trade aid pact have called for a "last resort" Joint Council of Ministers if their protracted sugar price dispute with the EEC is not resolved next week.

The committee of EEC ambassadors from the African, Caribbean and Pacific Ocean (ACP) group of countries yesterday told the ten EEC member-countries' permanent representatives to Brussels that they had asked their world executive body to call an extraordinary council session for December 14 if the EEC Foreign Ministers do not produce an increased price offer at their meeting next week.

The seven-month-old dispute centres on the unprecedented decision by the EEC member-states not to give ACP cane producers the same price increase as that awarded to European beet farmers.

The ACP producers were offered in April a 5 per cent rise for the 1.3m tonnes of cane sugar they are allowed to export annually to the EEC, whereas the beet producers were given 8.5 per cent, which is the new ACP minimum demand.

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CHRISTMAS TURKEYS

No shortage in spite of import ban

BY RICHARD MOONEY

TURKEY SUPPLIES for the UK Christmas market should be more than adequate this year, in spite of the effective import ban resulting from Britain's new owl pest laws.

"There will be no shortage this year," promised Mr. R. W. Twiddle, chairman of the British Turkey Federation, yesterday. Although turkey farmers have had their most difficult year yet they had increased production to meet demand, he said.

Frozen turkeys, which account for around 8m out of the 11m birds consumed in Britain each Yuletide, will be somewhat cheaper than last year at around 50p a lb, the federation forecast. But the National Farmers' Union expects fresh birds to be 4-6p a lb dearer with farm-gate prices in South-East England ranging from 92p a lb for small birds down to 70p a lb for those of 20 lbs and over.

Even the fresh bird price will be hardly higher than the level ruling in 1978, however, and the frozen birds will be around the same level as in 1979. In the last year alone red meat prices have risen by 10-16 per cent, Mr. Twiddle pointed out.

The import ban imposed in September as part of a new control policy for Newcastle disease

(owl pest) was widely interpreted as a ploy to keep out cheaply-produced French turkeys, but while the French had struck fear into the hearts of UK producers, they had not won a significant share of the traditional Christmas whole bird market. Their main inroads had been in the turkey processors sector in which British producers are notoriously weak.

The ban is reported to have resulted in the loss of some important French supply contracts with UK retailers, but these supplies will be easily made up out of domestic production which might otherwise have been diverted to swell cold stores.

By November 6 these had been reduced dramatically from last year's excessive level of over 30,000 tonnes but still remained at a comfortable 19,000 tonnes.

A survey of young turkeys taken in the summer by the NFU did not support Mr. Twiddle's claim of increased output. It showed a drop in domestic production compared with 1980. But the union's turkey committee remained convinced that Christmas supplies of fresh birds would be "quite sufficient".

"We advise the housewife, however, to place firm orders early with her butcher, to make

absolutely sure she gets the exact weight she wants, as some weight ranges may be less plentiful than others," said committee chairman Mr. Bill Leek.

The Compassion in World Farming pressure group is campaigning more strongly than ever this year to keep the traditional turkey off as many festive boards as possible. As an alternative the group is promoting nut and mushroom roast served with Bisto gravy, brussels sprouts and vegetarian stuffing.

In a joint campaign with the Animal Aid group, Compassion in World Farming is mounting a series of demonstrations and delivering 500,000 leaflets in an effort to persuade Britons to choose a "cruelty-free Christmas".

"An orgy of animal killing is irreconcilable with the most important religious festival in our calendar," it argues.

Up to 30,000 young turkeys are often reared in one dimly-lit shed before being transported to slaughter houses in tightly packed crates, the groups claim. "Wings and legs are often broken in catching and transport. At the packing station they are hung upside down for as long as six minutes on a moving conveyor belt before their throats are cut."

Aid sought for meat production

BY BRIJ KHANDARIA IN GENEVA

AFRICAN and Latin American countries are seeking \$120m from the UN to pay for projects to improve livestock and meat production.

But a market stabilisation arrangement is not envisaged for meat, as market conditions are discussed under a separate accord in an International Meat Council created within the General Agreement on Tariffs and Trade (GATT) as part of the Tokyo Round trade package completed in 1979.

Consequently, at their current session the experts are only discussing criteria for selection of projects aimed at improving output.

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programme aimed at concluding international agreements for 18 commodities, including meat.

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Mr. Indrajit Chadda, officer-in-charge of Unctad's commodities

division, said that separately from the talks concerning meat and livestock, seminars held in developing countries had concluded that hides and skins should be added to the list of commodities for which international agreements are being negotiated.

The experts will also consider asking Unctad's commodity experts to draw up a list of commodities for which international agreements are being discussed.

World trade in hides and skins is estimated at \$5bn and would far outweigh trade in other agricultural commodities if the value of leather and leather-made exported goods were included.

BRITISH COMMODITY MARKETS

BASE METALS

BASE-METAL PRICES were mixed on the London Metal Exchange. The main feature was a sharp narrowing of the backwardation in tin, where cash metal closed at \$5.50 with three months at \$21.20. Copper closed at \$27.55 with the contango narrowing to around 64c. Lead was finally \$26. Zinc \$24.55, Aluminium \$28.55 and Nickel \$22.70.

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Cash

3 months

Settlement

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